FINISH STRONG

CITY OF TAMPA
RECOMMENDED ANNUAL BUDGET
FOR FISCAL YEAR 2019

City of Tampa Florida

Mayor Bob Buckhorn

OVERVIEW

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- BUDGET HIGHLIGHTS
- FY2019 RECOMMENDED BUDGET OVERVIEW
- FY2019 – FY2023 CAPITAL IMPROVEMENT PROGRAM

FY2019 BUDGET OBJECTIVES

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- CREATING JOBS AND GROWING OUR ECONOMY
- PROTECTING OUR CHILDREN
- ENHANCING QUALITY OF LIFE
- IMPROVING OUR INFRASTRUCTURE
- RETAINING AND REWARDING OUR EMPLOYEES
- BALANCING BUDGET WITHOUT USING RESERVES
- STRENGTHENING AND EMPOWERING OUR NEIGHBORHOODS
- PREPARING FOR OUR FINANCIAL FUTURE

Tampa's Affordability

- Tampa has emerged as one of the leading cities in the country in affordability. Our citizens are taking more of their income home and bolstering our economy in return. The City has been ranked:
  - #8 in the country in high paying jobs and low cost-of-living (CNBC)
  - The lowest cost-of-living amongst other competing metros (Tampa EDC)
  - One of America's biggest boomtowns; "it's no surprise that people are flocking to this buzzy coastal town (MSN)"
  - #5 top moving destination in the country (Penske)

Sources: *CNBC, February 27, 2018*
MSN, February 16, 2018
Tampa EDC, June 1, 2018
Penske, January 22, 2018

THE CITY OF TAMPA

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Tampa's Corporate Allure

- Tampa's economic health has flourished in recent years, greatly increasing our corporate allure, employment rates, and entrepreneurship. The City is ranked:
  - The 23rd fastest growing city in the nation (Forbes)
  - 2nd in the country in its competition with Silicon Valley for tech jobs (Entrepreneur) and as a prime destination for the tech diaspora by Time Magazine (Money)
  - 1st in the nation in creating a sustainable environment for women entrepreneurs (Business)
  - The 4th most attractive metropolitan area for corporate relocation (Site Selection)

Sources: *Forbes, February 28, 2018*
Site Selection; March 7, 2018
Entrepreneur, August 24, 2017
Time Magazine, June 12, 2017
Business.org, June 21, 2018

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Tampa's Cultural Development

- Tampa has not only flourished economically, but culturally as well. The City's development and amenities have attracted youth from all over the country, earning the City international recognition. The City is ranked:
  - 11th trendiest city in the world (Business Insider)
  - 9th best college town in the country (Wallethub)
  - 17th highest ranked city in the U.S. in terms of youth appeal (Business Insider)
  - A prime destination for millennial entrepreneurs (Forbes)

Sources: *Wallethub, December 12, 2017*
Business Insider, May 24, 2017
Business Insider, December 4, 2017
Forbes, April 25, 2017

Tampa's Accolades

- Most livable large city – US Conference of Mayors
- One of America's Fastest Growing Cities -- Forbes
- #1 City for Women Entrepreneurs -- Business.org
- One of the Top US cities people under 30 want to move -- BI
- Best city to get married -- BestLife
- Top 5 Metro Area for Corporate Relocation – Site Selection
- One of America's Biggest Boomtowns –MSN
- 7th most up-and-coming city -- Time
- 8th best city with high-paying jobs and a low cost of living -- CNBC
- Top City for Sporting and Adventure -- Resonance
- Most trees than any other city in the world --World Economic Forum
- Top 15 Best City in the Country -- Milken Institute
- 4th Best City for First Time Home Buyers -- Wallethub.com
- Most fun city in the U.S. -- Wallethub.com
- 6th best place for Veterans to live -- WalletHub.com

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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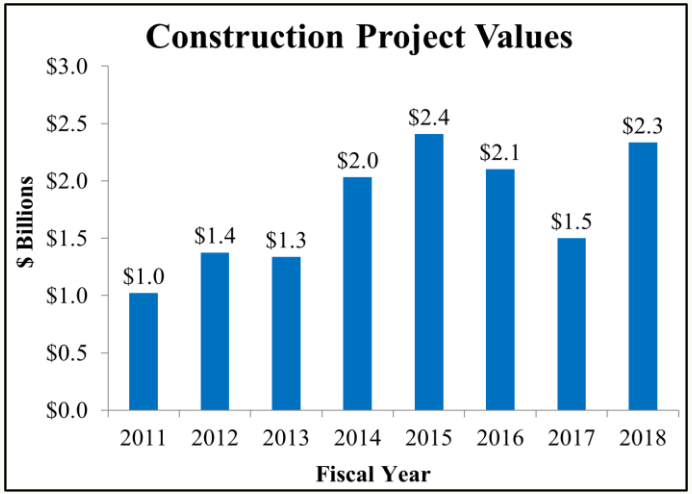
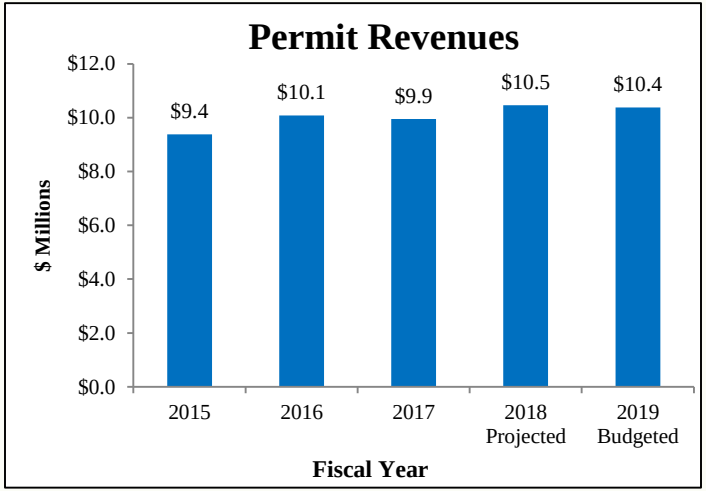
Construction Services Division

- The City has permitted over $14 billion in projects since 2011
- In FY2018, the Construction Services Division permitted over $2.3 billion worth of construction projects
- FY2019 permitted revenues are budgeted at $10.4 million. This decrease from the FY2018 projected amount of $10.5 million is mainly due to rising interest rates





BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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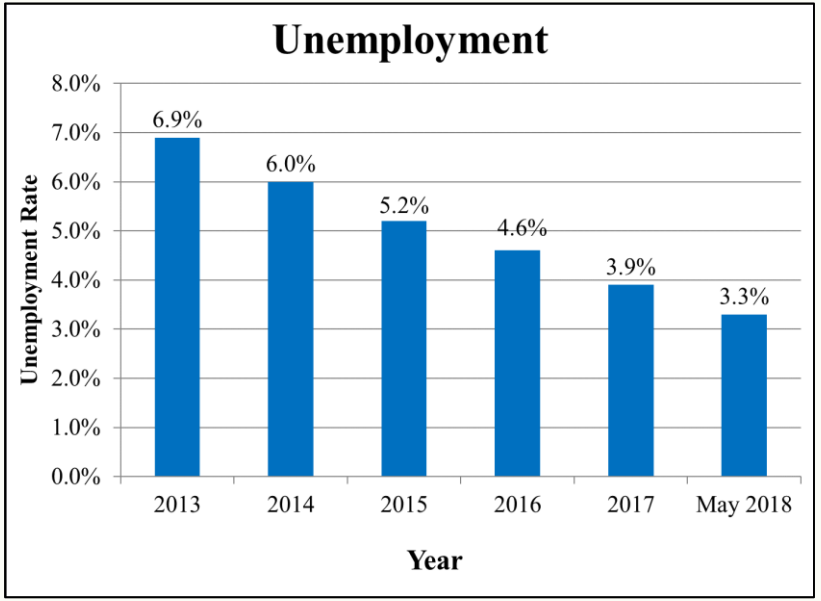
Employment

- The City has experienced ongoing economic recovery throughout the past few years and has stabilized at an unemployment rate of 3.3%
- Within the past six years, the City has performed better in employment metrics than the state of Florida and the U.S. as a whole, averaging a lower unemployment rate and higher employment growth
- Tampa has been ranked the 4th most attractive metropolitan area for corporate relocation and expansion (Tampa Bay Times)



Source: *Bureau of Labor Statistics with Florida Department of Economic Opportunity*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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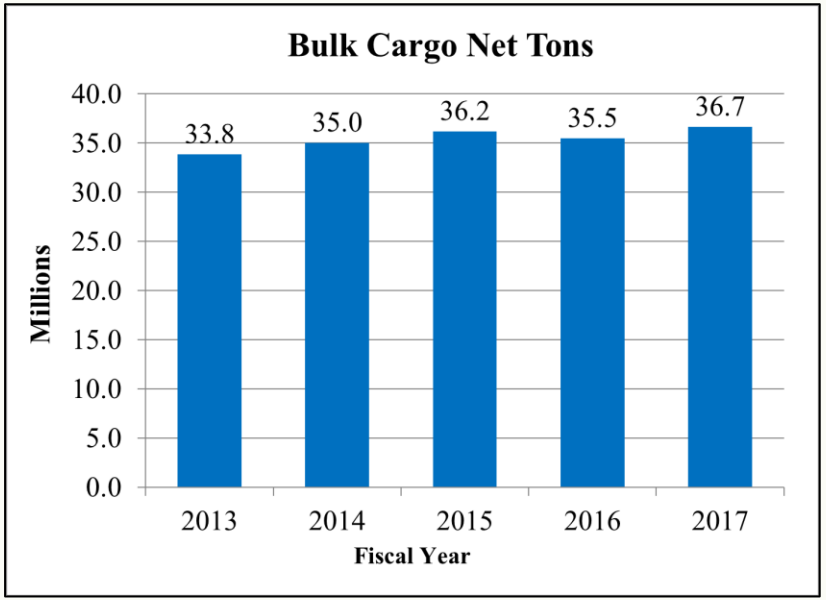
Port Tampa Bay

- Port Tampa Bay (the "Port") serves as one of the nation's most diversified ports, providing a $17.2 billion annual economic impact and over 85,000 jobs to the region
- The Port, Florida's largest cargo tonnage port, handled 36.7 million net tons of bulk cargo, 1.4 million net tons of general cargo, and exceeded $55 million in operating revenue in Fiscal Year 2017
- The Port has committed to spending $380 million in the next five years, adding new cranes, refrigeration complexes, and additional infrastructure to expand its capabilities



BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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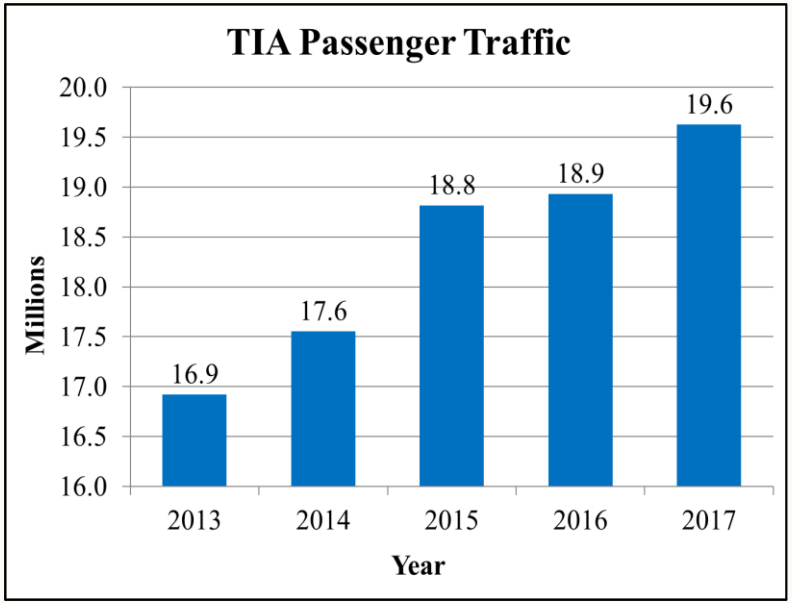
Tampa International Airport

- Tampa International Airport (TIA) was ranked the second highest airport for customer satisfaction in North America by Airports Council International
- Tampa International Airport expanded its international travel selections with the following:
  - Norwegian Airlines nonstop flight to London, England
  - Copa Airlines nonstop flight to Panama City, Panama
  - Variety of airlines supporting flights to Havana, Cuba
- Due to an increase in passenger traffic, TIA planned a $953 million, three-phase master expansion. The three phases include building a 17-acre commercial development and a new Airside D with 16 gates
- During 2017, 19.6 million passengers enplaned and deplaned at the airport, 313 million pounds of cargo were handled, and 17.2 million pounds of mail were transported



BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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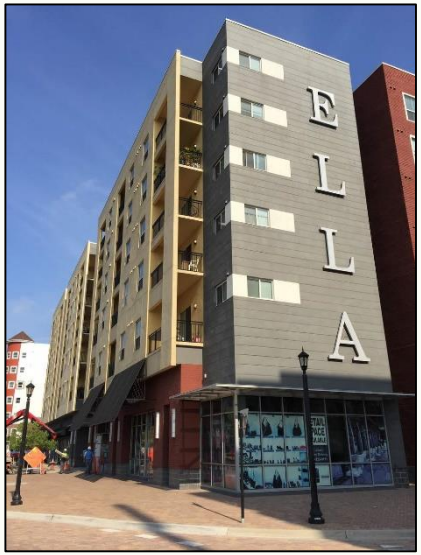
Upcoming Real Estate Projects

- **HRI Properties** – The City of Tampa sold the Jackson Street Lot to New Orleans-based HRI Properties for $7.6 million; HRI will build a mixed-use building across from City Hall on Florida Avenue. The approximately $100 million project will include:
  - 345 hotel rooms
  - 217-space garage
  - Retail and amenities on the first floor
- **The Encore** - Construction continues on the Encore project, a 30-acre mixed-use, mixed-income project located immediately north of the central business district. The approximately $425 million project will include:
  - Ella Senior Residences – 160-units for elderly opened 2012
  - Trio Apartments – 141-units for families opened in 2014
  - Reed Senior Residences – 158-units for elderly opened in 2015
  - Tempo Apartments – 203-units for families, expected to open in fall 2018



The Ella at Encore
Source**:** *Tampa Bay Times*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Riverwalk Tower

- The Riverwalk Tower, located at a 1.47-acre site at Ashley Drive and Brorein Street, will be the new front door of downtown Tampa
- Feldman Equities, LLC and Tower Realty Partners expect to break ground next year and conclude construction in three years. The Riverwalk Tower will include:
  - More than 50 stories of restaurants, offices, and living spaces
  - Approximately 240 high-rise condominiums
  - A ground floor level that will feature a series of retail uses, including at least three waterfront restaurants with seating facing the new Tampa Riverwalk
- The iconic design promises to create a dramatic addition to the Tampa skyline and will become the tallest building in Tampa and on the west coast of Florida

Riverwalk Tower Rendering
Source: *Tampa Bay Times*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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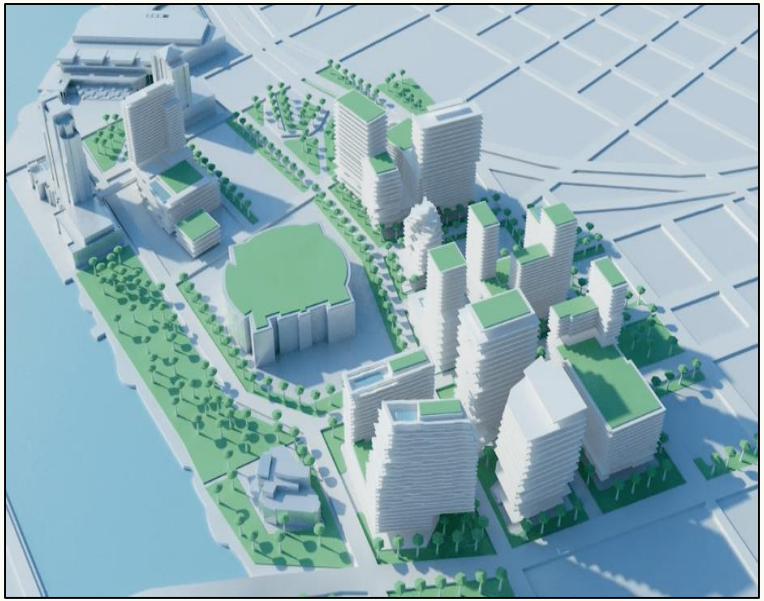
Water Street Tampa

- Strategic Property Partners LLC continue construction for Water Street Tampa
- Water Street Tampa is a vibrant vision for the future of our city and for the 23,000+ people who live, work, study, and visit Tampa Bay each day
- Current plans for FY19 include:
  - Completion of USF Health's Morsani College of Medicine and Heart Health Institute in downtown
  - Construction on a 519-room JW Marriot hotel in downtown
  - Construction of 815 Water Street, a mixed-use condominium and apartment complex with a grocery store in downtown



Rendering of Water Street
Source: *Water Street Tampa*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Tampa Convention Center Renovations & Expansion

- Located in the heart of Downtown Tampa and situated along The Tampa Riverwalk, the Convention Center creates an excellent venue for conventions, meetings, consumer shows, sporting events, and many types of special events
- Conversion of 18,000 sq. ft. of unused storage space into Harpoon Harry's Crab House, an open-air seafood restaurant opening in September 2018
- Conversion of the current bistro space into Datz Bistro eatery which will feature an outdoor walk-up window
- Construction of a new concession building featuring Big Ray's Fish Camp at the Sail Plaza
- The Tampa Convention Center creates a positive economic impact for the City of Tampa and Hillsborough County by attracting over 450,000 visitors per year

Tampa Convention Center
Source: *City of Tampa*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Development of Apartment Complexes

- **Nine15 Franklin-** Developed by Carter USA, one of the country's largest developers, this mixed-use space is situated at the corner of Franklin and Cass Streets. The 23-story apartment complex features:
  - 362 apartments
  - 9,300 square feet of retail shops
  - An 8,000 square feet parking garage
- **The Pearl Apartments –** Tampa-based developer, SoHo Capital, recently opened The Pearl for apartment leasing in the Tampa Heights. The three-building community features:
  - 314 apartments
  - 28,873 square feet of retail shops
  - Five-story parking garage

Nine15 Franklin Apartments
Source*: Tampa Bay Online*

The Pearl Apartments Rendering
Source*: Pure Properties*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Construction at The Heights

- **The Heights -** Tampa-based developer, SoHo Capital, is currently constructing a new road network and utilities to serve the 37-acre project located immediately north of downtown. The Heights will include a combination of up to:
  - 1,600 residences
  - 160,000 square feet of office space
  - 100,000 square feet of commercial space
- **Armature Works Market -** A fully restored mixed-use building that breathes new life into the historic Tampa Heights neighborhood. The industrial market includes:
  - A 22,000 square foot open floor plan
  - Restaurants with communal seating
  - Upcoming plans to surround it with offices, a boutique hotel, grocery store, 1,600-plus homes, and a park along the waterfront

Tampa Heights Rendering
Source: *The Real Deal*

Armature Works Market
Source: *Tampa Bay Online*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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West Tampa Redevelopment

- The West Tampa Redevelopment Plan covers a 120-acre area with the goal to create a genuinely diverse and economically integrated community over the next 10 years. Initial focuses include:
  - Redevelopment of approximately 820 public housing units into a new, vibrant community
  - Reimagined main street with robust shopping and dining options
  - More than 2,000 new residential units, with a variety of housing styles and affordability
- Envision West Tampa as a walkable, mixed income community that will be further enhanced by the opening of Julian B. Lane Riverfront Park
- The Tampa Housing Authority has recently begun construction of the mid-rise Bethune Residence I at West River, which will cater to an elderly and low income community

West Tampa Redevelopment Rendering
Source: *83 Degrees Media*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Development of Apartment Complexes

- **Altis Grand Central -** Co-developing partners Altman Companies and Mattoni Group are constructing an apartment complex on Grand Central Avenue. The mixed-use complex will include:
  - 314 uniquely designed apartments
  - 9,750 square feet of retail space and outdoor cafes
  - Nine-story parking garage
  - Green-friendly - LEED Certification and electric car charging stations
- **Manor Riverwalk -** Miami-based Related Group is scheduled to complete Manor Riverwalk in early 2019, constructing the first complex on the west side of the Hillsborough River at the old Tampa Tribune site. The complex will feature:
  - 400 apartment units
  - 333,650 square-foot parking garage
  - Riverwalk and riverfront retail

Altis Grand Central Rendering
Source: *The Biz Journal*

Rendering of Manor Riverwalk
Source: *83 Degrees Media*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Lafayette Place

- John Avlon and the Hillsborough River Realty Corp., are moving to the next stage of design for Lafayette Place
- The three-tower complex advances the vision for the center city and westward redevelopment of downtown Tampa
- The 6.24-acre site is located at the intersections of Kennedy Boulevard, Cleveland Street, and Hyde Park Avenue
- The complex will include:
  - Lafayette Tower, a 40-story building with hotel rooms, offices and retail space
  - Lafayette Parkview, a 26-story tower with high-end residential, retail and a parking garage
  - Lafayette Central, a 26-story residential tower and retail space

Rendering of Lafayette Tower
Source: *BDGLLP*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Development of Apartment Complexes

- **Aparium Ybor –** Chicago-based Aparium Hotel Group has been brought on board to move forward with a boutique hotel in Ybor City.
  - The hotel will be located at the corner of E 7th Avenue and 15th Street
  - The $52 million investment will include a full service restaurant and 4-story boutique hotel of 176 rooms with balconies
  - The new hotel is expected to open toward the end of 2019
- **Bainbridge Ybor Apartments -** Wellington-based developer Bainbridge Companies is now leasing its $43 million apartment complex on 12th Avenue. The complex features:
  - 240 apartment units
  - Parking garage

Rendering of the Aparium
Source: *Biz Journal*

Bainbridge Ybor Apartments
Source: *Bainbridge Ybor Apartments*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Westshore Marina District

- Fort Lauderdale-based BTI Partners has designed the development of a 52-acre site, known as Westshore Marina District. The site will include:
  - A 200-room hotel
  - 1,750 residences
  - Retail stores and offices
  - A 1.5-mile scenic park along the waterfront with over 185 boat slips
- WCI Communities, which developed the nearby Westshore Yacht Club, bought 11.85-acres in the Westshore Marina District. This land will include:
  - More than 140 multi-story townhomes with rooftop decks
  - A hub of luxury waterfront living on Tampa's biggest marina
  - Waterfront restaurants and highly curated retail
- The Related Group has broken ground on Town Westshore, the Marina District's newest luxury community, housing 396 units

Westshore Marina District Rendering
Source: *The Biz Journal*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Midtown Project

- The Bromley Companies, based in New York City, plan to start construction on “Midtown Tampa” in early 2019
- Located at Dale Mabry Boulevard and Cypress Street, the $500 million, mixed-use project intends to cultivate 22-acres of space. The site will be comprised of:
  - A 390-unit apartment complex named Crescent Communities
  - A 48,000-square-foot Whole Foods Market, expected to open in fall of 2020
  - 750,000 square feet of Class A office space
  - Two boutique hotels
  - Over 200,000 square feet of retail, restaurants, entertainment, fitness, and outdoor activities

Rendering of Midtown Tampa
Source: *The Bromley Companies*

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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High Speed Rail

- The Florida Department of Transportation has begun the process of taking bids to fund a new high speed train that would connect Tampa and Orlando
- "Through private investment, we ensure that this major project has zero financial risk to Florida taxpayers." – Governor Rick Scott
- One possible plan includes leasing property owned by the state and Central Florida Expressway Authority to build a track along Interstate 4
- Benefits to the City entail job creation, safe and affordable transportation, and reduction of roadway congestion

Rendering of Proposed High Speed Rail
Source: *CNN*

BUDGET HIGHLIGHTS
NEIGHBORHOOD INVESTMENT

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- **Operation W.I.N.**
  - Clean-up effort the third Saturday of each month
  - Approximately 93 tons of trash and debris were removed from June 2016 through April 2018
- **Code Enforcement**
  - In 2017, over 35,000 code inspections were completed; 34,264 new code cases were opened; 20,404 total cases were brought into compliance; 3,312 tons of trash and debris were removed; and 1,845 environmental work orders were completed
- **Mayor's Neighborhood University**
  - Identify and develop next generation of Tampa's civic and community leaders, and cultivate leadership skills
  - 9 graduating classes and 345 participants as of June 2018

Mayor's Neighborhood University Session

BUDGET HIGHLIGHTS
NEIGHBORHOOD INVESTMENT

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Nehemiah Project Phase II

- The Nehemiah Project is intended to help revitalize and rebuild the Sulphur Springs neighborhood by providing affordable housing opportunities for income eligible individuals or households
- Goals:
  - Construction of 24 affordable single family homes – an investment of over $2.5 million
  - Contribute towards the revitalization of Sulphur Springs
  - Rehabilitate and preserve existing housing stock
- Progress:
  - Seven homes completed and sold
  - Three homes under construction and scheduled to be complete by July 31, 2018
  - Ten additional homes in permitting process and scheduled to start construction by August 15, 2018
  - 10 community residents graduated from the Painters on Demand (POD) Academy and obtained jobs in the construction industry
  - 23 homes rehabilitated for low-moderate income families

BUDGET HIGHLIGHTS
NEIGHBORHOOD INVESTMENT

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Domain Urban 360

- Domain Homes will build 75 new quality affordable homes on City in-fill lots throughout the urban core
- Domain Homes, Inc. will partner with:
  - Habitat for Humanity Hillsborough, Inc.
    - Will build homes for families up to 80% AMI
  - Corporation to Develop Communities of Tampa, Inc.
    - Will build housing for families between 80-120% of AMI
  - The Tampa Housing Authority
    - Will implement a Youth Build program for job training
  - Housing counseling agencies
    - Provide home buyer education/counseling

BUDGET HIGHLIGHTS
AUTISM FRIENDLY TAMPA

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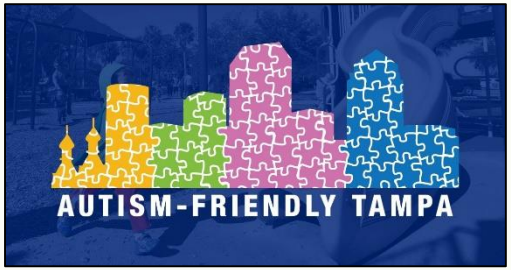
- One in every 59 individuals is affected by Autism
- We have partnered with the Center for Autism & Related Disabilities (CARD) housed at the University of South Florida
- By the end of the year, Autism Friendly training will be completed for Parks and Recreation, Tampa Police, and Tampa Fire Rescue Departments totaling more than 2,900 employees
- After Tampa Police officers complete the Autism Friendly training, the Tampa Police Department will outfit each officer with a communication card to better assist those who have trouble verbally communicating
- “Distract Packs” and visual aids for communication were designed by CARD and distributed to 15 city locations. “Distract Packs” are the plastic bins full of sensory toys and activities for children who may need to have something to help them manage difficult situations
- A social experience story for the Riverwalk was developed by CARD-USF. Social experience stories provide families and individuals the opportunity to review what to expect at a location prior to a visit
- Established the Mayor’s Autism Friendly Tampa Advisory Committee that has helped with raising awareness and steps for future opportunities for individuals with autism



Distract Pack

BUDGET HIGHLIGHTS
STAY & PLAY

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- Throughout the year, the City also continued to offer the Stay and Play program which provides a safe environment for youth ages 13 to 19 to enjoy recreational activities
- Nine facilities extended their hours until midnight, seven days a week, for a total attendance of over 198,000 teenage visits since the program began
- Additionally, pools remained open in a free swim environment and teenagers were able to register for a free “Rec Card”
- Over 3,600 free Rec Cards have been given out since the beginning of the program in July 2015
- These Rec Cards allow access into facilities and programing including free after school programs during the school year

BUDGET HIGHLIGHTS
ECONOMIC DEVELOPMENT

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Julian B. Lane Riverfront Park

- Officially opened in May, the stunning 25-acre park is located just north of the University of Tampa and across the Hillsborough River from the David A. Straz Center for the Performing Arts
- The park includes:
  - A river center with event space
  - A boathouse that offers storage for local rowing boat teams
  - A fenced children's play area and interactive splash pads
  - A festival lawn designed for large festivals, music concerts, and much more
  - Multiple sports courts and picnic shelters
  - Dog park and boat ramps
  - A community event pavilion and lawn designed for more personal performances, recitals, and events

Julian B. Lane Riverfront Park
Source: *City of Tampa*

BUDGET HIGHLIGHTS
TAMPA POLICE DEPARTMENT

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- The Tampa Police Department continuously strives to find creative solutions for funding initiatives that enhance its crime-fighting efforts to keep Tampa's citizens safe
- Reduced crime 12.6% during 2017, while forging new and stronger relationships between police officers and the community
- Since its inception in January 2016, the Violent Crime Bureau has successfully reduced firearm-related violent crimes by 30%
- Social networking has become a modern form of community-oriented policing allowing the department to educate and engage a broader demographic beyond the traditional reach of Neighborhood Watch programs. In 2017, the department connected with 6.7 million individuals on Twitter and 9.5 million Facebook subscribers

BUDGET HIGHLIGHTS
TAMPA POLICE DEPARTMENT

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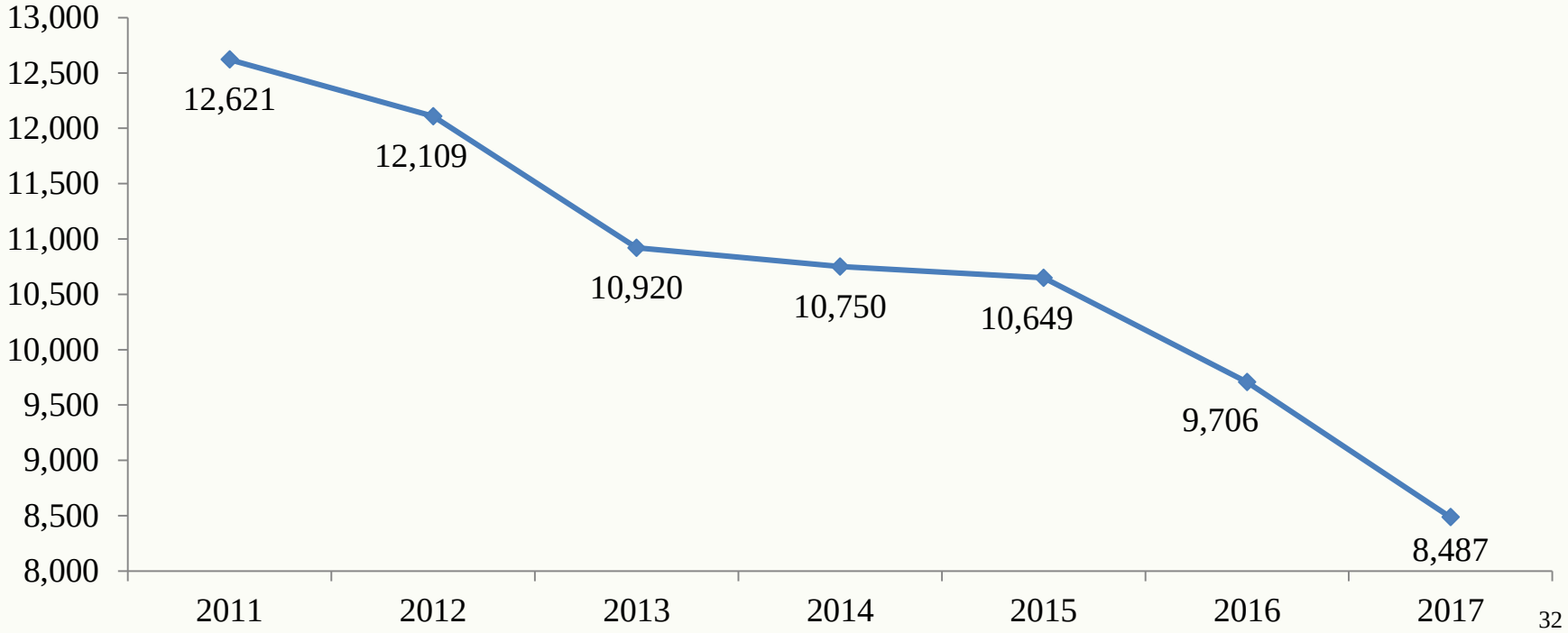
Number of Crimes – Down 32% Since 2011



BUDGET HIGHLIGHTS
TAMPA FIRE DEPARTMENT

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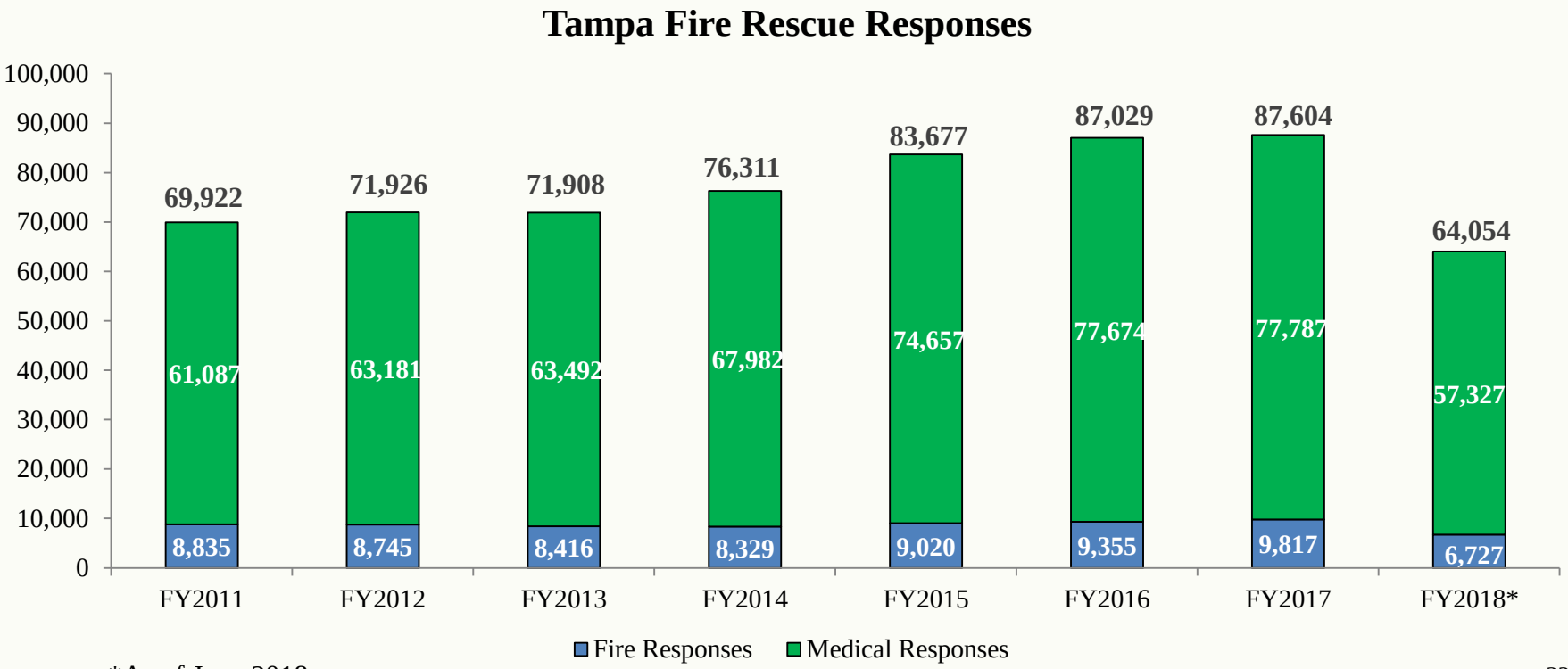

*As of June 2018

BUDGET HIGHLIGHTS
STORMWATER

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Stormwater Operations Statistics:

- Ditch Grading – 23 miles
- Ditch Grading Debris Removed – 32,865 tons
- Pipe Inspections and Cleaning – 159 miles
- Inlet Inspections and Cleaning – 12,815
- Pipe and Inlet Debris Removed – 1,724 tons
- Outfalls Inspected and Maintained – 67
- Outfall Debris Removed – 758 tons
- Street Sweeping – 21,399 curb miles
- Street Sweeping Debris Removed – 4,609 tons

West Peninsula Outfall Cleaning
Before & After

BUDGET HIGHLIGHTS TRANSPORTATION

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- Transportation's FY2019 capital improvement budget totals $10.8 million

- FY2019 Estimated Sources of Funding
  - Fuel Taxes - $8.5 million
  - Multi Modal/Impact Fees - $1.54 million
  - Community Investment Tax - $500k
  - Utilities Services Tax - $250k

- The FY2019 capital program includes:
  - $5.2 million for street resurfacing
  - $4.2 million for various intersection and roadway improvement projects
  - $0.9 million for various transportation-related upgrades and improvements
  - $0.5 million for bridge improvements

BUDGET HIGHLIGHTS TRANSPORTATION

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- Multi-Modal Transportation Initiatives
  - InVision: Tampa Streetcar Extension and Modernization
  - Complete Streets Program
    - Leveraging multi-modal impact fees with Transportation Alternatives (TA) funding
    - Secured $6.3 million in FDOT funding for walk-bike projects (since 2017)
- Safety Improvements Program
  - Reinstated Neighborhood Traffic Calming Program
  - Citywide re-evaluation of 40/45 MPH collectors and arterial streets
  - Citywide evaluation of enhanced crosswalk locations
  - Secured $6.6 million from FDOT Highway Safety Improvement Program (HSIP) since 2017
  - Leveraging Red Light Camera funds and Resurfacing funds

BUDGET HIGHLIGHTS TRANSPORTATION

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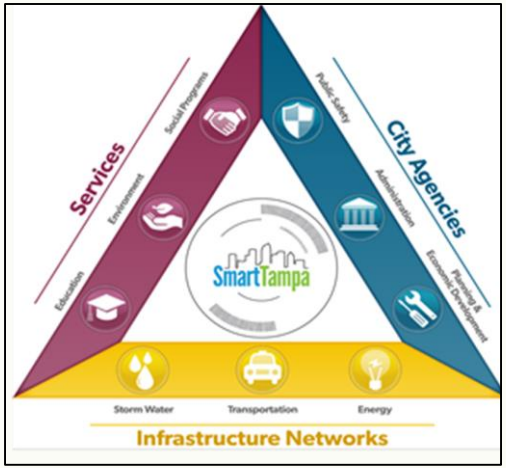
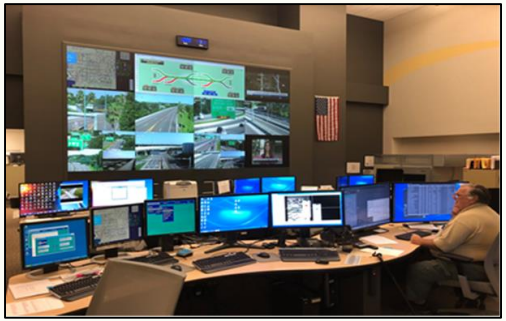
- Smart Mobility Focus Areas
  - Smart Infrastructure
    - Advanced communications and data platforms
    - Resilient traffic signal systems
    - Connected and autonomous vehicles
    - Smart streetlights
  - Regional Partnerships
    - Tampa Bay Smart Cities Alliance
    - Tampa-USF Smart Cities MOU
    - MetroLab Networks
- Key Projects
  - Marion Street autonomous shuttle service - HART
  - Mobility/public safety AI platform
  - Solar traffic signal – Morgan Street and Whiting Street
  - Smart and LED streetlights upgrade - TECO
  - Connected vehicle pilots
  - Traffic system upgrades - $44 million FDOT





BUDGET HIGHLIGHTS
WATER & WASTEWATER

FINISH STRONG

- Water and Wastewater 20-Year Master Plans
  - Water and Wastewater Plants
    - David L. Tippin Water Treatment Facility & the Howard F. Curren Advanced Wastewater Treatment Plant
  - Water and Wastewater Distribution System
    - 2,160+ miles of Water pipes
    - 225 Wastewater Pumping Stations
    - 14,810 fire hydrants
    - 49,704 valves
  - Wastewater Collection Systems
    - 1,750+ miles of pipe
    - 30,000 manholes

Water Main Break Repair

David L. Tippin Water Treatment Facility

Perry Avenue Diversion Facility

BUDGET HIGHLIGHTS
WATER & WASTEWATER

FINISH STRONG

Tampa Augmentation Project (TAP)

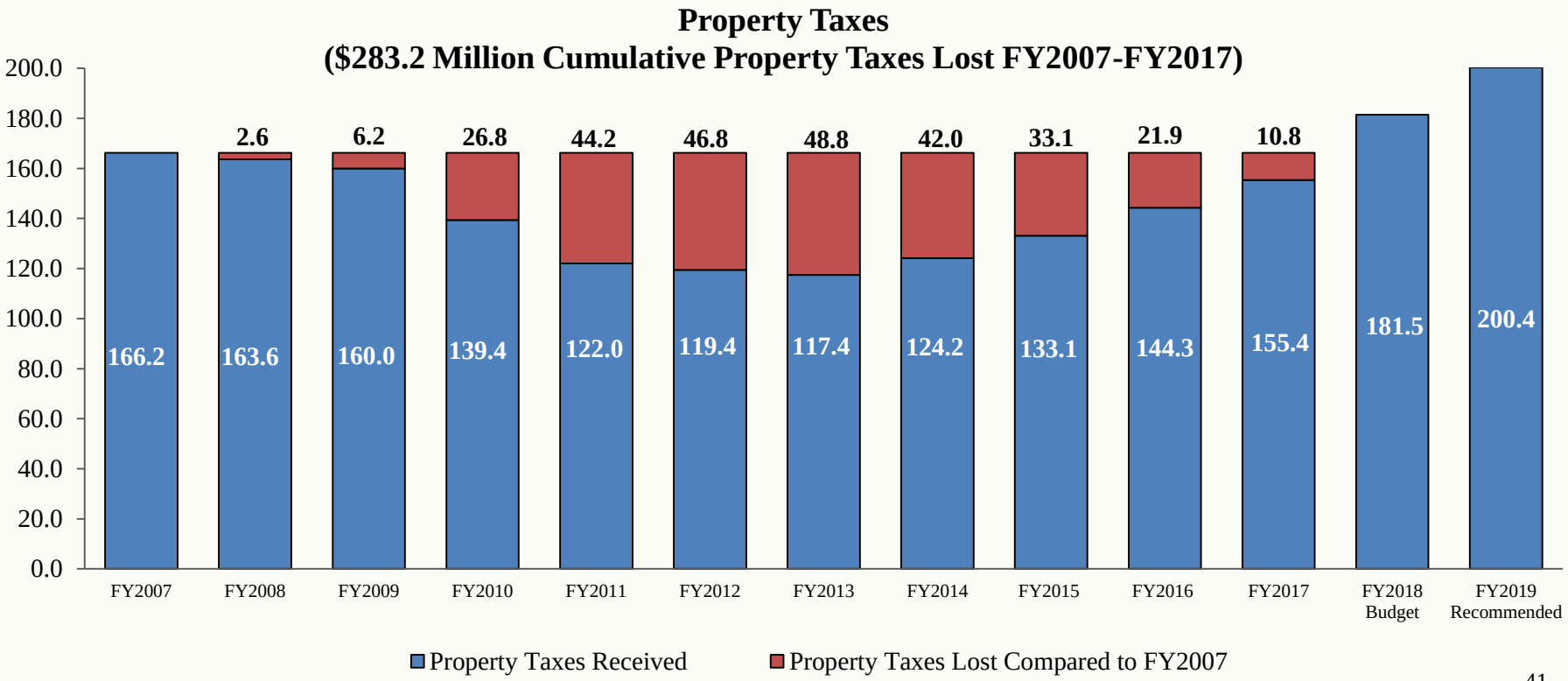
- The Tampa Augmentation Project (TAP) will make use of 50 million gallons a day (mgd) of almost drinkable water from Howard F. Curren Advanced Wastewater Treatment Plant (HFCAWTP) currently going into Tampa Bay. This alternative water source will drought-proof Tampa's water supply and provide enough water for Tampa's growing population for the next 20 years as well as provide an additional supply of water for other member governments of Tampa Bay Water of at least 20 mgd
- The water from HFCAWTP will be further purified by passing the water through the aquifer and then through Tampa's David L. Tippin Water Treatment Facility (DLTWTF). The treatment processes at the HFCAWTP are so advanced that the water coming out of HFCAWTP is already more pure than the water in the Hillsborough River, which is the source of Tampa's drinking water. After going through the drinking water treatment processes at the DLTWTF, the water will be ready for drinking
- The environmental benefits of TAP are substantial. TAP will remove nutrients currently going into Tampa Bay. It will improve the minimum flows of the lower Hillsborough River, create a saltwater intrusion barrier, and improve the water quality of Sulphur Springs

FY2019 RECOMMENDED BUDGET

FINISH STRONG

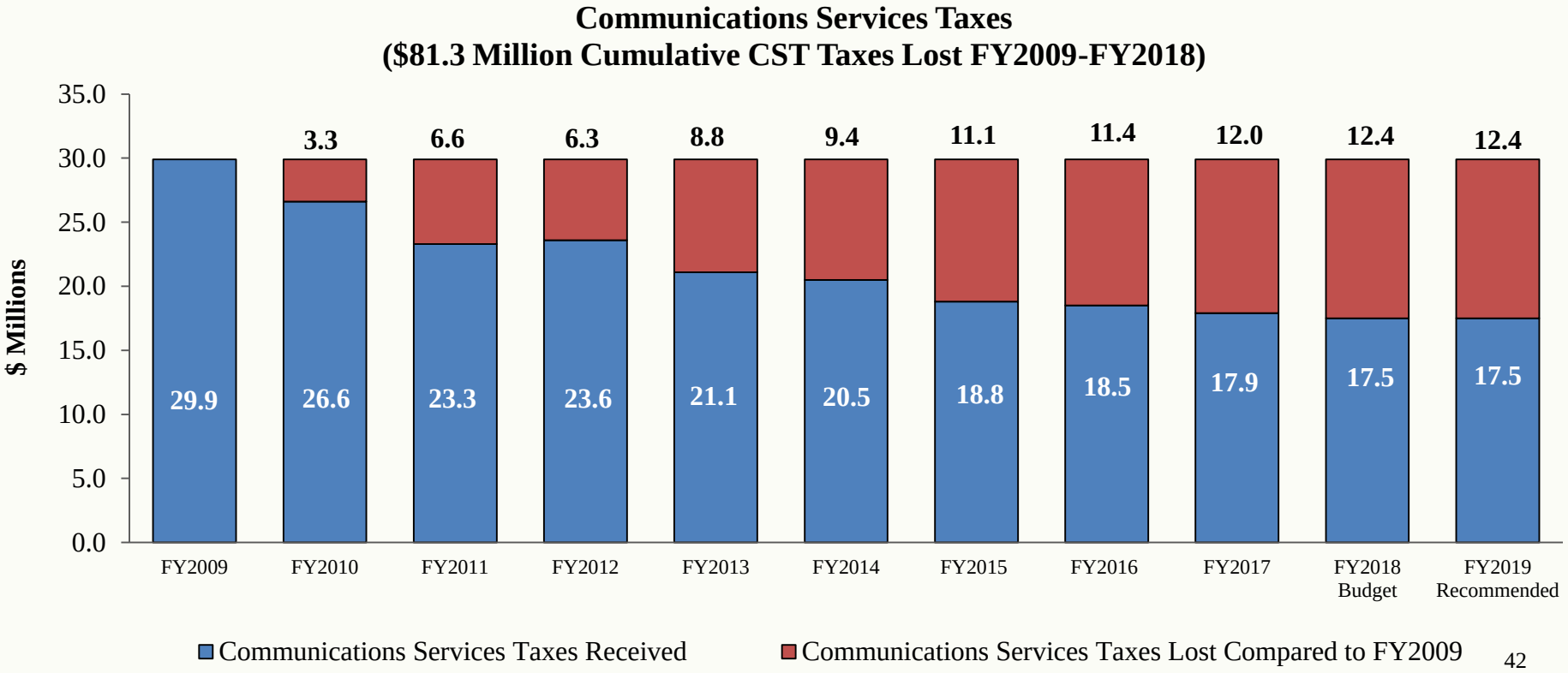
FY2019 RECOMMENDED BUDGET
GENERAL FUND REVENUES

FINISH STRONG



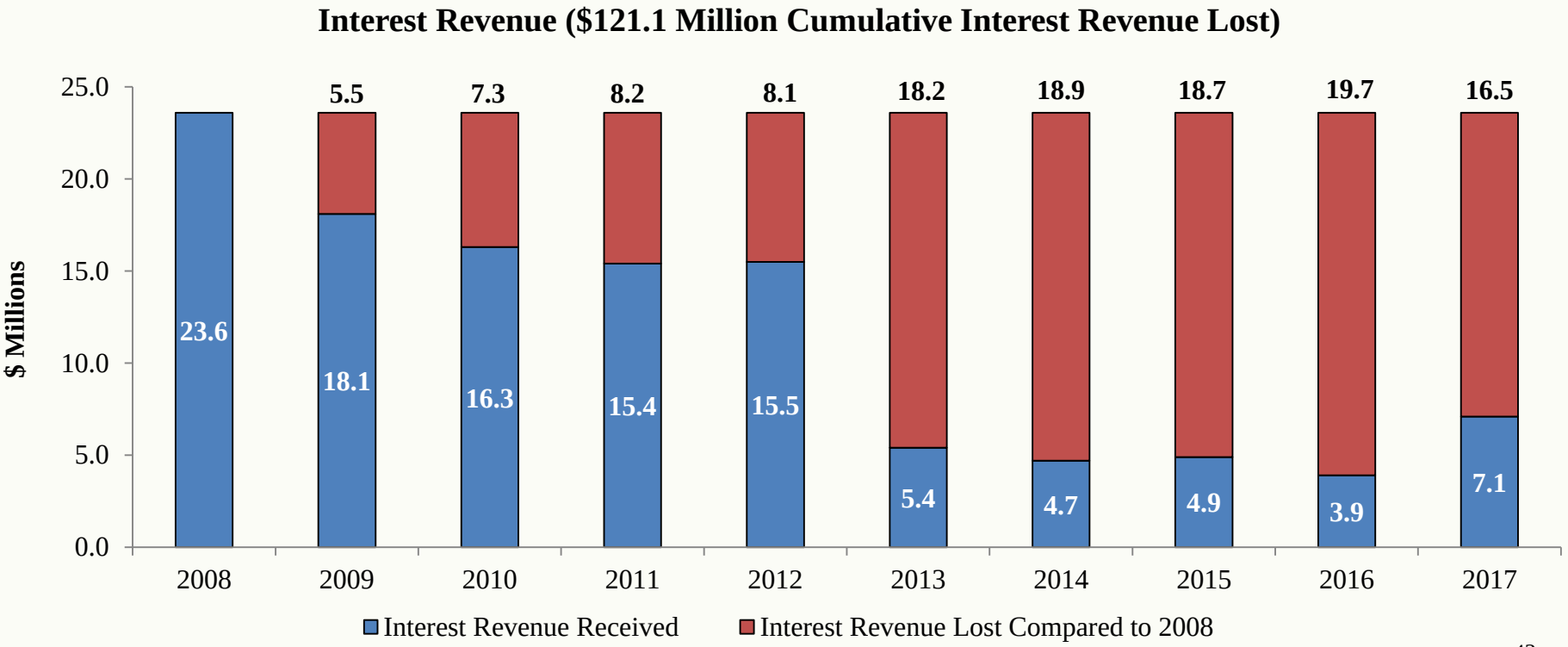
FY2019 RECOMMENDED BUDGET
GENERAL FUND REVENUES

FINISH STRONG



FY2019 RECOMMENDED BUDGET
GENERAL FUND REVENUES

FINISH STRONG



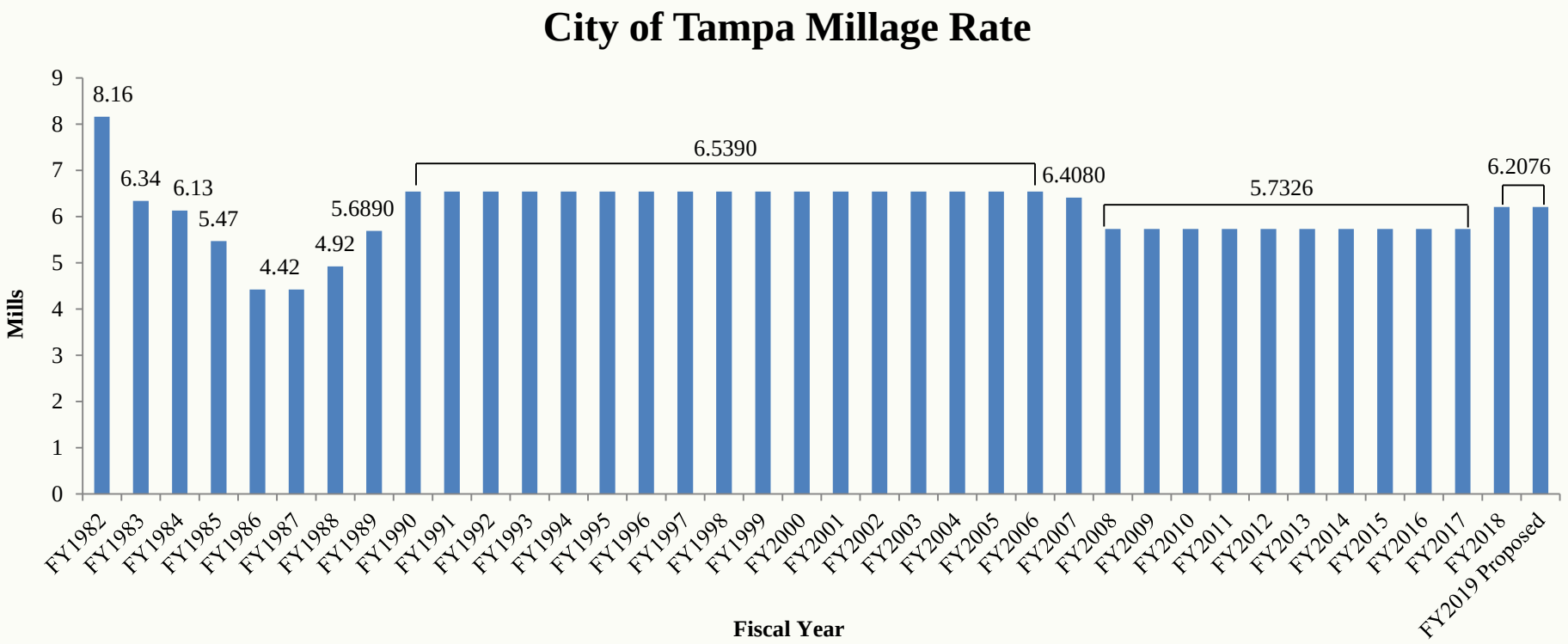
BALANCING THE BUDGET
LEGACY OF THE RECESSION

FINISH STRONG

	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Funding Shortfall (Millions)	$51.0 M	$31.0 M	$34.5 M	$27.8 M	$19.2 M	$6.3 M	$6.7 M	$9.2 M	$14.0 M	$17.9 M
Funding Shortfall Solutions										
Critical Vacancy Position Review	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Equipment Deferred	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Debt Refunding			✓	✓		✓			✓	
Departmental Budget Reductions	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Early GE Pension Contribution					✓	✓	✓	✓	✓	✓
Increased Revenue			✓	✓	✓		✓	✓	✓	✓
Use of Reserves	✓	✓	✓	✓	✓					
Eliminated/Reduced Pay Increases	✓	✓	✓	✓			✓			
Restricted CIP	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Reduced Overtime	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Leveraged Grant Funding	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Improved Efficiencies; Asset Sale/Lease	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Raise Millage Rate									✓	

FY2019 RECOMMENDED BUDGET
PLANNING FOR OUR FINANCIAL FUTURE

FINISH STRONG



FY2019 RECOMMENDED BUDGET
PROPERTY TAXES

FINISH STRONG

City	Population	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
Jacksonville	891,207	8.4841	9.2727	10.0353	10.0353	10.0353	11.4419	11.4419	11.4419	11.4419	11.4419
Palm Bay	110,623	5.3000	6.8165	7.5000	9.0000	9.0000	8.6326	8.6326	8.5000	8.4500	8.4500
West Palm Beach	110,396	7.5500	8.0739	8.0739	8.0739	8.3465	8.3465	8.3465	8.3465	8.3465	8.3465
Miami	467,872	7.6740	7.6740	7.6740	7.5710	7.5710	7.6148	7.6465	7.6465	7.6465	7.4365
Hollywood	147,212	5.6900	6.0456	6.7100	7.4479	7.4479	7.4479	7.4479	7.4479	7.4479	7.4479
Miami Gardens	113,201	5.1402	5.3734	5.7141	6.5616	6.3620	6.9363	6.9363	6.9363	6.9363	6.9363
Miramar	136,246	5.4797	6.4654	6.4654	6.4654	6.4654	6.4654	6.7654	6.7654	6.7654	6.7654
St. Petersburg	263,768	5.9125	5.9125	5.9125	5.9125	6.7742	6.7700	6.7700	6.7700	6.7550	6.7550
Cape Coral	175,063	4.7698	7.9702	7.9702	7.9570	7.9570	7.7070	7.7070	6.9570	6.7500	6.7500
Orlando	279,789	5.6500	5.6500	5.6500	5.6500	5.6500	5.6500	6.6500	6.6500	6.6500	6.6500
Hialeah	236,114	6.5400	6.5400	6.5400	6.5400	6.3018	6.3018	6.3018	6.3018	6.3018	6.3018
Tampa	373,058	5.7326	5.7326	5.7326	5.7326	5.7326	5.7326	5.7326	5.7326	5.7326	6.2076
Coral Springs	127,381	3.3651	3.8866	4.3559	4.3939	4.5697	4.5697	4.5697	4.7982	4.7982	5.8732
Pembroke Pines	163,103	4.4312	5.1249	5.6880	5.6368	5.6368	5.6368	5.6368	5.6368	5.6736	5.6736
Lakeland	104,185	3.4031	3.6538	4.1644	4.1644	4.6644	4.6644	4.6644	5.5644	5.5644	5.5644
Port St. Lucie	181,284	3.2172	3.6866	4.3098	4.5096	4.4096	4.4096	4.4096	5.4096	5.2807	5.1807
Clearwater	113,723	4.7254	5.1550	5.1550	5.1550	5.1550	5.1550	5.1550	5.1550	5.1550	5.1550
Pompano Beach	109,441	3.4861	4.0652	4.4077	4.7027	4.9700	4.8712	4.7470	4.6210	4.8252	4.9865
Gainesville	129,816	4.2544	4.3963	4.2544	4.2544	4.4946	4.5780	4.5079	4.5079	4.5079	4.7474
Fort Lauderdale	179,063	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193	4.1193
Tallahassee	189,625	3.2115	3.7000	3.7000	3.7000	3.7000	3.7000	3.7000	4.2000	4.1000	4.1000

Have not increased Millage

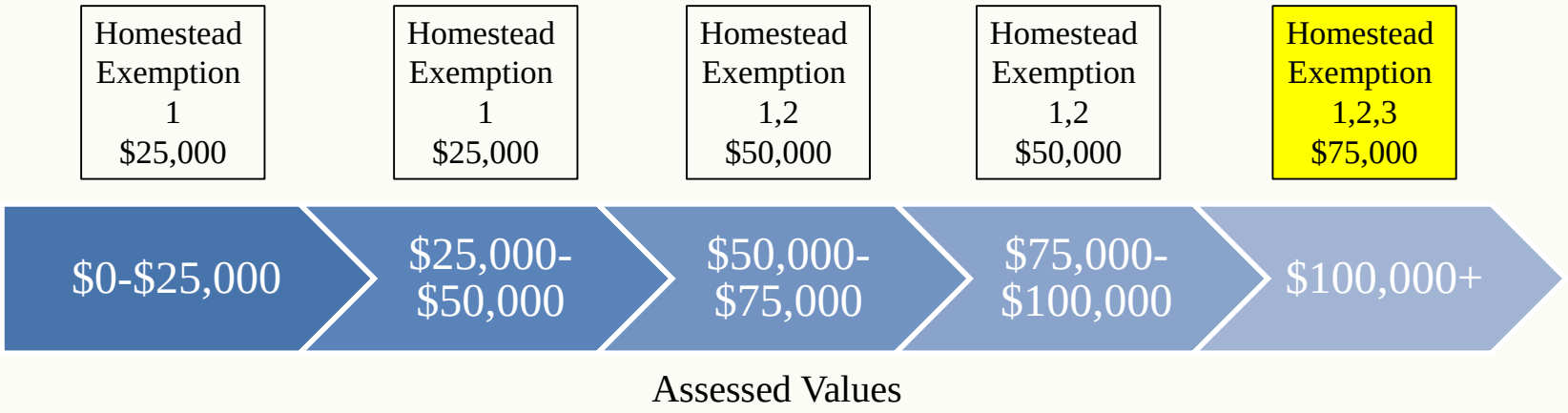
Millage Rate Increases

Note: All years in Tax Year

FY2019 RECOMMENDED BUDGET
FEDERAL & STATE LEGISLATIVE ACTIONS

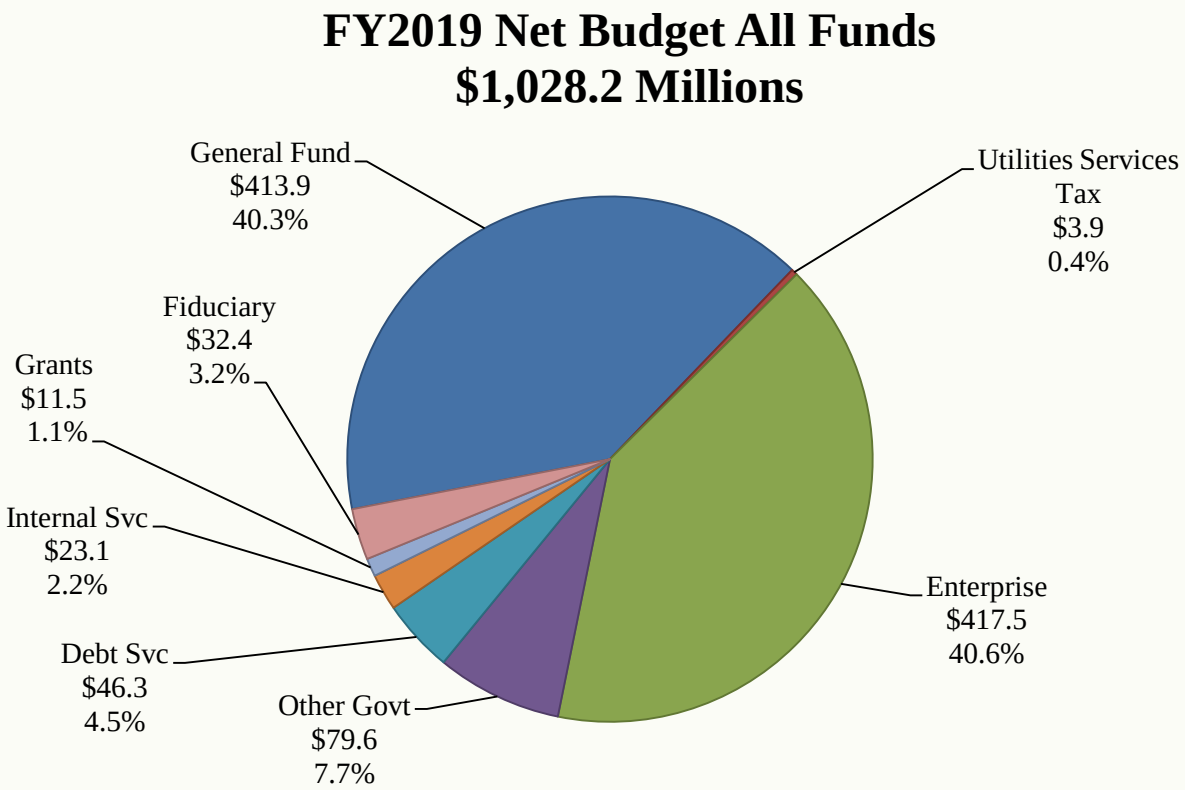
FINISH STRONG

3rd Homestead Exemption



FY2019 RECOMMENDED BUDGET ALL FUNDS

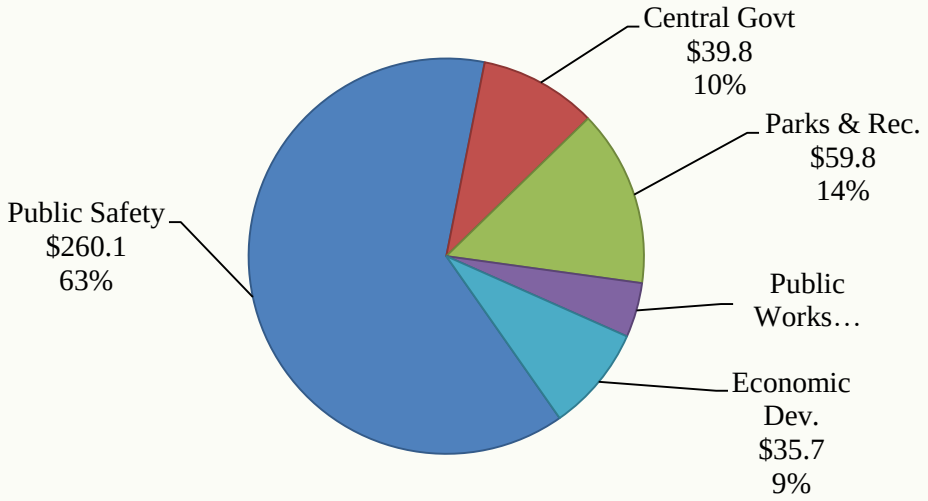
FINISH STRONG



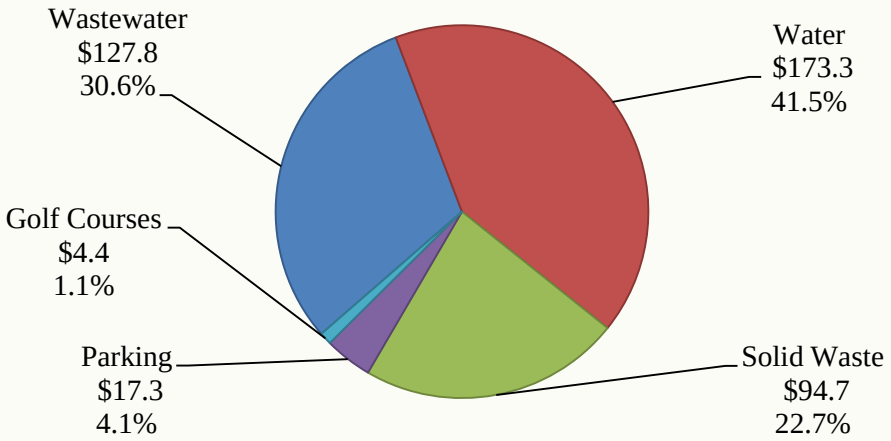
FY2019 RECOMMENDED BUDGET EXPENDITURES

FINISH STRONG

FY2019 General Fund Expenditures ($413.9 million)

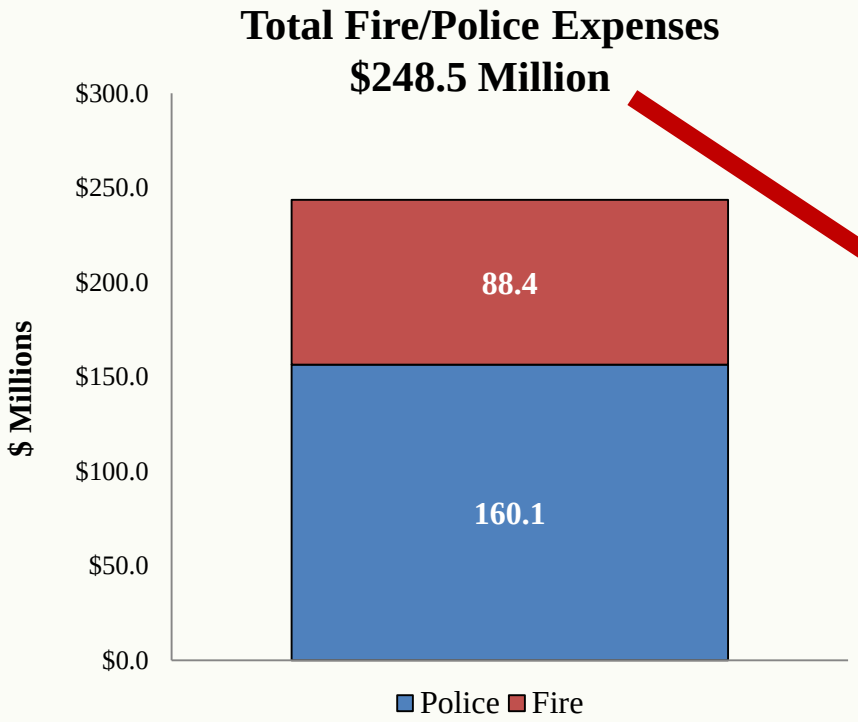


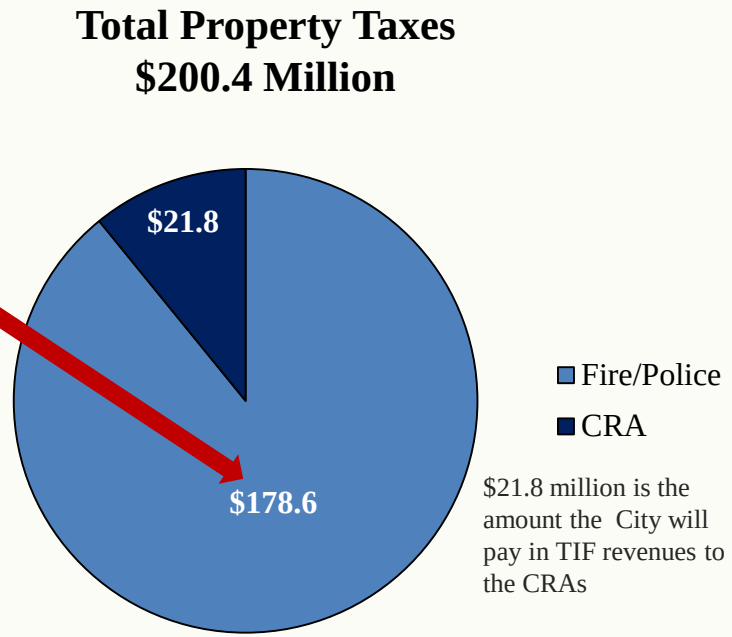
FY2019 Enterprise Funds Expenditures ($417.5 million)



FY2019 RECOMMENDED BUDGET
FIRE AND POLICE EXPENDITURES

FINISH STRONG

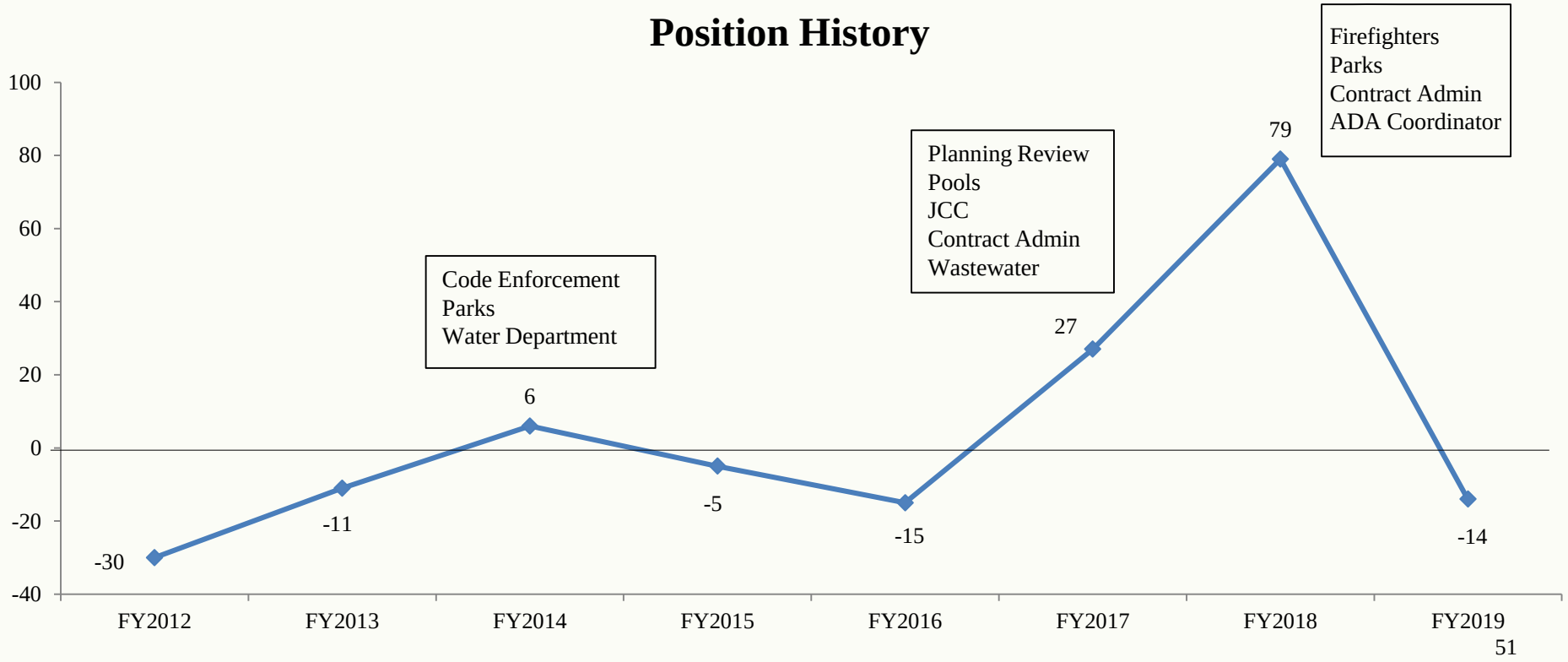




$21.8 million is the amount the City will pay in TIF revenues to the CRAs

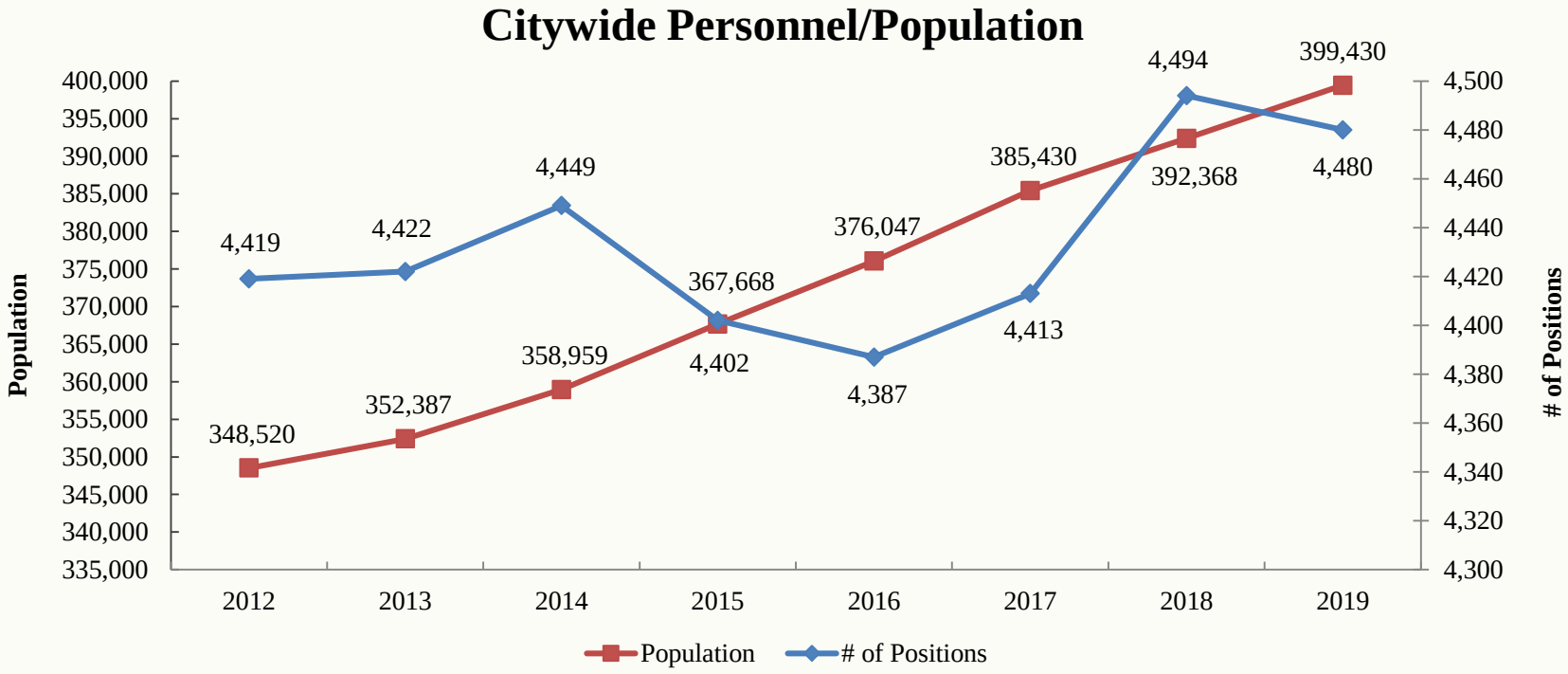
FY2019 RECOMMENDED BUDGET PERSONNEL

FINISH STRONG



FY2019 RECOMMENDED BUDGET PERSONNEL

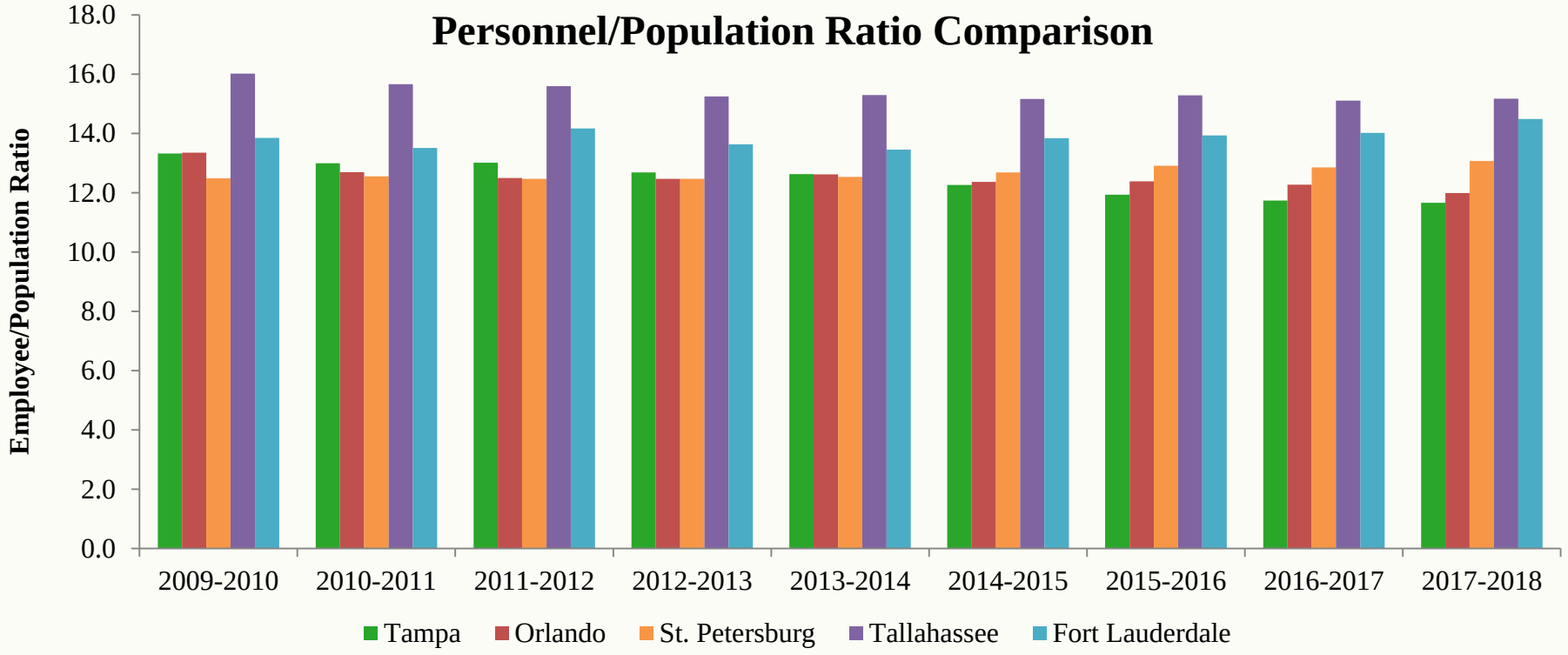
FINISH STRONG



Source: *U.S. Census Bureau ; Population: Assumes 1.8 % population growth in 2018;1.8% increase in 2019*

FY2019 RECOMMENDED BUDGET PERSONNEL

FINISH STRONG

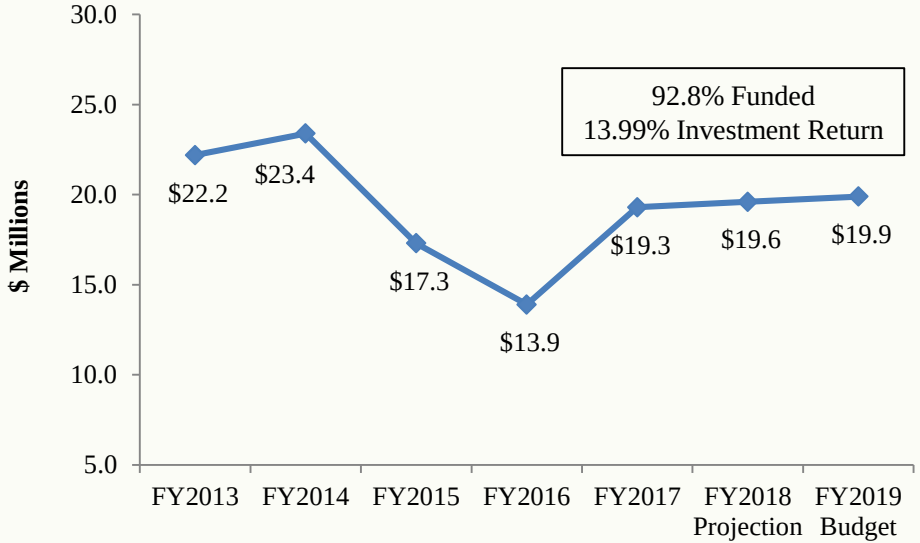


FY2019 RECOMMENDED BUDGET
PENSIONS

FINISH STRONG

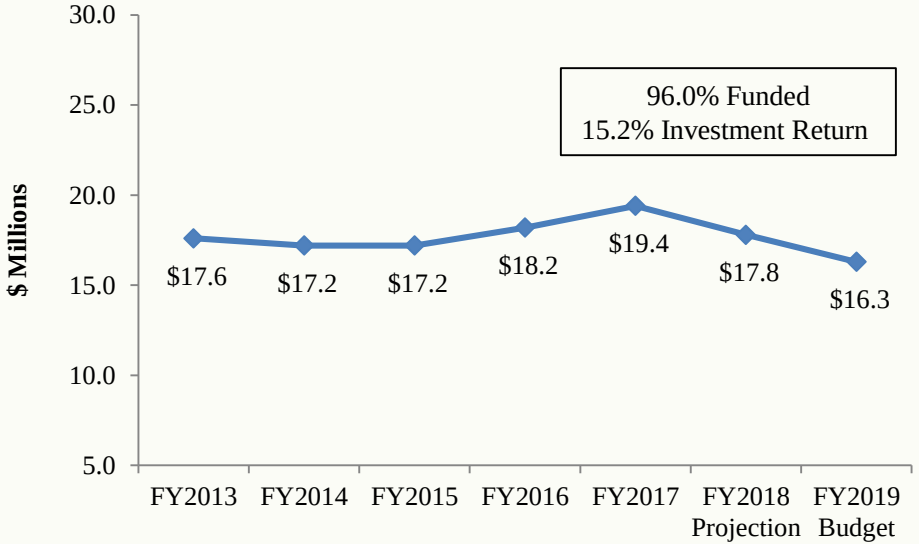
Pension Contributions

General Employees Pension



Source: *Actuarial Valuation Report; January 1, 2018*
Source: *City of Tampa General Employees Retirement Fund Annual Report For Fiscal Year Ending September 30, 2017*

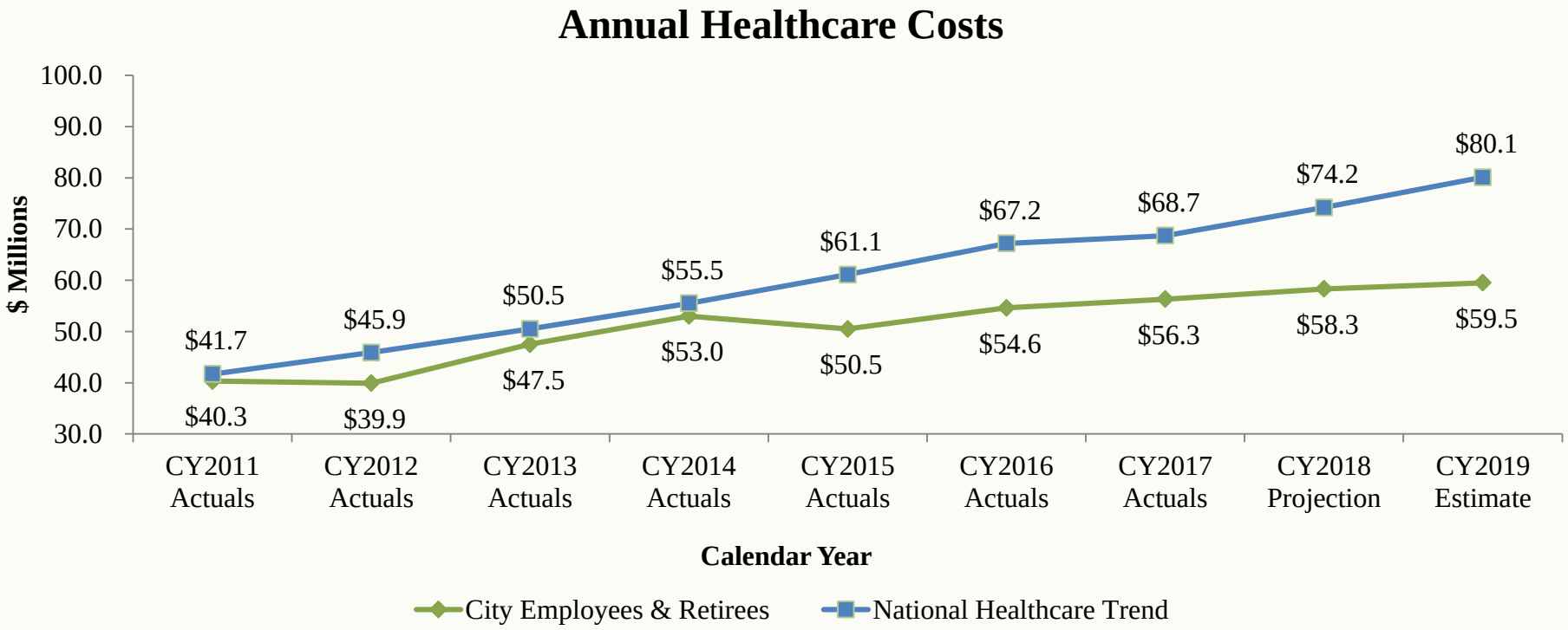
Fire & Police Pension



Source: *Actuarial Valuation Report; October 1, 2017*
Source: *Bowen, Hanes & Company Inc. Performance Summary and Investment History Pension Fund for Firefighters and Police Officers – September 30, 2017*

FY2019 RECOMMENDED BUDGET
HEALTHCARE COSTS

FINISH STRONG



Source: *Gallagher Benefit Services, Inc.*

City of Tampa Employee Health Plan

- The City has been successful in keeping healthcare costs below the norm by providing:
    - Wellness Center Services
    - United Healthcare On-Site Nurse
    - Care ATC Health Advocate
    - City Wellness Programs
- Medical claims data shows patient improvement in every health marker for the most recent plan year:

- Obesity down 44%	- Blood pressure down 47%
- Cholesterol down 49%	- Diabetes down 63%

City of Tampa Employee Health Plan

- 8% of plan members are diabetic
- 25% of medical and pharmacy claims dollars
- Expenses for a diabetic are 4 times more costly than a non-diabetic
- 100% of diabetics engaged at the Wellness Centers are compliant with best practice diabetes management
- Obesity increases odds of pre-diabetes, diabetes, hypertension, heart disease, and other diagnoses
- Requires continued focus in 2019

FY2019 RECOMMENDED BUDGET
HEALTH PLAN

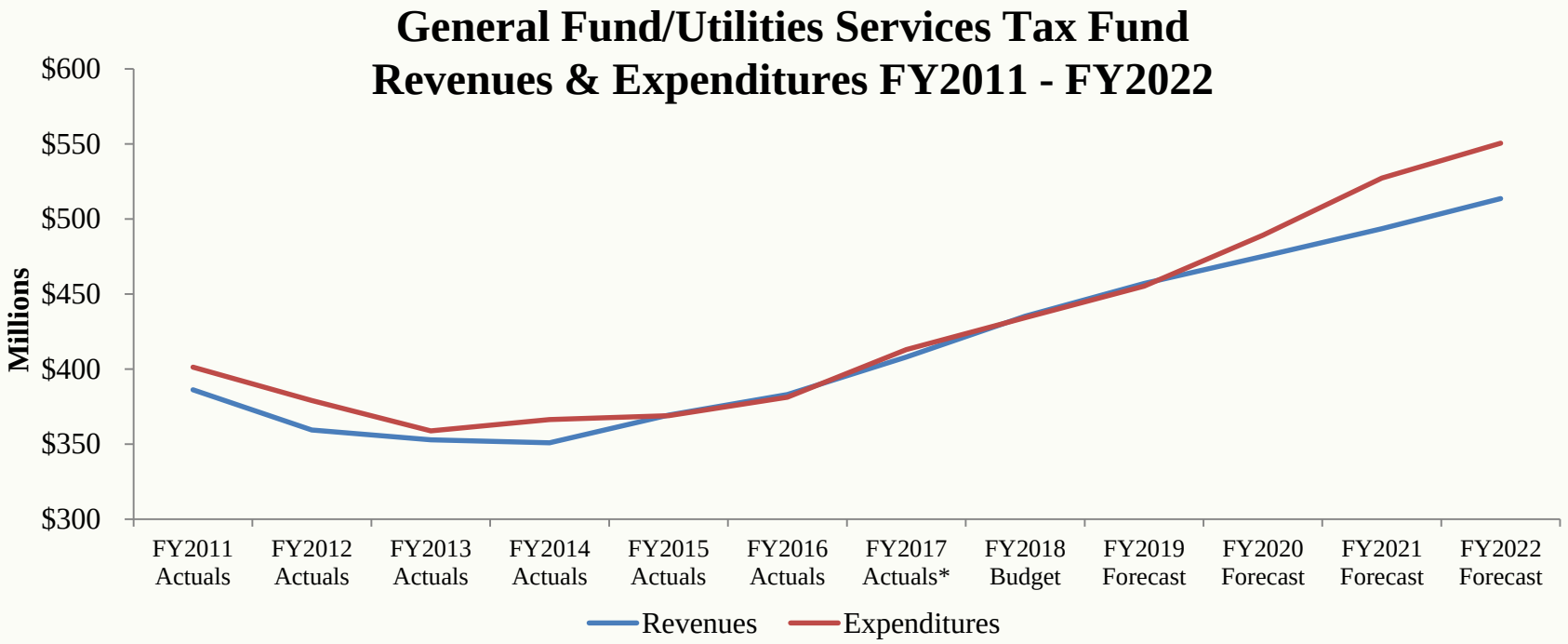
FINISH STRONG

City of Tampa Employee Health Plan

- Since 2011, the plan has avoided $25 million in costs
- Even so, cost of healthcare is not sustainable
  - Primary focus has been on employees
  - Engaging spouses and domestic partners for 2019
    - Increased Wellness Center hours
  - Shifting incentives toward active participation
  - Plan for 2019 mitigates increasing healthcare costs and creates shared sacrifice

FY2019 RECOMMENDED BUDGET
PLANNING FOR OUR FINANCIAL FUTURE

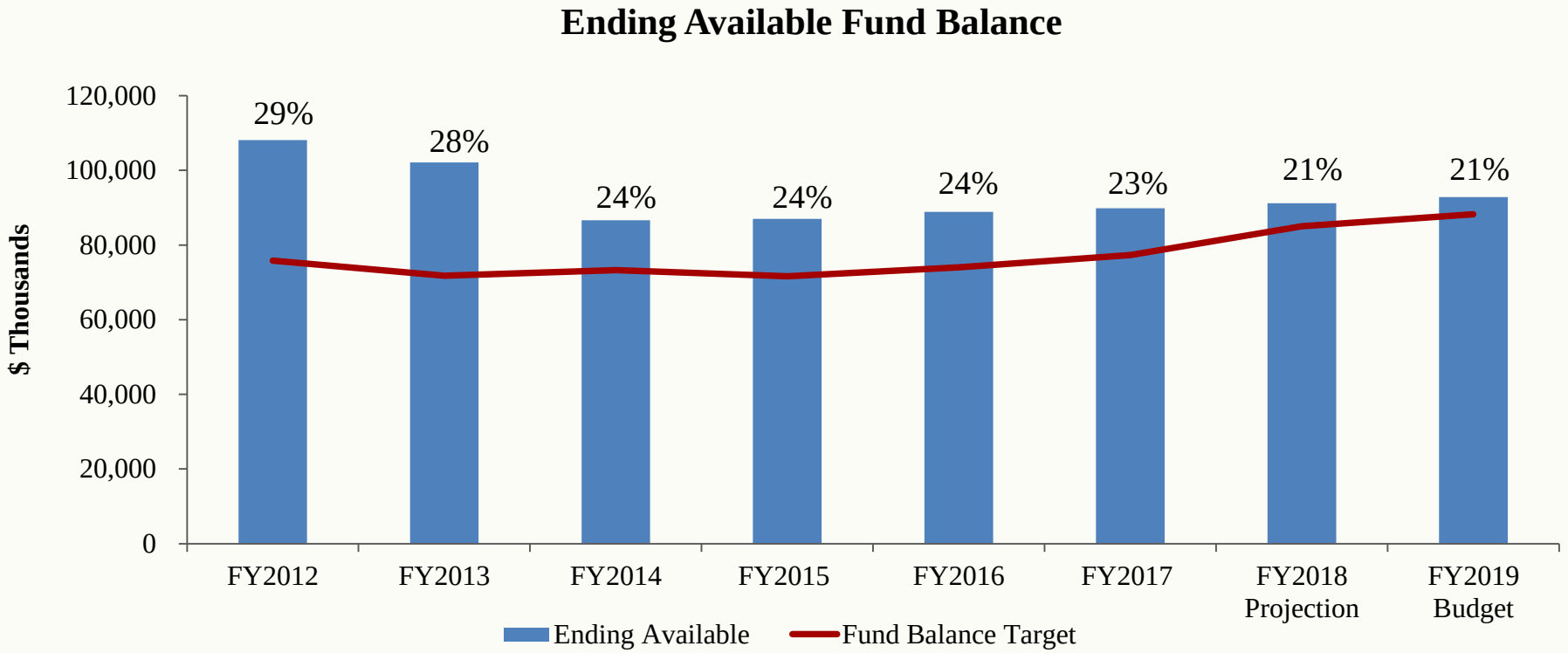
FINISH STRONG



*During FY2017 expenditures exceeded revenues resulting from the use of Hurricane Reserves to address recovery costs associated with Hurricane Irma.

FY2019 RECOMMENDED
PLANNING FOR OUR FINANCIAL FUTURE

FINISH STRONG



CAPITAL IMPROVEMENT PROGRAM FY2019 - FY2023 SUMMARY

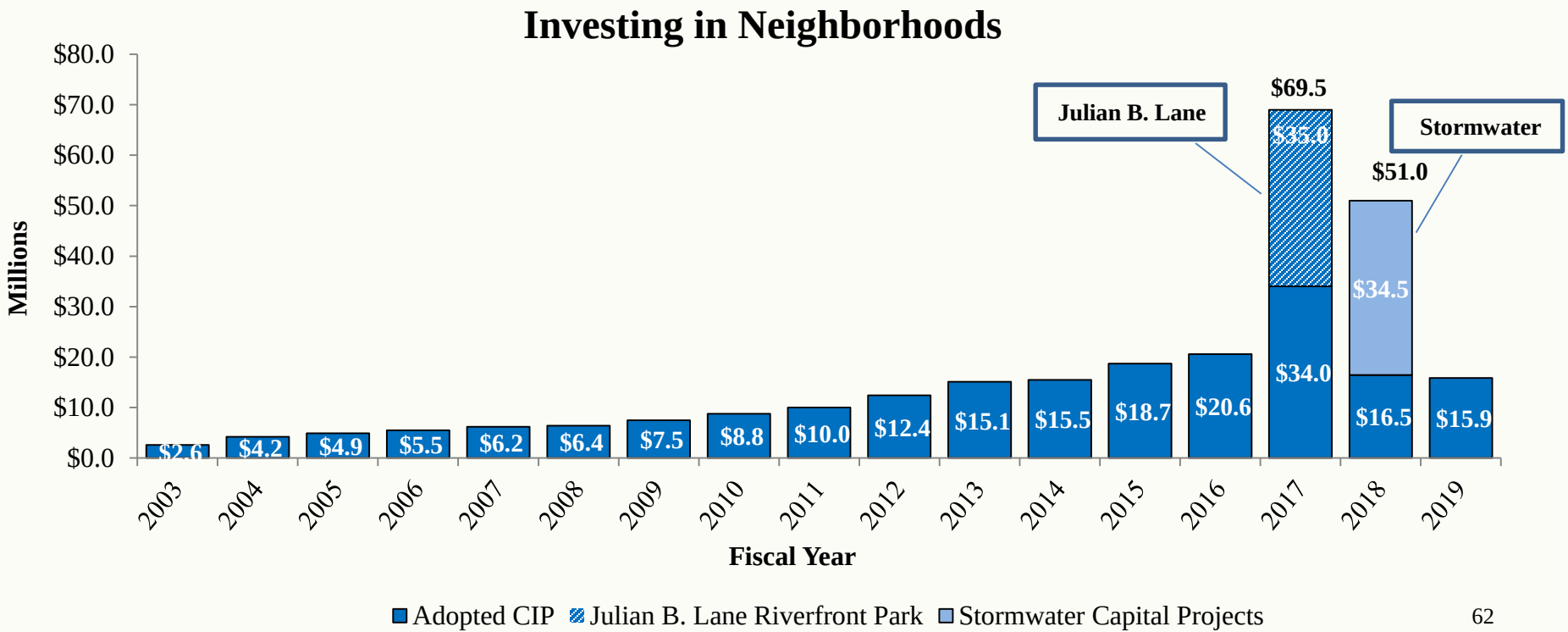
FINISH STRONG

FY2019 - FY2023 Capital Improvement Program

Facility Management	$	5,400,000
Fire Rescue		730,000
Parking		6,200,000
Parks & Recreation		4,520,000
Solid Waste		10,963,500
Technology & Innovation		9,117,870
Transportation		51,234,000
Stormwater		100,674,997
Wastewater		131,900,000
Water		174,144,663
Other Projects		3,525,700
TOTAL	**$**	**498,410,730**

INVESTING IN NEIGHBORHOODS

FINISH STRONG



BUDGET HIGHLIGHTS
NEW PARK IMPROVEMENTS

FINISH STRONG

- **Williams Park**
  - The addition will expand programming space, add restrooms and a covered outdoor area, and create a new entrance with associated improvements
  - The goal is to have the construction documents for the improvements ready for bidding in late summer 2018, with construction to follow in FY2019
- **Tampa Palms 5-Acre Park**
  - Autism friendly park
  - Survey completed
  - Schematic design planned for mid-July
  - Community meeting #2 planned for August 8
  - Design development planned for October
  - Final submission with cost estimate planned for mid-November
- **Wellswood Park**
  - Improvements included new roofs, windows, doors, flooring, painting, built-in cabinets, and storage areas. A stand-alone restroom structure was also created
  - Restroom facility – architectural drawings submitted for permitting
  - Installation of roof trusses started

Williams Park

Wellswood Park

BUDGET HIGHLIGHTS
NEW PARK IMPROVEMENTS

FINISH STRONG

- **Calvin Taylor Park**
  - Upgraded concessions, restrooms, walkways, dugouts and other site improvements are all woven together to create a welcoming home for this historic local little league
  - Construction is scheduled to be completed by December 2018
- **Vila Brothers Park**
  - Design and construction of free standing restrooms
  - Site plan layout is complete and being executed in-house by Parks and Recreation
  - 60% preliminary design complete
  - Parks and/or Facilities bid planned for end of July with construction start in October
- **New Tampa Community Park Center**
  - Expansion of the New Tampa Community Park Center for gymnastics space
  - Expected design completion in August
  - Bid planned for October with construction start in January

Calvin Taylor Park

New Tampa Community Park Center

BUDGET HIGHLIGHTS
FIRE STATION CONSTRUCTION

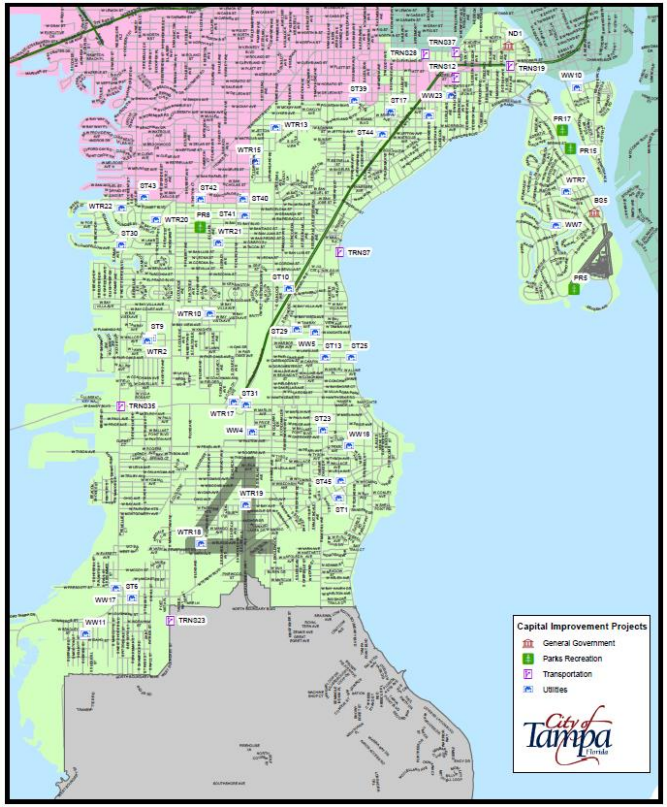
FINISH STRONG

- **Fire Station No. 23**
  - District 7
  - The construction of Fire Station No. 23 in New Tampa will provide coverage for residents living along the City's northern border
  - The station will house 39 firefighters comprising: a District Fire Chief, an engine company, a truck company, and a rescue unit
  - Construction of the new fire station also consists of the installation of a traffic signal, a training room, and equipment for the station
  - On-schedule for completion in Fall of 2018

Fire Station No. 23 Under Construction

CAPITAL IMPROVEMENT PROJECTS DISTRICT 4

FINISH STRONG

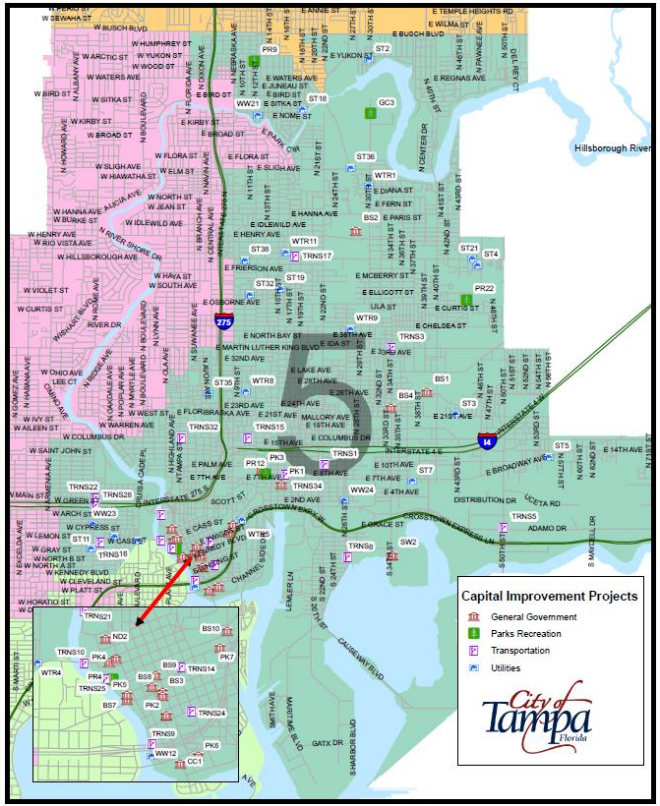


Major FY2019 projects include:

- Davis Islands Water Main Replacement
- Fair Oaks Water Main Replacement
- Harbour Island Water Main Replacement
- West Shore Water Main Replacement II
- Ballast Point Wastewater Pumping Station Rehabilitation
- Wastewater Large Gravity Sewer Cleaning – Manhattan Avenue
- Upper Peninsula Stormwater Watershed Drainage Improvement – Dale Mabry/Henderson Trunkline
- Upper Peninsula Stormwater Flooding Relief, Phase II – Vasconia Outfall

CAPITAL IMPROVEMENT PROJECTS DISTRICT 5

FINISH STRONG

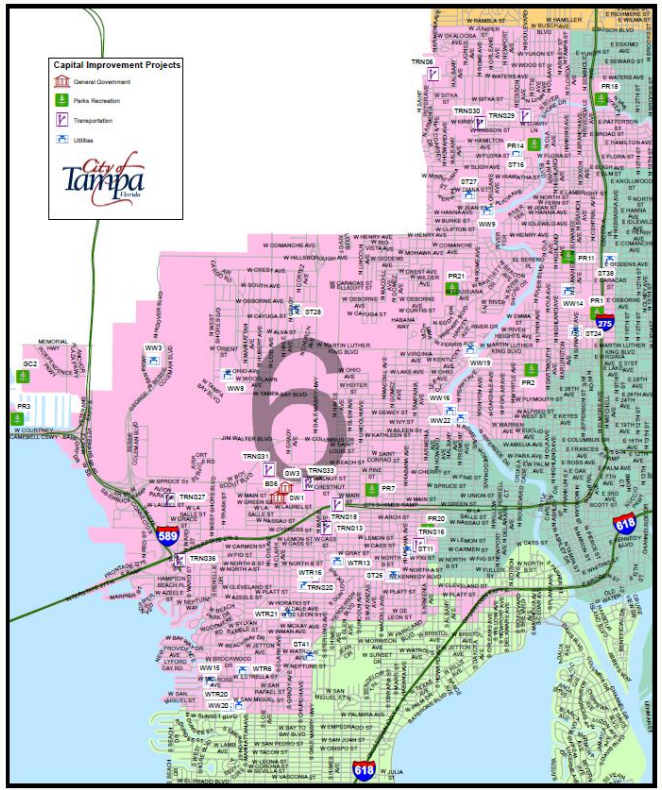


Major FY2019 projects include:

- Channel District Water Main Replacement
- Cass Street/North A Street CIAC, Phase IV
- Ybor Wastewater Pumping Station Standby Generator
- Sulphur Springs Wastewater Pumping Station Improvements
- 34th Street North from Columbus Drive to US92/East Hillsborough
- Transportation Green Spine Cycle Track
- 56th Street & Broadway Avenue Stormwater Flooding Relief
- Cypress Street Outfall Regional Stormwater Improvements

CAPITAL IMPROVEMENT PROJECTS
DISTRICT 6

FINISH STRONG

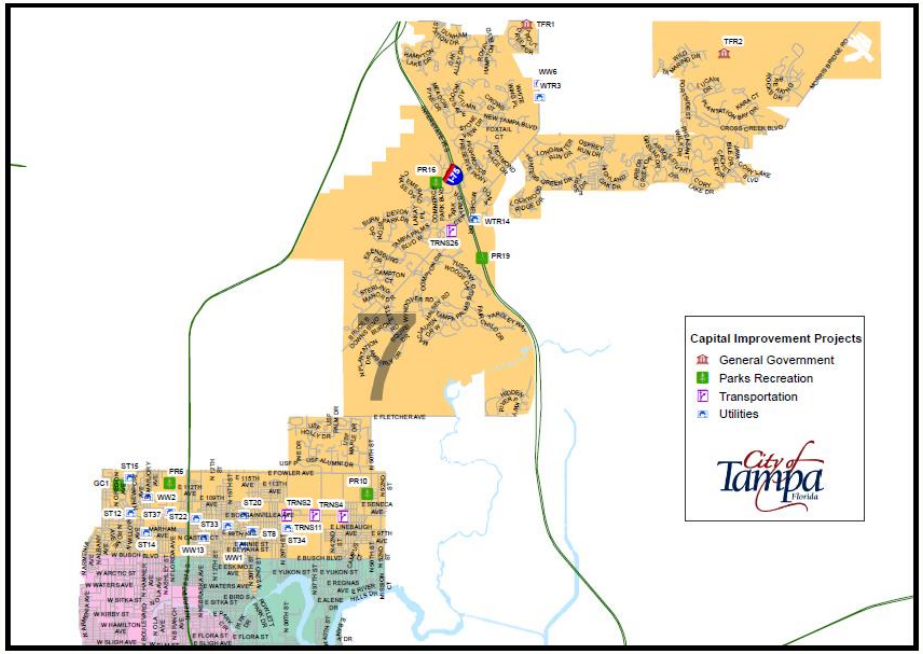


Major FY2019 projects include:

- Dazzo Wastewater Pumping Station Rehabilitation
- San Carlos Street Wastewater Pumping Station Rehabilitation
- Wastewater Large Gravity Sewer Cleaning – Adamo Drive
- Transportation Green Spine Cycle Track
- Cypress Street Outfall Regional Stormwater Improvements
- Southeast Seminole Heights Stormwater Flood Relief
- Upper Peninsula Watershed Drainage Improvement – Dale Mabry/Henderson Trunkline
- Freedom Park Build Out at MacFarlane Park

CAPITAL IMPROVEMENT PROJECTS DISTRICT 7

FINISH STRONG



Major FY2019 projects include:

- Eastridge Stormwater Pumping Station Rehabilitation
- Ponsettia Stormwater Pumping Station Rehabilitation
- North Tampa Closed Basin
- 46th Street from Busch Boulevard to Fowler Avenue
- Transportation Intersection Improvements
- Transportation Complete Streets
- Fire Station No. 23

BOND RATINGS

FINISH STRONG

13 Credit Rating Upgrades Since 2011

	Moody's/Fitch/S&P
Issuer Credit Rating	Aa1 / AA+ / AAA
Utilities Tax Revenues Bonds	Aa3 / AA+ / AA-
Occupational License Tax Revenue Bonds	Aa2 / AA / None
Sales Tax Revenue Bonds	Aa3 / AA / AA
Non-Ad Valorem Revenue Bonds	Aa2 / AA / AAA
Water and Sewer Bonds	Aa1 / AAA / AAA
Solid Waste Bonds	A2 / A+ / None
Stormwater Bonds	Aa2 / None / None

FY2019 BUDGET OBJECTIVES

FINISH STRONG

- ✓ Creating jobs and growing our economy
- ✓ Protecting our children
- ✓ Enhancing quality of life
- ✓ Improving our infrastructure
- ✓ Retaining and rewarding our employees
- ✓ Balancing budget without using reserves
- ✓ Strengthening and empowering our neighborhoods
- ✓ Preparing for our financial future