TRANSFORMING TAMPA'S TOMORROW

Blueprint for Tampa's Future



2020 Annual Action Plan (FY2021)

October 1, 2020 - September 30, 2021

REVIEW DRAFT

Table of Contents

Executive Summary	3
AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)	3
PR-05 Lead & Responsible Agencies – 91.200(b)	6
AP-10 Consultation – 91.100, 91.200(b), 91.215(l)	7
AP-12 Participation – 91.105, 91.200(c)	12
Expected Resources	14
AP-15 Expected Resources – 91.220(c)(1,2)	
Annual Goals and Objectives	19
AP-20 Annual Goals and Objectives	19
Projects	22
AP-35 Projects – 91.220(d)	22
AP-38 Project Summary	24
AP-50 Geographic Distribution – 91.220(f)	
Affordable Housing	37
AP-55 Affordable Housing – 91.220(g)	37
AP-60 Public Housing – 91.220(h)	38
AP-65 Homeless and Other Special Needs Activities – 91.220(i)	40
AP-70 HOPWA Goals- 91.220 (I)(3)	42
AP-75 Barriers to affordable housing – 91.220(j)	43
AP-85 Other Actions – 91.220(k)	44
Program Specific Requirements	47
AP-90 Program Specific Requirements – 91 220(I)(1 2 4)	47

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

As part of the Mayoral transition, Mayor Jane Castor initiated five transition advisory teams to provide a roadmap for guiding the implementation of key priorities of the Castor Administration: Transportation, Development Services, Workforce Development, Affordable Housing, and Sustainability/Resiliency. Each team was charged with an objective tied to the challenges and opportunities of its subject area. The overarching goal is to connect each teams' recommendations into a strategic roadmap that supports the Mayor's visions for transforming Tampa's tomorrow.

This Annual Action Plan presents the Mayor's strategic approach to housing affordability/community development for the fiscal year 2020/21. The plan considers the effects of the pandemic on housing insecurity and a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, childcare and barriers to affordable housing. The City will pursue strategies focused on new construction of affordable housing, rehabilitation of existing housing, homeownership assistance, rental assistance, assistance for supportive housing operations, assistance for persons experiencing homelessness and support for public service operations. The City of Tampa is working collaboratively with community partners to ensure that all Tampanians have a decent place to live that they can afford as a tool to creating equity in our community.

2. Summarize the objectives and outcomes identified in the Plan

Affordable Housing

The Mayor has made Housing Affordability one of her high priorities and as such has set an ambitious goal of creating 10,000 new attainable housing units by 2027. This is an ambitious goal but has the support of the business community. The City will address this priority need by updating policies such as zoning requirements and offer incentives to encourage the development of affordable housing. This will be a welcome addition to funding activities that include the following: homeowner rehabilitation, homeownership assistance, housing counseling, tenant-based rental assistance, new construction of affordable housing, rapid re-housing, facility-based supportive housing, permanent supportive housing, and supportive services.

Public Services

The City will support availability/accessibility to decent housing and a suitable living environment by funding organizations providing essential services for low-income and limited clientele populations. The City will assist non-profit organizations in carrying out public service activities assisting low-income

persons, youth, seniors, and persons with disabilities. These services are designed to promote self-sufficiency for residents, which in turn promotes permanent housing.

Homeless Services

The City will support ending homelessness by providing funds to organizations carrying out and administering homeless activities including homeless prevention, rapid rehousing, emergency shelters, and Homeless Management Information System (HMIS). These activities will be conducted in accordance, and coordination with, the City's Continuum of Care (CoC) agency, the Tampa Hillsborough Homeless Initiative (THHI).

3. Evaluation of past performance

The need for housing affordable to the workforce is critical to economic development in the city of Tampa, with regional implications as well. Resurgent job and housing markets have led to development pressures in all areas of the city. However, many in the workforce cannot afford the housing produced in this current market. This need has reached critical levels. For example, the 2018 Florida Home Matters Report by the Florida Housing Coalition shows that professionals such as teachers, nursing assistants, police officers and customer service workers cannot afford to purchase a median priced home. Therefore, the community needs market-driven strategies to encourage more private sector participation in the development of workforce housing in the city and the region. This past year the staff has been focused on developing creative solutions to address the housing crisis such as the infill housing project, the revised rental assistance program and conversations with for-profit developers and the business community to help meet the workforce housing needs. Staff has also been looking for alternative funding to help meet the need considering the severe reduction in State Housing Initiatives Partnership (SHIP) funding. The City was awarded a Federal Home Loan Bank of Atlanta grant to provide down payment assistance to Community Heroes. This was also a tough year with the loss of seven staff members that went unfilled for more than 8 months. This severely crippled the ability to meet the needs of the community and expend funds. Those positions are just now being filled and this Action Plan reflects an aggressive spending plan to get back on track.

4. Summary of Citizen Participation Process and consultation process

To complete its Annual Action Plan and solicit meaningful input from the public, the City of Tampa conducted a robust citizen participation process in accordance with its citizen participation plan. The City of Tampa targeted historically underinvested and underrepresented communities throughout the City, in particular East Tampa and West Tampa.

A 5-day public comment period was held to allow the public an opportunity to review and make comments on the draft Annual Action Plan. The City also hosted a public hearing to discuss the funding and activities in this Annual Action Plan.

Details of the citizen participation process is found in section AP-12 Citizen Participation.

5. Summary of public comments

TBA

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments are accepted.

7. Summary

A summary of comments is attached to this document with the public notices.



PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	TAMPA	City of Tampa/Housing and Community Development
HOPWA Administrator	TAMPA	City of Tampa/Housing and Community Development
HOME Administrator	TAMPA	City of Tampa/Housing and Community Development
ESG Administrator	TAMPA	City of Tampa/Housing and Community Development

Table 1 – Responsible Agencies

Narrative

The Housing and Community Development Division of the City of Tampa is responsible for the implementation of the Consolidated Plan and the Annual Action Plans. The Division consist of three sections: 1. Public/housing Services 2. Housing and Construction Services and The Office of Human Rights.

Consolidated Plan Public Contact Information

Vanessa B. McCleary

Manager

Housing and Community Development Division

City of Tampa / 4900 Lemon Street. / Tampa, Florida 33609 p: (813) 274-8229 / e: vanessa.mccleary@tampagov.net

Visit us on the web at tampagov.net/hcd

AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

1. Introduction

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City of Tampa actively coordinates with the Tampa Housing Authority (THA) to address a multitude of needs within the city. Chief among these needs is provision of affordable housing opportunities for the city's lowest income residents, ideally housing located in communities with access to job, transportation, and healthcare options. The City supports THA's large-scale redevelopment efforts, which includes mixed-use development, provision of social services, and other supports in health and housing. The City is an active member of the CoC and works closely with our counterparts at the County and THHI to address homelessness in our area. The City has also collaborated with the County to fund housing, public service and public facilities projects. Additionally, the City of Tampa makes every effort to coordinate with its neighboring local government partners, including Hillsborough, Pinellas, Pasco and Hernando counties. This coordination results in a streamlined HOPWA EMSA administrative process, coordination on regional fair housing efforts, and fair lending education and outreach efforts.

Housing is a critical need in our area and staff has been working with non-profit, for-profit, businesses and advocates to increase the funding and the supply of affordable housing. Staff also conducts regular technical assistance workshops throughout the year to better coordinate with our non-profit partners.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Tampa consulted with THHI, the lead CoC that is responsible for coordinating social service providers, homelessness outreach, and services targeted to persons experiencing homelessness in the City of Tampa and in Hillsborough County. Consultation with THHI was conducted through multiple interactions, including direct engagement with providers working in coordination with THHI, one-on-one interaction with THHI officials, and during a CoC coordinating session.

Officials from the City of Tampa serve on THHI's board of directors, facilitating constant communication with THHI and its efforts to address the needs of homeless persons in the City, and in surrounding regions. In addition to board leadership, the City of Tampa coordinates with THHI on a variety of programs and initiatives, including Operation Reveille, a program to support homeless veterans in the City. This year the City will contract with THHI to administer the ESG funds. This will allow for unified reporting and coordination of homeless services in Hillsborough County.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

ESG funds allocated to the City for PY 2020/21 were disbursed in consultation with THHI to ensure maximum effectiveness and targeting of resources in areas with the greatest need. This year both the City and the County will utilize THHI to disburse ESG funds. By having THHI disburse and manage the ESG contracts a unified and seamless system of addressing homelessness can be achieved.

In terms of performance standards, the City is a member of the CoC, and thus has a voice in THHI's development of performance standards for the CoC. The CoC at large provides input and helps THHI develop, work toward, and meet performance standards for the region's social service providers and agencies. Additionally, the City assists in developing an effective HMIS management system through its active role on THHI's UNITY Advisory Committee.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

Tab	able 2 – Agencies, groups, organizations who participated									
1	Agency/Group/Organization	Tampa Housing Authority								
	Agency/Group/Organization Type	Housing PHA								
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy								
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	THA is the local housing authority (PHA). The City works with THA for the public housing needs of residents in the City.								
2	Agency/Group/Organization	Tampa Hillsborough Homeless Initiative								
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless								
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs								
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Tampa consulted with THHI, the CoC responsible for coordinating social service providers, homelessness outreach, and services targeted to persons experiencing homelessness in the City of Tampa and in Hillsborough County.								

3	Agency/Group/Organization	HILLSBOROUGH COUNTY			
	Agency/Group/Organization Type	Other government - County Grantee Department			
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Corrections Programs			
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City partners with Hillsborough County on initiatives such as homelessness with the CoC.			
4	Agency/Group/Organization	METROPOLITAN MINISTRIES			
	Agency/Group/Organization Type	Housing Services - Housing Services-Children			
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy			
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Metropolitan Ministries does care ministries for the homeless and those at risk of becoming homeless and partners with the City on homeless initiatives.			

5	Agency/Group/Organization	CDC OF TAMPA, INC.		
	Agency/Group/Organization Type	Housing Services - Housing Services-Employment		
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development		
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CDC of Tampa is a nonprofit that helps to create opportunities to build prosperous and vibrant communities in Tampa. The organization works with the City with homeownership and employment resources.		
6	Agency/Group/Organization	HABITAT FOR HUMANITY		
	Agency/Group/Organization Type	Housing Services-Employment		
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Non-Homeless Special Needs Market Analysis Anti-poverty Strategy		
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Habitat for Humanity works with the City to help with affordable housing needs of LMI people in Tampa.		

Identify any Agency Types not consulted and provide rationale for not consulting

There were no agency types intentionally not consulted. All comments were welcome.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the
		goals of each plan?
Continuum of Care	тнні	Addressing homelessness

Table 3 – Other local / regional / federal planning efforts

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

To complete its Annual Action Plan and solicit meaningful input from the public, the City of Tampa conducted a robust citizen participation process in accordance with its citizen participation plan. A 5-day public comment period was held to allow the public an opportunity to review and make comments on the draft Annual Action Plan. The City also hosted a public hearing to discuss the funding and activities in this Annual Action Plan.

For details of citizen participation outreach efforts taken by the City, see the following table.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
1	Public Comment Period	Non targeted/broad community	A 5-day public comment period was held from November 10, 2020 to November 15, 2020 to allow the public an opportunity to review and make comments on the draft Annual Action Plan. Comments could be made via internet using the city's http://www.tampagov.net/PublicCOmment website, voicemail, and by mail. Details of communication can be viewed on the notice attached in the AD-25.	All comments accepted.	All comments accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
2	Public Hearing	Non targeted/broad community	A public hearing was held on Thursday, November 19, 2020 at 9:00 am to discuss the Annual Action Plan. Due to COVID-19, to minimize a large gathering the meeting was held with a live/virtual platform. The physical location of the hearing was held at the Tampa Convention Center located at 333 S Franklin Street with use of masks and social distancing required. The hearing was also held on Spectrum Channel 640 and Frontier Channel 15 on cable TV. The hearing was also held virtually online at https://www.tampagov.net/livestream and/or https://facebook.com/CityofTampaFL/ Comments could be made in person or remotely at the hearing, via internet, voicemail, and by mail. Details of communication can be viewed on the notice attached in the AD-25.	All comments accepted.	All comments accepted.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

This Annual Action Plan presents the City of Tampa's strategic approach to housing activities and community development for the fiscal year 2020/21. The plan considers market conditions for a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, special needs facilities and services, and barriers to affordable housing. The City will pursue strategies focused on housing rehabilitation, homeownership assistance, rental assistance, new construction of affordable housing, assistance for supportive housing operations, assistance for persons experiencing homelessness, and support for public service operations. This diverse range of strategies is intended, ultimately, to bolster the City's core structural components – its families, homes, neighborhoods, and businesses.

Anticipated Resources

Program	Source of	Uses of Funds	Expe	cted Amoui	nt Available Y	ear 1	Expected	Narrative Description
	Funds		Annual	Program	Prior Year	Total:	Amount	
			Allocation:	Income:	Resources:	\$	Available	
			\$	\$	\$		Remainder	
							of ConPlan \$	
CDBG	public -	Acquisition						The anticipated CDBG resources
	federal	Admin and Planning						available during PY 2020-2021 is
		Economic Development						projected to total \$15,466,501.
		Housing						
		Public Improvements						
		Public Services	3,220,333	0	0	3,220,333	3,220,824	
HOME	public -	Acquisition	,					The anticipated HOME resources
	federal	Homebuyer assistance						available for PY 2020-2021 is
		Homeowner rehab						projected to total \$8,595,208.
		Multifamily rental new						
		construction						
		Multifamily rental rehab						
		New construction for						
		ownership						
		TBRA	1,709,983	0	0	1,709,983	1,709,983	

Program	Source of	Uses of Funds	Expe	cted Amou	nt Available Y	ear 1	Expected	Narrative Description
	Funds		Annual	Program	Prior Year	Total:	Amount	
			Allocation:	Income:	Resources:	\$	Available	
			\$	\$	\$		Remainder	
							of ConPlan \$	
HOPWA	public -	Permanent housing in					,	The anticipated HOPWA
	federal	facilities						resources available for PY 2020-
		Permanent housing						2021 is projected to total
		placement						\$19,278,130.
		Short term or transitional						
		housing facilities						
		STRMU						
		Supportive services						
		TBRA	4,176,687	0	0	4,176,687	4,176,687	
ESG	public -	Conversion and rehab for						The anticipated ESG resources
	federal	transitional housing						available for PY 2020-2021 is
		Financial Assistance						projected to total \$1,235,095.
		Overnight shelter						
		Rapid re-housing (rental						
		assistance)						
		Rental Assistance						
		Services						
		Transitional housing	279,374	0	0	279,374	279,374	

Table 5 - Expected Resources - Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City will use the federal funds to support projects and programs implemented by City staff as well as non-profit organizations, developers, and other partners. For the projects to be successful, other funding sources including in-kind resources are often added to the federal funding in order to have sufficient resources to benefit the population to be served as well as to cover expenditures that may not be allowable under the CPD programs or to cover indirect costs. The source of these additional funds will depend on the nature of the activity. For example, funds provided for public service activities will be matched by the agencies receiving funding from other sources including public and private sources as well as foundations and fundraising.

The City is required to provide a specific percentage of funds from non-federal sources to be eligible to receive the HOME and ESG grant funds. The HOME program requires a 25% match which may be reduced by HUD if the City is distressed or suffered a Presidentially declared disaster. For PY 2017-2018, Tampa was granted a 50% match reduction due to fiscal distress. The City will satisfy the HOME match through the State Housing Initiative Program (SHIP). The ESG program requires the City provide a 1:1 match. The ESG match will be provided by the subrecipients selected through the annual application process.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Florida Statutes Section 166.0451, Disposition of municipal property for affordable housing, requires that cities create an inventory list of real property with fee simple title appropriate for affordable housing. Tampa maintains the inventory of City-owned surplus land through its Real Estate Division. The City awarded 100 publicly owned single-family residential lots to Domain Homes, Inc. to expand the supply of affordable housing and deconcentrate poverty in the RE/CAP areas in Tampa. This infill housing project is a collaboration with CDC of Tampa and Habitat for Humanity. The Project is intended to help rebuild the inner city by providing affordable housing opportunities for income eligible individuals or households. These affordable housing opportunities are seen as the engine to further opportunities that will help foster place-making and community investment. Through this award Domain Homes, Inc is helping to increase the home values in the area which intern helps to build the capacity of the non-profit agencies.

Discussion

N/a

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homeowner	2017	2021	Affordable Housing	City Wide	Affordable	HOME: \$626,000	Direct Financial Assistance: 102
	Assistance					Housing		Household Housing Unit
2	New	2017	2021	Affordable Housing	City Wide	Affordable	CDBG: \$1,108,815	Homeowner Housing Added: 5
	Construction					Housing		Household Housing Unit
3	Public Service	2017	2021	Affordable Housing	City Wide	Public Services	CDBG: \$1,159,030	Public service activities for
	Assistance			Non-Homeless				Low/Moderate Income Housing
				Special Needs				Benefit: 845 Persons Assisted
				Non-Housing				
				Community				
				Development				
4	Clearance,	2017	2021	Non-Housing	East Tampa	Affordable	CDBG: \$308,815	Buildings Demolished: 10
	Demolition, and			Community	City Wide	Housing	HOME: \$112,426	
	Remediation			Development				Rental Housing Rehab: 2 Household
								Housing Unit
5	Planning and	2017	2021	Planning	City Wide	Planning and	CDBG: \$644,164	Other: 4 Other
	Administration					Administration	HOME: \$170,936	
							HOPWA: \$125,300	
							ESG: \$13,9694	

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Supportive	2017	2021	Affordable Housing	HOPWA	Homeless	HOME: \$800,000	Tenant-Based Rental
	Housing			Non-Homeless	EMSA	Services	HOPWA: \$4,051,387	Assistance/Rapid Re-housing: 362
	Operations			Special Needs				
								HIV/AIDS Housing Operations: 310
								Household Housing Unit
								Housing for Homeless added: 38
								Household Housing Unit
7	Homeless	2017	2021	Homeless	City Wide	Homeless	ESG: \$265,405	Homeless Person Overnight
	Assistance				HOPWA	Services		Shelter: 850 Persons Assisted
				,	EMSA			
								Rapid Re-housing: 50 households
								assisted

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Homeowner Assistance	
	Goal	own Payment Assistance program for eligible homebuyers.	
	Description		
2	Goal Name	New Construction	
	Goal Description	Property acquisition to acquire land for affordable housing.	

3	Goal Name	Public Service Assistance	
	Goal Description	Public services for low- to moderate-income families, who meet eligibility criteria. Housing counseling services to help low-moderate income families to achieve the dream of homeownership.	
4	Goal Name	Clearance, Demolition, and Remediation	
	Goal Description	Removal of dilapidated buildings. HOME Replacement Assistance Program for rehab housing in the City's rehab program but are beyond repair.	
5	Goal Name	Planning and Administration	
	Goal Description	Support the operation of the City's federal programs including CDBG, HOME, ESG and HOPWA. Funds will be used for program administration, staff salaries, and document preparation including the Annual Action Plan and CAPER.	
6	Goal Name	Supportive Housing Operations	
	Goal Description	Supportive housing operations, STRMU and rapid rehousing by HOPWA Sponsors.	
7	Goal Name	Homeless Assistance	
	Goal Description	Rapid re-housing assistance for individuals and families who are homeless and providing safe haven, emergency shelter, and supportive services to victims of domestic violence.	

Projects

AP-35 Projects - 91.220(d)

Introduction

This Annual Action Plan presents the City of Tampa's strategic approach to housing activities and community development for the fiscal year 2020-2021. The plan considers market conditions for a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, special needs facilities and services, and barriers to affordable housing. The City will pursue strategies focused on housing rehabilitation, homeownership assistance, rental assistance, new construction of affordable housing, assistance for supportive housing operations, assistance for persons experiencing homelessness, and support for public service operations. This diverse range of strategies is intended, ultimately, to bolster the City's core structural components – its families, homes, neighborhoods, and businesses.

Projects

#	Project Name
1	CDBG Administration
2	CDBG Public Services
3	CDBG Property Acquisition
4	CDBG Housing Counseling
5	CDBG Demolition
6	HOME Administration
7	HOME Down Payment Assistance
8	HOME Replacement Housing
9	HOME TBRA
10	ESG 2020 Program
11	HOPWA Administration
12	HOPWA Metro Inclusive Health.
13	HOPWA Boley Centers, Inc.
14	HOPWA Catholic Charities
15	HOPWA Empath Partners in Care
16	HOPWA Pasco County Housing Authority
17	HOPWA Tampa Housing Authority
18	HOPWA BayCare Behavioral

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Tampa like many communities around the country are suffering from an affordable housing shortage. This Action Plan prioritizes affordable housing subsidy, development and rehab.



AP-38 Project Summary

Project Summary Information

1	Project Name	CDBG Administration
	Target Area	City Wide
	Goals Supported	Planning and Administration
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$644,164
	Description	Citywide administration of the CDBG program.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City wide
	Planned Activities	Citywide administration of the CDBG program.
2	Project Name	CDBG Public Services
	Target Area	City Wide
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$680,215
	Description	Public services for low- to moderate-income families, who meet eligibility criteria.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Public service activities for Low/Moderate Income Housing Benefit: 345 to be assisted with Public service activities.
	Location Description	City Wide

	,	-
	Planned Activities	Planned activities include:
		Project delivery cost: \$108,815
		Public service agencies (TBD): \$571,400
3	Project Name	CDBG Property Acquisition
	Target Area	City Wide
	Goals Supported	New Construction
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,108,815
	Description	To acquire land for affordable housing
	Target Date	9/30/2021
	Estimate the number and	Homeowner Housing Added: 5 Household Housing Unit
	type of families that will	
	benefit from the	
	proposed activities	
	Location Description	City Wide
	Planned Activities	Planned activities include:
		Project delivery cost: \$108,815
		Property acquisition: \$1,000,000
4	Project Name	CDBG Housing Counseling
	Target Area	City Wide
	Goals Supported	Public Service Assistance
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$478,815
	Description	Housing counseling services to help low-moderate income families to achieve the dream of homeownership.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Housing service activities for Low/Moderate Income Housing Benefit: 500 persons assisted.
	Location Description	City Wide
	•	

_		
	Planned Activities	Planned activities include:
		Project delivery cost: \$108,815
		Solita's House: \$120,000
		Housing & Education Alliance: \$100,000
		Reach: \$75,000
		NACA: \$75,000
5	Project Name	CDBG Demolition
	Target Area	City Wide
	Goals Supported	Clearance, Demolition, and Remediation
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$308,815
	Description	Removal of dilapidated buildings.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 10 buildings demolished.
	Location Description	City wide
	Planned Activities	Planned activities include:
		Project delivery cost: \$108,815
		Demolition: \$200,000
6	Project Name	HOME Administration
	Target Area	City Wide
	Goals Supported	Planning and Administration
	Needs Addressed	Planning and Administration
	Funding	HOME: \$170,936
	Description	Citywide administration of the HOME program.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A

	Location Description	Citywide
	Planned Activities	Citywide administration of the HOME program.
7	Project Name	HOME Down Payment Assistance
	Target Area	City Wide
	Goals Supported	New Construction
	Needs Addressed	Affordable Housing
	Funding	HOME: \$626,000
	Description	Down Payment Assistance program for eligible homebuyers.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	102 households assisted
	Location Description	Citywide, East Tampa
	Planned Activities	Down Payment Assistance Program.
8	Project Name	HOME Replacement Housing
	Target Area	City Wide
	Goals Supported	Clearance, Demolition, and Remediation
	Needs Addressed	Affordable Housing
	Funding	HOME: \$112,426
	Description	The HOME Replacement Assistance Program is for rehab housing in the City's rehab program but are beyond repair.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	2 households assisted
	Location Description	Citywide
	Planned Activities	Replacement Housing Program
9	Project Name	HOME TBRA
	Target Area	City Wide
	Goals Supported	Supportive Housing Operations

	Needs Addressed	Affordable Housing
		Homeless Services
	Funding	HOME: \$800,000
	Description	Tenant Based Rental Assistance to families emerging from homelessness. Their rent will be paid for a year and case management will be provided.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 40 families/individuals will be housed and provided with Case Management
	Location Description	City Wide
	Planned Activities	TBRA program
10	Project Name	ESG 2020 Program
	Target Area	City Wide
	Goals Supported	Homeless Assistance Planning and Administration
	Needs Addressed	Homeless Services
	Funding	ESG: \$279,374
	Description	THHI will administer the ESG funding on behalf of the City.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	Homeless Overnight Shelter Operations: 850 persons assisted Rapid Re-housing: 50 households assisted
	Location Description	City Wide
	Planned Activities	Rapid re-housing assistance for individuals and families who are homeless and providing safe-haven, emergency shelter, and supportive services to victims of domestic violence.
11	Project Name	HOPWA Administration
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations Planning and Administration
		Transmit and Administration

	Needs Addressed	Homeless Services
	Funding	HOPWA: \$125,300
	Description	Administration of the HOPWA program. City staff will complete the reporting, accounting and other administrative duties for the grants.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City Wide, HOPWA EMSA
	Planned Activities	Administration of the HOPWA program.
12	Project Name	HOPWA Metro Inclusive Health
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Services
	Needs Addressed	Supportive Housing Operations Homeless Services.
	Funding	HOPWA \$120,315
	Description	Metro Inclusive Health uses HOPWA funds to provide supportive services infected and affected by HIV/AIDS residing in Hillsborough County.
	Target Date	09/30/2021
	Estimate the number and type of families that will benefit from the proposed activities.	Supportive services for 85 households in Hillsborough County
	Location Description	HOPWA EMSA, Hillsborough County
	Planned Activities	Metro Inclusive Health provides supportive services that include adult mental health and substance abuse counseling, adult recreational therapy, children's support services, nutritional services, and transportation. HOPWA funds will assist incomeeligible persons with HIV/AIDS with supportive services and assist with operating and administrative costs. HOPWA funds will assist 85 unduplicated households in Hillsborough County.
	Project Name	HOPWA Boley Centers, Inc.

13	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$1,066,751
	Description	Boley Centers, Inc. uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members in Pinellas County.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 120 households in Pinellas County.
	Location Description	HOPWA EMSA, Pinellas County
	Planned Activities	Boley Centers, Inc. uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members. HOPWA funds will also help support operating and administrative costs associated with these services. HOPWA funds will assist 120 households in Pinellas County. \$1,066,751
14	Project Name	HOPWA Catholic Charities
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$1,111,706
	Description	Tenant-Based Rental Housing to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Hillsborough County and Hernando County.
		Mercy Apartments provides facility-based supportive housing operations of Mercy Apartments.
		Mercy House provide facility-based transitional supportive housing operations of Mercy House.
	Target Date	9/30/2021

	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 74 households in Hillsborough and Hernando County. HOPWA funds will assist 38 households with permanent supportive housing in Hillsborough County
	Location Description	HOPWA EMSA, Hillsborough and Hernando County
	Planned Activities	Tenant-based Rental Housing uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Hillsborough County. HOPWA funds will also cover operating and administrative costs. HOPWA funds will assist 74 households in Hillsborough and Hernando County. \$663,427
		Mercy Apartments utilizes HOPWA funds to provide facility-based supportive housing operations of Mercy Apartments. HOPWA funds will pay for direct services, operations and administrative costs to income-eligible persons with HIV/AIDS. HOPWA funds will assist 4 households with permanent supportive housing in Hillsborough County. \$74,996
		Mercy House utilizes HOPWA funds to provide facility-based transitional supportive housing operations of Mercy House. HOPWA funds will pay for direct services, operations and administrative costs to income-eligible persons with HIV/AIDS. HOPWA funds will assist 34 households with permanent supportive housing in Hillsborough County. \$373,283
15	Project Name	HOPWA Empath Partners in Care
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$899,904
	Description	Empath Partners in Care provides a tenant-based rental assistance, STRMU and supportive services program for persons with HIV/AIDS and their affected family members throughout Hillsborough and Pinellas Counties.

	Target Date	9/30/2021
	Estimate the number and	TBRA: 40 households in Pinellas County.
	type of families that will benefit from the proposed activities	STRMU: 45 households in Pinellas County
		HIV/AIDS Housing Operations: 250 unduplicated households in Hillsborough County.
		HIV/AIDS Housing Operations: 50 unduplicated households in Pinellas County.
	Location Description	HOPWA EMSA, Hillsborough County, Pinellas County
	Planned Activities	TBRA: \$326,748 (Hillsborough)
		TBRA: \$115,442 (Pasco)
		STRMU: \$133,217
		Supportive Services Hillsborough: \$259,497
		Supportive Services Pinellas: \$65,000
16	Project Name	HOPWA Pasco County Housing Authority
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$108,037
	Description	Pasco County Housing Authority provides a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Pasco County.
	Target Date	9/30/2021
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 13 unduplicated households in Pasco County.
	Location Description	HOPWA EMSA, Pasco County

	Planned Activities	Pasco County Housing Authority provides a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Pasco County. HOPWA funds will be utilized to provide rental assistance vouchers, program operations, and administrative costs. HOPWA funds will assist 13 unduplicated households in Pasco County. \$108,037	
17	Project Name	HOPWA Tampa Housing Authority	
	Target Area	HOPWA EMSA	
	Goals Supported	Supportive Housing Operations	
	Needs Addressed	Affordable Housing Homeless Services	
	Funding	HOPWA: \$644,043	
	Description	Tampa Housing Authority provides tenant-based rental assistance for persons with HIV/AIDS and their affected family members throughout Hillsborough County.	
	Target Date	9/30/2021	
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 75 unduplicated households in Hillsborough County.	
	Location Description	City Wide, HOPWA EMSA, Hillsborough County	
	Planned Activities	Tampa Housing Authority provides tenant-based rental assistance for persons with HIV/AIDS and their affected family members throughout Hillsborough County. HOPWA funds will be utilized to provide rental assistance vouchers and administrative costs. HOPWA funds will assist 75 unduplicated households in Hillsborough County. \$644,043	
18	Project Name	HOPWA Baycare Behavioral	
	Target Area	HOPWA EMSA	
	Goals Supported	Supportive Housing Operations	
	Needs Addressed	Affordable Housing Homeless Services	
	Funding	HOPWA: \$100,631	

Description	Baycare Behavioral Health Care, Inc. uses HOPWA funds to provide permanent, supportive housing assistance households infected and affected by HIV/AIDS residing in Spring Hill, and New Port Richey, FL
Target Date	9/30/2021
Estimate the number and type of families that will benefit from the proposed activities	HIV/AIDS Housing Operations: 11 households
Location Description	HOPWA EMSA, Hernando and Pasco Counties.
Planned Activities	BayCare Behavioral Health Care, Inc. uses HOPWA funds to provide permanent, supportive housing assistance households infected and affected by HIV/AIDS residing in Spring Hill, and New Port Richey, FL. Specifically, HOPWA funds will be used to provide preventative maintenance and repairs, operating and administrative costs. HOPWA funds will assist 11 households with scattered permanent supportive housing in Hernando and Pasco Counties. \$100,631



AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Tampa has a total of seven geographic areas that will receive funding over the course of the Action Plan. Those geographic areas are as follows:

- East Tampa. Identified during preliminary research related to the City's Assessment of Fair Housing. The East/Central Tampa target area includes census tracts identified as a racially/ethnically concentrated area of poverty.
- West Tampa. Identified during preliminary research related to the City's Assessment of Fair Housing. The East/Central Tampa target area includes census tracts identified as a racially/ethnically concentrated area of poverty.
- Citywide. The City funds operations that benefit census tracts outside of specific target areas. These investments are categorized under the Citywide geography.
- Hillsborough County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Hillsborough County under that administrative plan.
- Hernando County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Hernando County under that administrative plan.
- Pasco County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Pasco County under that administrative plan.
- Pinellas County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Pinellas County under that administrative plan.

Geographic Distribution

Target Area	Percentage of Funds
East Tampa	50
City Wide	35
West Tampa	15
HOPWA EMSA	100

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Assistance will be provided City wide to low- and moderate-income families as the City seeks to Affirmatively Further Fair Housing by deconcentrating poverty. Both the Federal and State funds will be used to promote financial stability and independence through several different programs developed and administered to meet both output and outcome measures. Most of the funding will continue to address the RE/CAP areas identified in the Analysis of Fair Housing Impediments/AFH

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City will make efforts to address affordable housing needs and provide the largest impact to beneficiaries by funding various activities including: housing rehabilitation; direct financial assistance to homeowners; tenant-based rental assistance; security deposit and utility assistance; housing counseling; and new construction.

The City will dedicate over \$9 million of CDBG, HOME, ESG, and HOPWA funds towards addressing affordable housing needs during the 2020-2021 program year.

One Year Goals for the Number of Households to be Supported	
Homeless	900
Non-Homeless	452
Special-Needs	0
Total	1352

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	534
The Production of New Units	698
Rehab of Existing Units	120
Acquisition of Existing Units	0
Total	1352

Table 10 - One Year Goals for Affordable Housing by Support Type

AP-60 Public Housing – 91.220(h)

Introduction

Public housing serves an absolutely critical housing need for the region. The City and THA have a strong partnership as evidenced by the City's support of the Encore project, West River and homeless programs. The housing inventory managed by THA and made available through Section 8 and other rental assistance programs are critical to meeting the demand for housing. In the City of Tampa, THA offers subsidized rent for some of the most at-risk populations in the region, including the elderly, persons living with a disability, persons diagnosed with HIV/AIDS, and extremely low-income families. In addition to THA, the City of Tampa also works with other housing authorities in the region through its role as the administrator for HOPWA funds across a four-county EMSA.

Actions planned during the next year to address the needs to public housing

Actions related to addressing the needs of public housing residents in this Action Plan primarily relate to projects awarded through the HOPWA program. In total, the City of Tampa will award the Pasco County Housing Authority (\$108,037) and the THA (\$644,043) to provide tenant-based rental assistance for persons living with HIV/AIDS and their affected family members. Specifically, these funds will be used to provide rental assistance vouchers, and support program operations and administrative costs. The resources allocated to Pasco County Housing Authority are expected to assist 13 unduplicated households, and funds awarded to the THA are expected to assist 75 unduplicated households. The City will also provide \$1,066,751 in funds for tenant based rental assistance to the Boley Centers, a recognized public housing authority in the state of Florida. These funds are expected to assist 120 households. Additionally, the City will continue to provide funding for multi-family rental developments in THA's West River redevelopment project (\$2,000,000),

Actions to encourage public housing residents to become more involved in management and participate in homeownership

THA is actively engaged in programs designed to support resident self-sufficiency, including programs aimed at encouraging homeownership. A principle program administered by the THA, and supported by the City of Tampa, is the Family Self-Sufficiency (FSS) program. The FSS program was created to enable families to achieve economic independence and self-sufficiency. The FSS program tackles the problem of dependency by giving economically and educationally disadvantaged families the opportunity to receive housing under the Housing Choice Voucher Program and the supportive services necessary for them to obtain an education and/or job training and secure permanent employment. The head of the household is expected to obtain higher education and permanent employment with the assistance of the FSS program. The participant can withdraw from the program at any time without being penalized, if the contract terms are met. The City of Tampa will continue to support the program, primarily through public

recognition, counsel, and ongoing coordination.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

n/a. The PHA is not troubled.

Discussion

n/a

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Tampa supports THHI through General Funds and used to support the Hillsborough County CoC efforts with HMIS maintenance and outreach efforts. This year will subgrant our ESG funding for better coordination. The City of Tampa has two dedicated Tampa Police Offers who are responsible for homeless services and outreach. The two officers act as a liaison between the homeless individuals and families on our coordinated intake and assessment list.

This year the City will dedicate a team to address homelessness the team will consist of a Coordinator, CD Specialist and 4 outreach workers. This team will work to support the efforts of the CoC and work to move the homeless into shelters and rapid rehousing to reduce the term of homelessness. The pandemic has provided an unintended opportunity to house all of the homeless individuals and families with the increased ESG funding.

Addressing the emergency shelter and transitional housing needs of homeless persons

Emergency shelter needs for homeless persons are always noted as a high need priority in the survey administered during this action planning process. The City continues to support these efforts and this year will providing funding for a new shelter. The new shelter will be a version of Pinellas Hope which provides, tents, cottages and supportive housing. The program has had huge successes in addressing the needs of chronically homeless individuals. The Spring provides a safe haven, emergency shelter, and supportive services to victims of domestic violence. The Spring of Tampa Bay provides a continuum of services that include emergency shelter; children's services including shelter case management; transitional housing; and outreach services. ESG funds will be used for shelter operations which will benefit 1,150 unduplicated clients within the City of Tampa limits.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Two projects awarded in this year's Action Plan for rapid rehousing with a combined \$199,682.65 in

funding from the City's ESG allocation.

The City of Tampa will fund Catholic Charities \$100,000 in ESG funds to provide Rapid Re-Housing assistance to 40 households to assist with transitioning into permanent independent living.

The City of Tampa will also fund Alpha House \$99,682.65 in ESG funds to provide Rapid Re-Housing assistance to 40 households to assist with transitioning into permanent independent living.

As previously mentioned, the City will also continue to fund HOME TBRA vouchers earmarked for homeless individuals and families. The HOME TBRA clients will also receive case management services to assist with resource identification to promote independence and self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City is an active partner of the Tampa-Hillsborough CoC. As a participant, the City participates in the planning process to coordinate homeless services in the Tampa-Hillsborough CoC. Together with Hillsborough County, the City of Tampa has funded homeless projects in the past and will continue to look for new opportunities to jointly fund homeless services and resources. The City will also continue to support the Tampa Homeless Hillsborough Initiative through General Funds and to fund non-profit partners through ESG, HOPWA, SHIP and CDBG to provide homeless services, resources and housing opportunities.

AP-70 HOPWA Goals-91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance	
to prevent homelessness of the individual or	
family	45
Tenant-based rental assistance	334
Units provided in permanent housing facilities	
developed, leased, or operated with HOPWA	
funds	15
Units provided in transitional short-term housing	
facilities developed, leased, or operated with	
HOPWA funds	17
Total	411

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Tampa will continue to address the barriers to affordable housing as they relate to public policy barriers, financial barriers, and discriminatory barriers. The City of Tampa provides a monthly opportunity through the Affordable Housing Advisory Committee and the Human Rights Board meetings both the public and community partners can attend and provide feedback regarding program design and community needs. It is through these forums that the City is able to receive additional comments throughout the year which provides the opportunity for program updates as needed to address barriers.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City will continue to implement the following strategies to eliminate barriers to affordable housing:

- Implement the goals and objectives of the City's Comprehensive Plan as it pertains to increasing the supply of affordable housing.
- Expedited permitting for affordable housing projects providing for efficient review and minimal delays.
- Provide incentives to assist in the provision of affordable housing such as the allowance of flexibility in densities for affordable housing, the reduction of parking and setback requirements, and reduction of impact fees.
- The allowance of affordable accessory residential units in residential zoning districts.
- Prepare a printed inventory of publicly owned land suitable for affordable housing and develop a strategy for disposition of this land.
- Support affordable housing developments neat transportation and major employments centers.
- Review policies, procedures, and regulations to determine the impact on the cost of housing. The following are some of the changes we hope to implement this year.
- Subsidizing impact fees
- Providing a subsidy to cover cost of the tree regulations
- Assigning two inspectors to affordable housing projects to provide consistency and reduce the permitting time.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Tampa recognizes that the needs of Tampa residents extend beyond housing and infrastructure. These needs include reducing lead-based paint hazards, reducing poverty through job creation and skill building, developing institutional structures, and enhancing coordination between public and private social service agencies. The following is a list of actions that the City of Tampa intends to implement over the next fiscal year to achieve success in addressing the housing and community development needs of low to moderate income residents.

Actions planned to address obstacles to meeting underserved needs

Two main obstacles to meeting the needs of the underserved is communication/outreach and funding. There are programs available to meet the majority of needs in the community however there are still large segments of the population that are unaware. There are also services that lack the capacity to address the need if everyone who needed their services did know where to turn. HCD Staff will be working with the City's Grant Specialist and our non-profit partners to obtain the additional funding needed to expand services. HCD has also added an outreach specialist to the staff, who is focused on getting the word out. These includes making changes to our webpage, offering more on-line access to programs, videos to help individuals to complete applications, translation services and connecting in different ways.

Actions planned to foster and maintain affordable housing

The City of Tampa recognizes the critical importance of maintaining its supply of affordable housing. As subsidized units reach their term of affordability, many units are removed from the city's supply of affordable housing due to market rate conversion. According to the Shimberg Center for Housing Studies, approximately 1,050 units of subsidized housing are expected to reach their affordability expiration (preservation risk assessment, accessed July 31, 2017).

The City of Tampa has selected a number of projects designed to increase the supply of affordable housing, and increase access to sustainable housing options for low-income residents across the City. In particular, the City will fund five programs through its CDBG allocation for housing counseling services. A total of \$345,000 will be awarded to five organizations to administer the housing counseling services and assisting in processing applications for the City's Mortgage Assistance Program (MAP). The City will work to acquire more land for affordable housing starting with current city owned land that is suitable for affordable housing, aggressively pursue code enforcement liens on vacant property that can be used for affordable housing and the purchase of strategic properties along transit corridors and near to employment centers. The City will continue to work with Tampa Housing Authority to build multi-family housing and solicit other multifamily projects to help meet the growing need for affordable rentals. The

City will continue to work with its CHDO partners to develop affordable housing.

Actions planned to reduce lead-based paint hazards

The City of Tampa's housing programs have integrated the components of 24 CFR Part 35 into all of its policies and procedures governing federally assisted housing programs directly administered under the City of Tampa and those contracted with subrecipient organizations. Programs will be affected include housing rehabilitation, acquisition, and TBRA as specified within 24 CFR Part 35.

The City also ensures compliance with lead hazard reduction requirements when CDBG, HOME, ESG, or HOPWA funding is used to acquire and/or renovate existing buildings for housing. Language is included in all subrecipient contracts identifying all lead regulations and procedures for notification and remediation.

Removing all lead-based paint from every house within the City of Tampa is not an economically feasible or realistic goal. However, the City addresses this issue through disseminating printed information concerning lead-based paint hazards to all residents in the City's housing rehabilitation program. The City's housing rehabilitation contractors are certified and/or have received training in the identification of lead hazards, proper methods of paint stabilization, interim control, abatement procedures and rehabilitation activities.

The City of Tampa will support any application for lead-based paint hazard abatement grants, especially those that will benefit residents classified as extremely low, low, and moderate-income.

Actions planned to reduce the number of poverty-level families

The City of Tampa is proud to support economic development projects through its CDBG allocation. These projects will help reduce the total number of poverty-level families in the City through increased jobreadiness and foster entrepreneurship. The City will partner with KIVA to provide micro loans to small businesses to help support and expend small business opportunities.

The City of Tampa believes a strong, well-educated and highly prepared workforce is critical to the long-term success of tackling poverty in the City. With that in mind, the City will award \$100,000 in CDBG public service funds to the MacDonald Training Center to sustain, adapt and expand its Education2Employment (E2E) workforce readiness programming during and after the coronavirus outbreak to meet the growing need for job training programs among high school graduates with disabilities. E2E offers transformational, certificate-based job training aligned with employment opportunities in three high-growth sectors of the economy: technology, manufacturing, and healthcare/ hospitality.

Actions planned to develop institutional structure

Proper institutional delivery structures are critical to the long-term success of community development efforts in the City. These structures assist in proper targeting of resources, efficient use of those resources,

Annual Action Plan

and meaningful change in the number of poverty-level families in the City. The City of Tampa will continue to engage in coordination efforts between governmental agencies operating within the City, and continued support for institutional efforts to address long-term challenges in the region. The City in partnership with the Tampa Chamber of Commerce, the Hispanic Chamber are working to engage the business community in the issue of housing affordability. This effort includes working with the business community to support the development of affordable housing as well as educating their workforce on programs to address their housing needs.

Actions planned to enhance coordination between public and private housing and social service agencies

In the past the primary means by which the City of Tampa work towards coordination between public and private housing and social service agencies was through continued engagement with THHI and its CoC social service agencies. THHI hosts a monthly coordination meeting with all CoC members - including the City of Tampa - to discuss coordination activities, needs in the community, and any expected challenges. These meetings are critical to the long-term success of coordination activities, and the City of Tampa continues to champion of these meetings.

With the addition of the Outreach Specialist position the City has enhanced its coordination and collaboration with both Public and Private housing and social service agencies. In July the City hosted a forum to bring the business/development community together with non-profit builders and social service agencies to help expand resources and introduce the business/development community to new ways to get involved in the community. This was the first of a new series of quarterly events to help Tampa Transform Tomorrow to a brighter future.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4) Introduction:

This section describes the program specific requirements for CDBG, HOME and ESG.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next	
program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to	
address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not	
been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0
Other CDBG Requirements	
1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that	
benefit persons of low and moderate income. Overall Benefit - A consecutive	
period of one, two or three years may be used to determine that a minimum	
overall benefit of 70% of CDBG funds is used to benefit persons of low and	
moderate income. Specify the years covered that include this Annual Action Plan. 100.0	00%

HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

N/A

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Tampa uses the recapture option 24 CFR 92.254(a) (5)(ii)(A)(1) to ensure long-term affordability of the assisted property. The entire amount of the direct HOME subsidy becomes due and payable upon transfer of ownership interest during any point of the affordability period. The affordability periods are determined by the subsidy dollar levels and programs. The recapture requirement is subject to the limitations of the mortgage documents in place when the recapture requirement is triggered by a sale (voluntary or involuntary) of the housing unit. The amount recaptured cannot exceed the net proceeds, if any (or the amount of the HOME subsidy). The net proceeds are the sales price minus superior loan repayment (other than HOME funds) and any closing costs. To secure the city's investment throughout the affordability period, the City uses a mortgage note attached to each property in the amount of the assistance. HOME funding language is included in all contract documents. The City's HOME program policy and procedures as well as the mortgage and contract documents are available for public review at the City's HCD Office.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Tampa uses the recapture provision 24 CFR 92.254(a)(5)(ii)(A)(1) to ensure long-term affordability of the assisted property. The full amount of the direct HOME subsidy becomes due and payable upon transfer of ownership interest during any point of the affordability period. To impose and ensure the affordability and recapture provision, the City uses a mortgage note attached to each property in the amount of assistance. The City's HOME program policy and procedures, as well as the mortgage and contract documents, are available for public review at the City's HCD Office.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not anticipate using any HOME funds to refinance existing debt secured by multi-family housing units that are being rehabilitated with HOME funds. In the event that it becomes necessary to refinance such existing debt, the City will seek HUD's prior approval as needed on a case by case basis.

Emergency Solutions Grant (ESG) Reference 91.220(I)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The City of Tampa issues an RFA for funding consideration under the Emergency Solutions Grant (ESG) grant program. ESG funding was available for emergency shelter and housing services for homeless persons throughout the City of Tampa.

- No more than 5% of Emergency Solutions Grant funds may be utilized for administrative costs.
- ESG Project Sponsors must ensure the consistent participation in UNITY the local Homeless Management and Information (HMIS) system administered by the Tampa Hillsborough Homeless Initiative.
- Successful Applicants must utilize the Tampa Hillsborough Homeless Initiative's Coordinated Intake
 and Assessment System (CI&A). Further, the successful Applicant will establish a Memorandum of
 Understanding (MOU) with the community organizations participating in the Coordinated Intake &
 Assessment (CI&A) process established by the Tampa Hillsborough Homeless Initiative.
- The awarded agencies must also agree to abide by the policies and procedures written and provided by the Tampa Hillsborough Homeless Initiative any subsequent amendments. ESG grant funds must be matched, dollar for dollar, with locally generated amounts.
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.
 - The Tampa Hillsborough CoC has adopted the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) as the adopted method to assess individuals and families who are experiencing homelessness. The VI-SPDAT is an evidence-informed approach to assessing an individual's or family's acuity. The tool, across multiple components, prioritizes who to serve next and why, while concurrently identifying the areas in the person/family's life where support is most likely necessary in order to avoid housing instability.
- 3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).
 - ESG funds are only awarded through the RFA process. As a result of the COVID-19 pandemic applicants were unable to attend a mandatory workshop where they are given the opportunity to ask questions about the application, process and requirements. A taped webinar was available at www.tampagov.net/hcd for three weeks explaining the application process and requirements. They are given approximately two weeks to ask additional questions before submitting their application. Applications are reviewed by a review committee made up of subject matter experts and are scored during a public meeting which applicants are encouraged to attend. Following the review meeting,

City staff verify that all requirements have been met and awards are announced.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The Tampa Hillsborough Homeless Initiative is the lead entity for the Continuum of Care (COC) planning process in Tampa and Hillsborough County. The Initiative is responsible for establishing and maintaining strategic efforts to develop long-term constructive solutions that address the underlying causes of homelessness as well as meet the immediate needs of currently homeless people. The City of Tampa is an active partner in working with the Tampa Hillsborough Homeless Initiative to develop the Continuum of Care needs assessments and strategically plan the use of community resources.

5. Describe performance standards for evaluating ESG.

The City of Tampa adheres to using IDIS as the main reporting tool for the ESG program. ESG providers are also required to submit their HMIS data in the SAGE HIMIS reporting system. In addition, the City requires that all providers awarded with City ESG funds use and maintain an active participant role in using the local HMIS known as UNITY. Both IDIS and UNITY capture the federally required reporting fields to assist in evaluating the program goals and objectives.

City of Tampa ESG providers are also asked to submit quarterly reports which mirror the reporting forms in IDIS. As a result, the City is able to review program goals and objectives quarterly to ensure that goals are being met. The City also conducts onsite monitoring to ensure that program compliance is being met.