

TRANSFORMING TAMPA'S TOMORROW

Blueprint for Tampa's Future



2021 Annual Action Plan (DRAFT)

Housing and Community Development Division
City of Tampa / 4900 Lemon Street. / Tampa, Florida 33609

Annual Action Plan
2021

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

As part of the Mayoral transition, Mayor Jane Castor initiated five transition advisory teams to provide a roadmap for guiding the implementation of key priorities of the Castor Administration: Transportation, Development Services, Workforce Development, Affordable Housing, and Sustainability/Resiliency. Each team was charged with an objective tied to the challenges and opportunities of its subject area. The overarching goal is to connect each teams' recommendations into a strategic roadmap that supports the Mayor's visions for transforming Tampa's tomorrow.

This Annual Action Plan presents the Mayor's strategic approach to housing affordability/community development for the fiscal year 2021-22. The plan considers the effects of the pandemic on housing insecurity and a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, childcare and barriers to affordable housing. The City will pursue strategies focused on new construction of affordable housing, rehabilitation of existing housing, homeownership assistance, rental assistance, assistance for supportive housing operations, assistance for persons experiencing homelessness and support for public service operations. The City of Tampa is working collaboratively with community partners to ensure that all Tampanians have a decent place to live that they can afford as a tool to creating equity in our community.

2. Summarize the objectives and outcomes identified in the Plan

Affordable Housing

The Mayor has made Housing Affordability one of her high priorities and as such has set an ambitious goal of creating 10,000 new attainable housing units by 2027. This is an ambitious goal but has the support of the business community. The City will address this priority need by updating policies such as zoning requirements and offer incentives to encourage the development of affordable housing. This will be a welcome addition to funding activities that include the following: homeowner rehabilitation, homeownership assistance, housing counseling, tenant-based rental assistance, new construction of affordable housing, rapid rehousing, facility-based supportive housing, permanent supportive housing, and supportive services.

Public Services

The City will support availability/accessibility to decent housing and a suitable living environment by funding organizations providing essential services for low-income and limited clientele populations. The City will assist non-profit organizations in carrying out public service activities assisting low-income persons, youth, seniors, and persons with disabilities. These services are designed to promote self-sufficiency for residents, which in turn promotes permanent housing.

Homeless Services

The City will support ending homelessness by providing funds to organizations carrying out and administering homeless activities including homeless prevention, rapid rehousing, emergency shelters, and Homeless Management Information System (HMIS). These activities will be conducted in accordance, and coordination with, the City's Continuum of Care (CoC) agency, the Tampa Hillsborough Homeless Initiative (THHI).

3. Evaluation of past performance

The City of Tampa, with other public, private and nonprofit community housing providers and non-housing service agencies, has made significant contributions to provide safe, decent and affordable housing, a suitable living environment, and economic opportunities especially for low- to moderate-income individuals in the community. However, affordable housing, vital public services and public improvements remain some of the most prolific issues facing Tampa as documented by the current Consolidated Plan and the most recent program year 2019 Consolidated Annual Performance and Evaluation Report (CAPER).

The CAPER provides an assessment of progress towards the five-year goals and the one-year goals of HUD entitlement grants CDBG, HOME, ESG and HOPWA in Tampa. In the most recent reporting program year 2019, the City highlighted these accomplishments:

Housing Programs: There were 366 LMI persons that received homebuyer education from local City nonprofit partners. After these services, City residents had a greater opportunity at homeownership and eligible participants were referred to the Mortgage Assistance Program (MAP). There were 37 eligible first-time homebuyers who received direct financial assistance. There were also 22 LMI households that received rental assistance through the HOME TBRA program.

Public Services: There were 713 LMI persons assisted through vital public services through City funded programs. Activities included senior services, youth services, services for persons with disabilities, childcare services, housing information and referral services. There were also 1,105 LMI persons assisted through the subsistence payment assistance program at Crisis Center of Tampa Bay to help pay for mortgage, rent and utility payments to avoid homelessness.

Public Facilities and Infrastructure: The City completed renovations at the Boys and Girls Club which had an LMI area benefit to 17,120 persons. These activities allowed for the improvement of childcare and youth services in the area.

Clearance and Demolition: In 2019, the City completed 15 building demolitions which removed slum and blight from the inner-city neighborhoods.

Homeless Prevention: The ESG program assisted 806 persons experiencing homelessness with overnight shelter operations and 40 households with rapid rehousing activities (104 persons). Services at the shelter are offered to help individuals and families to avoid chronic homeless and rapid rehousing activities help households avoid returning to homelessness with rental assistance.

Housing for Persons with AIDS: A total of 643 households with HIV/AIDS were served with support services and housing subsidy. This included 29 households served with Short-Term Rent, Mortgage and Utility Assistance (STRMU), 333 households with tenant-based rental assistance (TBRA), 19 households with transitional/short-term facilities and 24 households with facility-based supportive housing. There were also 238 households with HIV/AIDS provided with non-housing related supportive services (health and social).

In PY2019, like most communities across the country, housing and community development activities in Tampa were adversely affected by the outbreak of the COVID-19 pandemic. Many of the activities in the program year were not completed or significantly delayed. Further, the City made efforts to prioritize health and safety precautions which resulted in lower outcome accomplishments. However, despite of the pandemic the City successfully implemented many activities to further its goals addressing identified priority needs.

4. Summary of Citizen Participation Process and consultation process

To complete its Annual Action Plan and gather meaningful input from the public, the City of Tampa conducted a robust citizen participation process in accordance with its citizen participation plan. The City of Tampa targeted historically underinvested and underrepresented communities throughout the City, in particular East Tampa and West Tampa.

A 30-day public comment period was held to allow the public an opportunity to review and make comments on the draft Annual Action Plan. The City also hosted a public hearing to discuss the funding and activities in this Annual Action Plan. There were no comments made from the public on the draft plan.

Details of the citizen participation process is found in section AP-12 Citizen Participation.

5. Summary of public comments

There were no comments made from the public on the draft plan.

Details of the citizen participation process is found in section AP-12 Citizen Participation.

6. Summary of comments or views not accepted and the reasons for not accepting them

All comments are accepted.

Details of the citizen participation process is found in section AP-12 Citizen Participation.

7. Summary

This AAP is the final year of the Consolidated Plan. There were no comments made from the public on the draft plan. The public notices, advertisements and proof of advertisements were uploaded into the AD-25.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	TAMPA	City of Tampa/Housing and Community Development
HOPWA Administrator	TAMPA	City of Tampa/Housing and Community Development
HOME Administrator	TAMPA	City of Tampa/Housing and Community Development
ESG Administrator	TAMPA	City of Tampa/Housing and Community Development

Table 1 – Responsible Agencies

Narrative (optional)

The Housing and Community Development Division of the City of Tampa is responsible for the implementation of the Consolidated Plan and the Annual Action Plans. The Division consist of three sections: 1. Public/housing Services; 2. Housing and Construction Services; and 3. The Office of Human Rights.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

1. Introduction

In developing the Consolidated Plan and Annual Action Plan, the City of Tampa conducted a thorough outreach effort to engage with critical stakeholders in the region. This outreach effort was designed to duly record stakeholder input and develop an informed set of priority needs to help guide the City's investment strategies over the course of the Strategic Plan. This section explains the City's consultation efforts and coordination between the City and local agencies and service providers.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))

The City of Tampa actively coordinates with the Tampa Housing Authority (THA) to address a multitude of needs within the city. Chief among these needs is provision of affordable housing opportunities for the city's lowest income residents, ideally housing located in communities with access to job, transportation, and healthcare options. The City supports THA's large-scale redevelopment efforts, which includes mixed-use development, provision of social services, and other supports in health and housing.

The City is an active member of the Tampa Hillsborough Homeless Initiative (THHI) Continuum of Care (CoC) and works closely with counterparts at the County and THHI to address homelessness in our area. The City has also collaborated with the County to fund housing, public service and public facilities projects. Additionally, the City of Tampa makes every effort to coordinate with its neighboring local government partners, including Hillsborough, Pinellas, Pasco and Hernando counties. This coordination results in a streamlined HOPWA EMSA administrative process, coordination on regional fair housing efforts, and fair lending education and outreach efforts.

Housing is a critical need in our area and staff has been working with non-profit, for-profit, businesses and advocates to increase the funding and the supply of affordable housing. Staff also conducts regular technical assistance workshops throughout the year to better coordinate with our non-profit partners.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Tampa consulted with the THHI, the lead CoC that is responsible for coordinating social service providers, homelessness outreach, and services targeted to persons experiencing homelessness in the City of Tampa and in Hillsborough County. Consultation with THHI was conducted through multiple interactions, including direct engagement with providers working in coordination with THHI, one-on-one interaction with THHI officials, and during a CoC coordinating session.

Officials from the City of Tampa serve on THHI's board of directors, facilitating constant communication with THHI and its efforts to address the needs of homeless persons in the City, and in surrounding regions. In addition to board leadership, the City of Tampa coordinates with THHI on a variety of programs and initiatives, including Operation Reveille, a program to support homeless veterans in the City. The City contracts with THHI to administer the ESG funds. This will allow for unified reporting and coordination of homeless services in Hillsborough County.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

ESG funds allocated to the City for PY 2021/22 were disbursed in consultation with THHI to ensure maximum effectiveness and targeting of resources in areas with the greatest need. The City and the County utilize THHI to disburse ESG funds. By having THHI disburse and manage the ESG contracts, a unified and seamless system of addressing homelessness can be achieved.

In terms of performance standards, the City is a member of the CoC, and thus has a voice in THHI's development of performance standards for the CoC. The CoC at large provides input and helps THHI develop, work toward, and meet performance standards for the region's social service providers and agencies. Additionally, the City assists in developing an effective Homeless Management Information System (HMIS) management system through its active role on THHI's UNITY Advisory Committee.

The UNITY Information Network (UNITY) is the Continuum of Care's HMIS. HMIS is a shared, secure data system used by community partner agencies that provide assistance to individuals and families who are homeless or at risk of becoming homeless. It collects information about the people being served through the homeless system of care. A community dashboard and system performance measures are located on the THHI website at: <https://www.thhi.org/coc-data-dashboard>

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Tampa Housing Authority
	Agency/Group/Organization Type	Housing PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	THA is the local housing authority (PHA). The City works with THA for the public housing needs of residents in the City.
2	Agency/Group/Organization	Tampa Hillsborough Homeless Initiative
	Agency/Group/Organization Type	Services - Housing Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Tampa consulted with THHI, the CoC responsible for coordinating social service providers, homelessness outreach, and services targeted to persons experiencing homelessness in the City of Tampa and in Hillsborough County.

3	Agency/Group/Organization	HILLSBOROUGH COUNTY
	Agency/Group/Organization Type	Other government - County Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs HOPWA Strategy Market Analysis Economic Development Anti-poverty Strategy Lead-based Paint Strategy Corrections programs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City partners with Hillsborough County on initiatives such as homelessness with the CoC.
4	Agency/Group/Organization	Metropolitan Ministries
	Agency/Group/Organization Type	Housing Services - Housing Services-Children
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Metropolitan Ministries does care ministries for the homeless and those at risk of becoming homeless and partners with the City on homeless initiatives.

5	Agency/Group/Organization	CDC of Tampa, Inc.
	Agency/Group/Organization Type	Housing Services - Housing Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	CDC of Tampa is a nonprofit that helps to create opportunities to build prosperous and vibrant communities in Tampa. The organization works with the City with homeownership and employment resources.
6	Agency/Group/Organization	HABITAT FOR HUMANITY
	Agency/Group/Organization Type	Housing Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Veterans Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Habitat for Humanity works with the City to help with affordable housing needs of LMI people in Tampa.
7	Agency/Group/Organization	Metro Inclusive Health
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Metro Inclusive Health is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.

8	Agency/Group/Organization	Boley Centers, Inc.
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Boley Centers, Inc. is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.
9	Agency/Group/Organization	CATHOLIC CHARITIES
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities. is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.
10	Agency/Group/Organization	EPIC
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Empath Partners in Care (EPIC) is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.
11	Agency/Group/Organization	Pasco County Housing Authority
	Agency/Group/Organization Type	PHA Services - Housing Services-Persons with HIV/AIDS

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Pasco County Housing Authority is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.
12	Agency/Group/Organization	BayCare Behavioral Health, Inc.
	Agency/Group/Organization Type	Services - Housing Services-Persons with HIV/AIDS Services-Health
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	BayCare Behavioral Health is one of the City HOPWA Sponsors and works to provide housing and related services to persons with HIV/AIDS in the region.
13	Agency/Group/Organization	HERNANDO COUNTY
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City partners with Hernando County on initiatives such as HOPWA services.
14	Agency/Group/Organization	PINELLAS COUNTY
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy

	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City partners with Pinellas County on initiatives such as HOPWA services.
15	Agency/Group/Organization	BroadbandNow
	Agency/Group/Organization Type	Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development Community Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	BroadbandNow is a research organization which publishes data on the digital divide and impact of highspeed internet in society. It believes broadband internet should be available to all Americans and its mission is to help find and compare internet options with a goal to bring attention to underserved areas and help raise awareness of the importance of broadband access. The city consulted with the BroadbandNow website for broadband access and identified highspeed internet providers in the city.
16	Agency/Group/Organization	Tampa Office of Emergency Management
	Agency/Group/Organization Type	Services-Emergency Management Disaster Preparedness Other government - Local
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Market Analysis Hazard Mitigation and Disaster Preparedness
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The Office of Emergency Management OEM leads the city in emergency planning, mitigation, preparedness, response, and recovery of major natural and human caused disasters. OEM provides coordination and leadership to city departments, stakeholders and citizens. The office also manages Alert Tampa, which is the official free emergency alert system in the City.

Identify any Agency Types not consulted and provide rationale for not consulting

There were no agency types intentionally not consulted. All comments were welcome.

In the prior year, the City of Tampa did not consult specifically with any Broadband Specific or organizations engaged in narrowing the digital divide in the development of its plan. However, the City has consulted with BroadbandNow and its website. BroadbandNow's mission is to help find and compare internet options with a goal to bring attention to underserved areas and help raise awareness of the importance of broadband access. The City has also now consulted with the City Office of Emergency Management OEM for disaster resilience, hazard mitigation and emergency management or preparedness in Tampa.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Tampa Hillsborough Homeless Initiative (THHI)	The plan is consistent with the goals and strategic plan of the Continuum of Care in addressing homelessness.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

In the development of the plan the City consulted with local partners such as the Tampa Housing Authority and the CoC Tampa Hillsborough Homeless Initiative . Regional coordination was also made with local governments such as Hillsborough, Pinellas, Pasco and Hernando counties in particular for the HOPWA program. The City Housing and Community Development Division also refers to local City departments such as the Office of Emergency Management OEM for hazard mitigation and disaster preparedness. They City will continue to consult with local units of government, government agencies, local nonprofit stakeholder, developers and social service agencies to fill the service gaps of the City.

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

To complete its Annual Action Plan and solicit meaningful input from the public, the City of Tampa conducted a robust citizen participation process in accordance with its citizen participation plan. A 30-day public comment period was held to allow the public an opportunity to review and make comments on the draft Annual Action Plan. The City also hosted two public hearings to discuss the funding and activities in this Annual Action Plan.

For details of citizen participation outreach efforts taken by the City, see the following table.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
1	Public Comment Period	Non-targeted/broad community	A 30-day public comment period was held from June 29, 2021 to July 29, 2021 to allow the public an opportunity to review and make comments on the draft Annual Action Plan. Comments could be made via internet using the city http://www.tampagov.net/PublicComment website, voicemail, and by mail to the contact in the PR-05. Details of communication can be viewed on the notice attached in the AD-26.	No comments.	All comments accepted.	
2	Public Hearing	Non-targeted/broad community	A public hearing was held on June 3, 2021 to discuss the Annual Action Plan at the Tampa City Council. The hearing was held on Spectrum Channel 640 and Frontier Channel 15 on cable TV. The hearing was also held virtually online at https://www.tampagov.net/livestream and/or https://facebook.com/CityofTampaFL/ Comments could be made in person or remotely at the hearing, via internet, voicemail, and by mail. Details of communication can be viewed on the notice attached in the AD-26.	No comments.	All comments accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL
3	Public Hearing	Non-targeted/broad community	A public hearing was held on July 15, 2021 to discuss the Annual Action Plan at the Tampa City Council. The hearing was held on Spectrum Channel 640 and Frontier Channel 15 on cable TV. The hearing was also held virtually online at https://www.tampagov.net/livestream and/or https://facebook.com/CityofTampaFL/ Comments could be made in person or remotely at the hearing, via internet, voicemail, and by mail. Details of communication can be viewed on the notice attached in the AD-26.	No comments.	All comments accepted.	
4	City Council	Non-targeted/broad community	A public hearing was held on July 29, 2021 to approve the Annual Action Plan at the Tampa City Council. Details of communication can be viewed on the notice attached in the AD-26.	No comments.	All comments accepted.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

This Annual Action Plan presents the City of Tampa's strategic approach to housing activities and community development for the fiscal year 2021/22. The plan considers market conditions for a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, special needs facilities and services, and barriers to affordable housing. The City will pursue strategies focused on affordable housing activities, housing rehabilitation, assistance for supportive housing operations, assistance for persons experiencing homelessness, and support for public service operations. This diverse range of strategies is intended, ultimately, to bolster the City's core structural components – its families, homes, neighborhoods, and businesses.

As part of the American Rescue Plan (ARP) Act of 2021, passed by Congress to further aid in the recovery of the economy and health of the country, the City anticipates that it will receive an allocation of \$6,335,438 in HOME ARP funds. HOME ARP funds are a one-time funding opportunity to help meet the housing and supporting needs of a community's most vulnerable population. HOME ARP funds can be used for four eligible activities including the production/preservation of affordable housing, TBRA, supportive services (homeless prevention and housing counseling) and the purchase or development of non-congregate shelter for the homeless. HUD will be issuing guidance on how to implement HOME ARP through a substantial amendment to the 2021 AAP at a later time.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,342,708	0	0	3,342,708	0	FY 2021 is the final year of the Consolidated Plan.
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,748,033	0	0	1,748,033	0	FY 2021 is the final year of the Consolidated Plan.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	4,378,068	0	0	4,378,068	0	FY 2021 is the final year of the Consolidated Plan.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	274,681	0	0	274,681	0	FY 2021 is the final year of the Consolidated Plan.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City will use the federal funds to support projects and programs implemented by City staff as well as non-profit organizations, developers, and other partners. For the projects to be successful, other funding sources including in-kind resources are often added to the federal funding in order to have sufficient resources to benefit the population to be served as well as to cover expenditures that may not be allowable under the CPD programs or to cover indirect costs. The source of these additional funds will depend on the nature of the activity. For example, funds provided for public service activities will be matched by the agencies receiving funding from other sources, including public and private sources as well as foundations and fundraising.

The City is required to provide a specific percentage of funds from non-federal sources to be eligible to receive the HOME and ESG grant funds. The HOME program requires a 25% match which may be reduced by HUD if the City is distressed or suffered a Presidentially declared disaster. For PY 2020, Tampa was granted a 50% match reduction due to fiscal distress. The City will satisfy the HOME match through the State Housing Initiative Program (SHIP). The ESG program requires the City provide a 1:1 match. The ESG match will be provided by the subrecipients selected through the annual application process and are ranked and awarded, in part by match funds.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Florida Statutes Section 166.0451, Disposition of municipal property for affordable housing, requires that cities create an inventory list of real property with fee simple title appropriate for affordable housing. Tampa maintains the inventory of City-owned surplus land through its Real Estate Division. The City awarded 100 publicly owned single-family residential lots to Domain Homes, Inc. to expand the supply of affordable housing and deconcentrate poverty in the RE/CAP areas in Tampa. This infill housing project is a collaboration with CDC of Tampa and Habitat for Humanity. The Project is intended to help rebuild the inner city by providing affordable housing opportunities for income eligible individuals or households. These affordable housing opportunities are seen as the engine to further opportunities that will help foster place-making and community investment. Through this award, Domain Homes, Inc. is helping to increase the home values in the area, which in turn helps to build the capacity of the non-profit agencies.

Discussion

N/A

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Homeowner Assistance	2017	2021	Affordable Housing	City Wide	Affordable Housing	HOME: \$977,097	Homeowner Housing Added: 10 Households
2	Acquisition	2017	2021	Affordable Housing	City Wide	Affordable Housing	CDBG: \$1,000,000	Homeowner Housing Rehabilitated: 10 Households
3	Clearance, Demolition, and Remediation	2017	2021	Non-Housing Community Development	East Tampa City Wide	Affordable Housing Environmental Mitigation	CDBG: \$1,500,000	Buildings Demolished: 10 Buildings
4	Public Service Assistance	2017	2021	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	City Wide	Public Services	CDBG: \$500,000	Public service activities other than Low/Moderate Income Housing Benefit: 845 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Supportive Housing Operations	2017	2021	Affordable Housing Non-Homeless Special Needs	City Wide HOPWA EMSA	Homeless Services	HOPWA: \$4,051,385 HOME: \$800,000	Tenant-based rental assistance / Rapid Rehousing: 350 Households Assisted Housing for Homeless added: 38 Household Housing Unit HIV/AIDS Housing Operations: 300 Household Housing Unit
6	Homeless Assistance	2017	2021	Homeless	City Wide HOPWA EMSA	Homeless Services	ESG: \$261,634	Tenant-based rental assistance / Rapid Rehousing: 50 Households Assisted Homeless Person Overnight Shelter: 850 Persons Assisted
7	Business Development	2017	2021	Non-Housing Community Development	East Tampa City Wide West Tampa	Economic Development	CDBG: \$283,670	Businesses assisted: 20 Businesses Assisted
8	Planning and Administration	2017	2021	Planning	City Wide	Planning and Administration	CDBG: \$658,833 HOPWA: \$131,342 HOME: \$174,803 ESG: \$13,734	Other: 4 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Homeowner Assistance
	Goal Description	To assist with the development of housing or financial assistance to eligible homebuyers.
2	Goal Name	Acquisition
	Goal Description	To acquire property for affordable housing to benefit low and moderate income families/individuals
3	Goal Name	Clearance, Demolition, and Remediation
	Goal Description	Removal of dilapidated buildings.
4	Goal Name	Public Service Assistance
	Goal Description	Public services for low- to moderate-income families, who meet eligibility criteria. Housing counseling services to help low-moderate income families to achieve the dream of homeownership.
5	Goal Name	Supportive Housing Operations
	Goal Description	Supportive housing operations, STRMU and rapid rehousing by HOPWA Sponsors.
6	Goal Name	Homeless Assistance
	Goal Description	Rapid rehousing assistance for individuals and families who are homeless and providing safe haven, emergency shelter, and supportive services to victims of domestic violence.
7	Goal Name	Business Development
	Goal Description	Support economic opportunities by providing direct financial assistance or technical assistance to businesses or potential entrepreneurs.
8	Goal Name	Planning and Administration

	Goal Description	Support the operation of the City's federal programs including CDBG, HOME, ESG and HOPWA. Funds will be used for program administration, staff salaries, and document preparation including the Annual Action Plan and CAPER.
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Projects

AP-35 Projects – 91.220(d)

Introduction

This Annual Action Plan presents the City of Tampa's strategic approach to housing activities and community development for the fiscal year 2021-2022. The plan considers market conditions for a wide range of housing characteristics, including the number of available housing units, cost and condition of housing, homeless facilities and services, special needs facilities and services, and barriers to affordable housing. The City will pursue strategies focused on housing rehabilitation, homeownership assistance, rental assistance, new construction of affordable housing, assistance for supportive housing operations, assistance for persons experiencing homelessness, and support for public service operations. This diverse range of strategies is intended, ultimately, to bolster the City's core structural components – its families, homes, neighborhoods, and businesses.

Projects

#	Project Name
1	CDBG Administration
2	CDBG Public Services
3	CDBG Property Acquisition
4	CDBG Housing Counseling
5	CDBG Economic Development
6	HOME Administration
7	HOME CHDO Capacity
9	HOME TBRA
10	ESG21 Program
11	HOPWA Administration
12	HOPWA Metro Inclusive Health
13	HOPWA Boley Centers, Inc.
14	HOPWA Catholic Charities
15	HOPWA Empath Partners in Care Pinellas
16	HOPWA Pasco County Housing Authority
17	HOPWA Tampa Housing Authority
18	HOPWA Baycare Behavioral

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Tampa, like many communities around the country, is suffering from an affordable housing shortage. This Action Plan prioritizes affordable housing subsidy, development and housing rehabilitation activities.

The City will also support availability/accessibility to decent housing and a suitable living environment by funding organizations providing essential services for LMI and special needs populations. The City will assist non-profit organizations in carrying out public service activities assisting LMI persons and families, youth, seniors, and persons with disabilities. HOPWA funds will go towards assisting persons and their families living with HIV/AIDS. Funding for economic development activities include supporting activities such as capital access programs and micro-enterprise or micro-funding programs. There is also a high need to provide Public Facilities funding to help with building/program expansion especially in LMI areas.

The City has identified a high need to support ending homelessness by providing funds to organizations carrying out and administering homeless activities including: homeless prevention, emergency shelters, and HMIS.

AP-38 Project Summary
Project Summary Information
(see following table)

1	Project Name	CDBG Administration
	Target Area	City Wide
	Goals Supported	Planning and Administration
	Needs Addressed	Planning and Administration
	Funding	CDBG: \$658,833
	Description	Citywide administration of the CDBG program.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City wide
	Planned Activities	Citywide administration of the CDBG program.
2	Project Name	CDBG Public Services
	Target Area	City Wide
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$500,000
	Description	Public services for low- to moderate-income families, who meet eligibility criteria.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Public service activities for Low/Moderate Income Housing Benefit: 345 to be assisted with Public service activities.
	Location Description	City Wide
	Planned Activities	Planned activities include youth services, services for persons with a disability, mental health services and elderly services.
3	Project Name	CDBG Property Acquisition
	Target Area	City Wide
	Goals Supported	New Construction

	Needs Addressed	Affordable Housing
	Funding	CDBG: \$1,000,000
	Description	To acquire land for affordable housing
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Homeowner Housing Rehabilitated: 10 Households
	Location Description	City Wide
	Planned Activities	Planned activities include: Property acquisition: \$1,000,000
4	Project Name	CDBG Housing Counseling
	Target Area	City Wide
	Goals Supported	Public Service Assistance
	Needs Addressed	Public Services
	Funding	CDBG: \$370,000
	Description	Housing counseling services to help low-moderate income families to achieve the dream of homeownership.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Housing service activities for Low/Moderate Income Housing Benefit: 500 persons assisted.
	Location Description	City Wide
	Planned Activities	Planned activities include: Housing Counseling: \$370,000
5	Project Name	CDBG Economic Development
	Target Area	City Wide
	Goals Supported	Business Development
	Needs Addressed	Economic Development

	Funding	CDBG: \$283,670
	Description	Support economic opportunities by providing direct financial assistance or technical assistance to businesses or potential entrepreneurs.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	An estimated 20 small businesses assisted.
	Location Description	City wide
	Planned Activities	Planned activities include: Small business assistance: \$283,670
6	Project Name	HOME Administration
	Target Area	City Wide
	Goals Supported	Planning and Administration
	Needs Addressed	Homeowner Assistance
	Funding	HOME: \$174,803
	Description	Citywide administration of the HOME program.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City Wide
	Planned Activities	Citywide administration of the HOME program.
7	Project Name	HOME CHDO Capacity
	Target Area	East Tampa City Wide
	Goals Supported	Homeowner Assistance
	Needs Addressed	Affordable Housing
	Funding	HOME: \$977,087

	Description	The City has set aside at least 15% of the HOME allocation for CHDO housing development activities.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	10 households assisted
	Location Description	Citywide, East Tampa
	Planned Activities	CHDO housing development activities.
9	Project Name	HOME TBRA
	Target Area	City Wide
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOME: \$800,000
	Description	Tenant Based Rental Assistance to families emerging from homelessness. Their rent will be paid for a year and case management will be provided.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 40 families/individuals will be housed and provided with Case Management
	Location Description	City Wide
	Planned Activities	TBRA program
10	Project Name	ESG21 Program
	Target Area	City Wide
	Goals Supported	Homeless Assistance Planning and Administration
	Needs Addressed	Homeless Services
	Funding	ESG: \$274,681

	Description	The ESG2021 program will have rapid rehousing assistance for individuals and families who are homeless and providing safe haven, emergency shelter, and supportive services to victims of domestic violence. THHI will administer the ESG funding on behalf of the City.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Homeless Overnight Shelter Operations: 850 persons assisted Rapid Rehousing: 50 households assisted
	Location Description	City Wide
	Planned Activities	Rapid rehousing assistance for individuals and families who are homeless and providing safe haven, emergency shelter, and supportive services to victims of domestic violence.
11	Project Name	HOPWA Administration
	Target Area	City Wide HOPWA EMSA
	Goals Supported	Supportive Housing Operations Planning and Administration
	Needs Addressed	Homeless Services
	Funding	HOPWA: \$131,342
	Description	Administration of the HOPWA program. City staff will complete the reporting, accounting and other administrative duties for the grants. Total amount planned for admin is no more than 3% for the City. Please note that the admin cap is no more than 7% for each project sponsors under HOPWA.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City Wide, HOPWA EMSA
	Planned Activities	Administration of the HOPWA program.
	Project Name	HOPWA Metro Inclusive Health

12	Target Area	City Wide HOPWA EMSA
	Goals Supported	Supportive Housing Operations Homeless Assistance
	Needs Addressed	Homeless Services
	Funding	HOPWA: \$120,313
	Description	Metro Inclusive Health uses HOPWA funds to provide supportive services infected and affected by HIV/AIDS residing in Hillsborough County. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Supportive services for 85 households in Hillsborough County
	Location Description	HOPWA EMSA, Hillsborough County
	Planned Activities	Metro Inclusive Health provides supportive services that include adult mental health and substance abuse counseling, adult recreational therapy, children's support services, nutritional services, and transportation. HOPWA funds will assist income-eligible persons with HIV/AIDS with supportive services and assist with operating and administrative costs. HOPWA funds will assist 85 unduplicated households in Hillsborough County.
13	Project Name	HOPWA Boley Centers, Inc.
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$1,066,751
	Description	Boley Centers, Inc. uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members in Pinellas County. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 120 households in Pinellas County.
	Location Description	HOPWA EMSA, Pinellas County
	Planned Activities	Boley Centers, Inc. uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members. HOPWA funds will also help support operating and administrative costs associated with these services. HOPWA funds will assist 120 households in Pinellas County. \$1,066,751
14	Project Name	HOPWA Catholic Charities
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$1,111,706
	Description	Tenant-Based Rental Housing to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Hillsborough County and Hernando County. Mercy Apartments provides facility-based supportive housing operations of Mercy Apartments. Mercy House provide facility-based transitional supportive housing operations of Mercy House. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 70 households in Hillsborough and Hernando County. HOPWA funds will assist 38 households with permanent supportive housing in Hillsborough County
	Location Description	HOPWA EMSA, Hillsborough and Hernando County

	Planned Activities	<p>Tenant-based Rental Housing uses HOPWA funds to provide a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Hillsborough County. HOPWA funds will also cover operating and administrative costs. HOPWA funds will assist 70 households in Hillsborough and Hernando County. \$663,427</p> <p>Mercy Apartments utilizes HOPWA funds to provide facility-based supportive housing operations of Mercy Apartments. HOPWA funds will pay for direct services, operations and administrative costs to income-eligible persons with HIV/AIDS. HOPWA funds will assist 4 households with permanent supportive housing in Hillsborough County. \$74,996</p> <p>Mercy House utilizes HOPWA funds to provide facility-based transitional supportive housing operations of Mercy House. HOPWA funds will pay for direct services, operations and administrative costs to income-eligible persons with HIV/AIDS. HOPWA funds will assist 34 households with permanent supportive housing in Hillsborough County. \$373,283</p>
15	Project Name	HOPWA Empath Partners in Care Pinellas
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$899,904
	Description	Empath Partners in Care provides a tenant-based rental assistance, STRMU and supportive services program for persons with HIV/AIDS and their affected family members throughout Hillsborough and Pinellas Counties. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	<p>TBRA: 40 households in Pinellas County.</p> <p>STRMU: 45 households in Pinellas County</p> <p>HIV/AIDS Housing Operations: 250 unduplicated households in Hillsborough County.</p> <p>HIV/AIDS Housing Operations: 50 unduplicated households in Pinellas County.</p>
	Location Description	HOPWA EMSA, Hillsborough County, Pinellas County

	Planned Activities	TBRA: \$326,748 (Hillsborough) TBRA: \$115,442 (Pasco) STRMU: \$133,217 Supportive Services Hillsborough: \$259,497 Supportive Services Pinellas: \$65,000
16	Project Name	HOPWA Pasco County Housing Authority
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$108,037
	Description	Pasco County Housing Authority provides a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Pasco County. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 10 unduplicated households in Pasco County.
	Location Description	HOPWA EMSA, Pasco County
	Planned Activities	Pasco County Housing Authority provides a tenant-based rental assistance program for persons with HIV/AIDS and their affected family members throughout Pasco County. HOPWA funds will be utilized to provide rental assistance vouchers, program operations, and administrative costs. HOPWA funds will assist 13 unduplicated households in Pasco County. \$108,037
17	Project Name	HOPWA Tampa Housing Authority
	Target Area	City Wide HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services

	Funding	HOPWA: \$644,043
	Description	Tampa Housing Authority provides tenant-based rental assistance for persons with HIV/AIDS and their affected family members throughout Hillsborough County. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	TBRA: 70 unduplicated households in Hillsborough County.
	Location Description	City Wide, HOPWA EMSA, Hillsborough County
	Planned Activities	Tampa Housing Authority provides tenant-based rental assistance for persons with HIV/AIDS and their affected family members throughout Hillsborough County. HOPWA funds will be utilized to provide rental assistance vouchers and administrative costs. HOPWA funds will assist 75 unduplicated households in Hillsborough County. \$644,043
18	Project Name	HOPWA Baycare Behavioral
	Target Area	HOPWA EMSA
	Goals Supported	Supportive Housing Operations
	Needs Addressed	Affordable Housing Homeless Services
	Funding	HOPWA: \$100,631
	Description	Baycare Behavioral Health Care, Inc. uses HOPWA funds to provide permanent, supportive housing assistance households infected and affected by HIV/AIDS residing in Spring Hill, and New Port Richey, FL. The admin is capped at 7% for project sponsors.
	Target Date	9/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	HIV/AIDS Housing Operations: 15 households
	Location Description	HOPWA EMSA, Hernando and Pasco Counties.

	Planned Activities	<p>BayCare Behavioral Health Care, Inc. uses HOPWA funds to provide permanent, supportive housing assistance households infected and affected by HIV/AIDS residing in Spring Hill, and New Port Richey, FL. Specifically, HOPWA funds will be used to provide preventative maintenance and repairs, operating and administrative costs. HOPWA funds will assist 11 households with scattered permanent supportive housing in Hernando and Pasco Counties. \$100,631</p>
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AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Tampa has a total of seven geographic areas that will receive funding over the course of the Action Plan. Those geographic areas are as follows:

- East Tampa. Identified during preliminary research related to the City's Assessment of Fair Housing. The East/Central Tampa target area includes census tracts identified as a racially/ethnically concentrated area of poverty.
- West Tampa. Identified during preliminary research related to the City's Assessment of Fair Housing. The West Tampa target area includes census tracts identified as a racially/ethnically concentrated area of poverty.
- Citywide. The City funds operations that benefit census tracts outside of specific target areas. These investments are categorized under the Citywide geography.
- Hillsborough County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Hillsborough County under that administrative plan.
- Hernando County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Hernando County under that administrative plan.
- Pasco County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Pasco County under that administrative plan.
- Pinellas County. As the administrator for a regional HOPWA eligible metropolitan statistical area (EMSA), the City is responsible for disbursing HOPWA funds across a four-county region. This Action Plan includes investments in Pinellas County under that administrative plan.

Geographic Distribution

Target Area	Percentage of Funds
East Tampa	0
City Wide	100
West Tampa	0
HOPWA EMSA	100

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Assistance will be provided City wide to low- and moderate-income families as the City seeks to Affirmatively Further Fair Housing by deconcentrating poverty. Both the Federal and State funds will be

used to promote financial stability and independence through several different programs developed and administered to meet both output and outcome measures. Most of the funding will continue to address the RE/CAP areas identified in the Analysis of Fair Housing Impediments/AFH.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City will make efforts to address affordable housing needs and provide the largest impact to beneficiaries by funding various activities including: housing rehabilitation; direct financial assistance to homeowners; tenant-based rental assistance; security deposit and utility assistance; housing counseling; and new construction.

The City will dedicate CDBG, HOME, ESG, and HOPWA funds towards addressing affordable housing needs during the 2021-2022 program year.

One Year Goals for the Number of Households to be Supported	
Homeless	50
Non-Homeless	50
Special-Needs	310
Total	410

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	400
The Production of New Units	0
Rehab of Existing Units	0
Acquisition of Existing Units	10
Total	410

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

CDBG:

Acquisition for Homeowner Housing Rehab: 10 Households Assisted

HOME:

Tenant-based rental assistance / Rapid Rehousing: 40 Households Assisted

HOPWA:

Tenant-based rental assistance / Rapid Rehousing: 310 Households Assisted

ESG:

Tenant-based rental assistance / Rapid Rehousing: 50 Households Assisted

AP-60 Public Housing – 91.220(h)

Introduction

Public housing serves an absolutely critical housing need for the region. The City and the Tampa Housing Authority (THA) have a strong partnership as evidenced by the City's support of the Encore project, West River project and homeless programs. The housing inventory managed by THA and made available through Section 8 and other rental assistance programs are critical to meeting the demand for housing. In the City of Tampa, THA offers subsidized rent for some of the most at-risk populations in the region, including the elderly, persons living with a disability, persons diagnosed with HIV/AIDS, and extremely low-income families. In addition to working with THA, the City of Tampa also works with other housing authorities in the region through its role as the administrator for HOPWA funds across a four-county Eligible Metropolitan Statistical Area (EMSA).

Actions planned during the next year to address the needs to public housing

Actions related to addressing the needs of public housing residents in this Action Plan primarily relate to projects awarded through the HOPWA program. The City of Tampa will support Pasco County Housing Authority and the THA with funds to provide tenant-based rental assistance for persons living with HIV/AIDS and their affected family members. Specifically, these funds will be used to provide rental assistance vouchers, and support program operations and administrative costs. The resources allocated to Pasco County Housing Authority are expected to assist 15 unduplicated households, and funds awarded to the THA are expected to assist 70 unduplicated households. The City will also provide funds for tenant based rental assistance to the Boley Centers, a recognized public housing authority in the state of Florida. These funds are expected to assist 120 households. Additionally, the City will continue to provide funding for multi-family rental developments in THA's West River redevelopment project.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

THA is actively engaged in programs designed to support resident self-sufficiency, including programs aimed at encouraging homeownership. A principal program administered by the THA, and supported by the City of Tampa, is the Family Self-Sufficiency (FSS) program. The FSS program was created to enable families to achieve economic independence and self-sufficiency. The FSS program tackles the problem of dependency by giving economically and educationally disadvantaged families the opportunity to receive housing under the Housing Choice Voucher Program and the supportive services necessary for them to obtain an education and/or job training and secure permanent employment. The head of the household is expected to obtain higher education and permanent employment with the assistance of the FSS program. The participant can withdraw from the program at any time without being penalized, if the contract terms are met. The City of Tampa will continue to support the program, primarily through public

recognition, counsel, and ongoing coordination.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A. The PHA is not troubled.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Tampa works closely with THHI, the lead CoC that is responsible for coordinating social service providers, homelessness outreach, and services targeted to persons experiencing homelessness in the City of Tampa and in Hillsborough County. Consultation with THHI was conducted through multiple interactions, including direct engagement with providers working in coordination with THHI, one-on-one interaction with THHI officials, and during a CoC coordinating session.

Officials from the City of Tampa serve on THHI's board of directors, facilitating constant communication with THHI and its efforts to address the needs of homeless persons in the City, and in surrounding regions. In addition to board leadership, the City of Tampa coordinates with THHI on a variety of programs and initiatives, including Operation Reveille, a program to support homeless veterans in the City. The City contracts with THHI to administer the ESG funds which allow for unified reporting and coordination of homeless services in Hillsborough County.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City of Tampa supports THHI through General Funds and used to support the Hillsborough County CoC efforts with HMIS maintenance and outreach efforts. The City subgrants our ESG funding for better coordination. The City of Tampa has two dedicated Tampa Police Officers who are responsible for homeless services and outreach. The two officers act as a liaison between the homeless individuals and families on our coordinated intake and assessment list.

This year the City will dedicate a team to address homelessness the team will consist of a Coordinator, CD Specialist and 4 outreach workers. This team will work to support the efforts of the CoC and work to move the homeless into shelters and rapid rehousing to reduce the term of homelessness. The continuing effects of the pandemic has provided an unintended opportunity to house all of the homeless individuals and families with the increased ESG funding.

Addressing the emergency shelter and transitional housing needs of homeless persons

Emergency shelter needs for homeless persons are always noted as a high need priority in the citizen and stakeholder action planning process. The City continues to support these efforts and this year will providing funding for shelter operations. In the prior program year, the City helped to fund a new shelter, which was a version of Catholic Charities Pinellas Hope which provides, tents, cottages and supportive housing. The program had huge successes in addressing the needs of chronically homeless

individuals. The Spring provides a safe haven, emergency shelter, and supportive services to victims of domestic violence. The Spring of Tampa Bay provides a continuum of services that include emergency shelter; children's services including shelter case management; transitional housing; and outreach services. ESG funds will be used for shelter operations which will benefit over 1,000 unduplicated clients within the City of Tampa limits.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Tampa will award projects in this year's Action Plan for rapid rehousing. The City will fund Catholic Charities with ESG funds to provide Rapid Rehousing assistance to 40 households to assist with transitioning into permanent independent living. The City will also fund Dawning Family Services with ESG funds to provide Rapid Rehousing assistance to 40 households to assist with transitioning into permanent independent living.

As previously mentioned, the City will also continue to fund HOME TBRA vouchers earmarked for homeless individuals and families. The HOME TBRA clients will also receive case management services to assist with resource identification to promote independence and self-sufficiency.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City is an active partner of the THHI CoC. As a participant, the City contributes to the planning process to coordinate homeless services in the CoC. Together with Hillsborough County, the City of Tampa has funded homeless projects in the past and will continue to look for new opportunities to jointly fund homeless services and resources. The City will also continue to support the THHI through General Funds and to fund non-profit partners through ESG, HOPWA, SHIP and CDBG to provide homeless services, resources and housing opportunities.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	250
Tenant-based rental assistance	310
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	38
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	17
Total	615

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City of Tampa will continue to address the barriers to affordable housing as they relate to public policy barriers, financial barriers, and discriminatory barriers. The City of Tampa provides a monthly opportunity through the Affordable Housing Advisory Committee and the Human Rights Board meetings. At both of these meetings, the public and community partners can attend and provide feedback regarding program design and community needs. It is through these forums that the City is able to receive additional comments throughout the year, providing the opportunity for needed program updates to address barriers.

The City in partnership with Hillsborough County and the Tampa Housing Authority approved the 2018-2022 Regional Analysis of Impediments (AI) to Fair Housing Choice in program year 2018. The AI utilized HUD's Affirmatively Furthering Fair Housing (AFH) format, which helped to identify contributing factors to fair housing issues. Through the assessment made in the AI, seven goals were created to address these contributing factors. They were:

GOAL 1: Increase the production and preservation of affordable housing units in a range of sizes within high opportunity areas and R/ECAPs

GOAL 2: Increase the supply of affordable, accessible housing in integrated settings for persons with disabilities including individuals who need supportive services

GOAL 3: Increase access to opportunity for persons residing in R/ECAPs or low opportunity areas

GOAL 4: Increase homeownership opportunities and improve equal access to credit and financial services for minorities and low-and moderate-income persons

GOAL 5: Increase awareness of Federal, state, and local fair housing laws and practices

GOAL 6: Increase potential for minorities, persons with disabilities, and other protected groups to move to areas of high opportunity

GOAL 7: Increase public investment and encourage private investment to address disparities in housing, proficient schools, employment opportunities, and services

The full regional AI with the description of goals can be downloaded at:

<https://www.hillsboroughcounty.org/library/hillsborough/media-center/documents/affordable-housing/projects-plans-and-report-notice/10-21-20-analysis-impediments-to-fair-housing.pdf>

Actions it planned to remove or ameliorate the negative effects of public policies that serve as

barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City will continue to implement the following strategies to eliminate barriers to affordable housing:

- Implement the goals and objectives of the City's Comprehensive Plan as it pertains to increasing the supply of affordable housing.
- Expedite permitting for affordable housing projects providing for efficient review and minimal delays.
- Provide incentives to assist in the provision of affordable housing such as the allowance of flexibility in densities for affordable housing, the reduction of parking and setback requirements, and reduction of impact fees.
- Allowance of affordable accessory residential units in residential zoning districts.
- Prepare a printed inventory of publicly owned land suitable for affordable housing and develop a strategy for disposition of this land.
- Support affordable housing developments near transportation and major employment centers.
- Review policies, procedures, and regulations to determine the impact on the cost of housing. The following are some of the changes we hope to implement this year:
 - Subsidizing impact fees
 - Provide a subsidy to cover cost of the tree regulations
 - Assign two inspectors to affordable housing projects to provide consistency and reduce the permitting time.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Tampa recognizes that the needs of Tampa residents extend beyond housing and infrastructure. These needs include reducing lead-based paint hazards, reducing poverty through job creation and skill building, developing institutional structures, and enhancing coordination between public and private social service agencies. The following is a list of actions that the City of Tampa intends to implement over the next fiscal year to achieve success in addressing the housing and community development needs of low to moderate income residents.

Actions planned to address obstacles to meeting underserved needs

Two main obstacles to meeting the needs of the underserved is communication/outreach and funding. There are programs available to meet the majority of needs in the community. However, there are still large segments of the population that are unaware. HCD Staff will continue working with the City's Grant Specialist and our non-profit partners to obtain the additional funding needed to expand services. HCD has also added an outreach specialist to the staff, who is focused on getting the word out. These includes making changes to our webpage, offering more online access to programs, video tutorials to help individuals to complete applications, translation services and connecting in alternative ways.

Actions planned to foster and maintain affordable housing

The City of Tampa recognizes the critical importance of maintaining its supply of affordable housing. As subsidized units reach their term of affordability, many units are removed from the city's supply of affordable housing due to market rate conversion. According to the Shimberg Center for Housing Studies, approximately 1,050 units of subsidized housing are expected to reach their affordability expiration (preservation risk assessment, accessed July 31, 2017).

The City of Tampa has selected a number of projects designed to increase the supply of affordable housing and increase access to sustainable housing options for low-income residents across the City. In particular, the City will fund programs through its CDBG allocation for housing counseling services. Funded organizations will assist in processing applications for the City's Mortgage Assistance Program (MAP).

The City will work to acquire more land for affordable housing, starting with current city owned land that is suitable for affordable housing, aggressively pursue code enforcement liens on vacant property that can be used for affordable housing and the purchase of strategic properties along transit corridors and near to employment centers. The City will continue to work with Tampa Housing Authority to build multi-family housing and solicit other multifamily projects to help meet the growing need for affordable rentals. The City will continue to work with its Community Housing Development Organization (CHDO)

partners to develop affordable housing.

Actions planned to reduce lead-based paint hazards

The City of Tampa's housing programs have integrated the components of 24 CFR Part 35 into all of its policies and procedures governing federally assisted housing programs directly administered under the City of Tampa and those contracted with subrecipient organizations. Programs will be affected include housing rehabilitation, acquisition, and TBRA, as specified within 24 CFR Part 35.

The City also ensures compliance with lead hazard reduction requirements when CDBG, HOME, ESG, or HOPWA funding is used to acquire and/or renovate existing buildings for housing. Language is included in all subrecipient contracts identifying all lead regulations and procedures for notification and remediation.

Removing all lead-based paint from every house within the City of Tampa is not an economically feasible or realistic goal. However, the City addresses this issue through disseminating printed information concerning lead-based paint hazards to all residents in the City's housing rehabilitation program. The City's housing rehabilitation contractors are certified and/or have received training in the identification of lead hazards, proper methods of paint stabilization, interim control, abatement procedures and rehabilitation activities.

The City of Tampa will support any application for lead-based paint hazard abatement grants, especially those that will benefit residents classified as extremely low, low, and moderate-income.

Actions planned to reduce the number of poverty-level families

The City of Tampa is proud to support economic development projects through its CDBG allocation. These projects will help reduce the total number of poverty-level families in the City through increased job-readiness and foster entrepreneurship. The City will partner with Kiva to provide micro loans to small businesses to help support and expend small business opportunities.

The City of Tampa believes a strong, well-educated and highly prepared workforce is critical to the long-term success of tackling poverty in the City. The City will support the MacDonald Training Center to sustain, adapt and expand its Education2Employment (E2E) workforce readiness programming during and after the coronavirus outbreak to meet the growing need for job training programs among high school graduates with disabilities. E2E offers transformational, certificate-based job training aligned with employment opportunities in three high-growth sectors of the economy: technology, manufacturing, and healthcare/ hospitality.

Actions planned to develop institutional structure

Proper institutional delivery structures are critical to the long-term success of community development efforts in the City. These structures assist in proper targeting of resources, efficient use of those resources,

and meaningful change in the number of poverty-level families in the City. The City of Tampa will continue to engage in coordination efforts between governmental agencies operating within the City, and continued support for institutional efforts to address long-term challenges in the region. The City, in partnership with the Tampa Chamber of Commerce and the Hispanic Chamber, is working to engage the business community in the issue of housing affordability. This effort includes working with the business community to support the development of affordable housing as well as educating their workforce on programs to address their housing needs.

Actions planned to enhance coordination between public and private housing and social service agencies

In the past, the primary means by which the City of Tampa worked towards coordination between public and private housing and social service agencies was through continued engagement with THHI and its CoC social service agencies. THHI hosts a monthly coordination meeting with all CoC members - including the City of Tampa - to discuss coordination activities, needs in the community, and any expected challenges. These meetings are critical to the long-term success of coordination activities, and the City of Tampa continues to take an active participation in these meetings.

With the addition of the Outreach Specialist position, the City has enhanced its coordination and collaboration with both Public and Private housing and social service agencies. In July, the City hosted a forum to bring the business/development community together with non-profit builders and social service agencies to help expand resources and introduce the business/development community to new ways to get involved in the community. This was the first of a new series of quarterly events to help Tampa Transform Tomorrow to a brighter future.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

This section describes the program specific requirements for CDBG, HOME HOPWA and ESG.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

N/A

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Tampa uses the recapture option in 24 CFR 92.254(a)(5)(ii)(A)(1) to ensure long-term affordability of the assisted property. The entire amount of the direct HOME subsidy becomes due and payable upon transfer of ownership interest during any point of the affordability period. The affordability periods are determined by the subsidy dollar levels and programs. The recapture requirement is subject to the limitations of the mortgage documents in place when the recapture requirement is triggered by a sale (voluntary or involuntary) of the housing unit. The amount recaptured cannot exceed the net proceeds, if any (or the amount of the HOME subsidy). The net proceeds are the sales price minus superior loan repayment (other than HOME funds) and any closing costs. To secure the city's investment throughout the affordability period, the City uses a mortgage note attached to each property in the amount of the assistance. HOME funding language is included in all contract documents. The City's HOME program policy and procedures as well as the mortgage and contract documents are available for public review at the City's HCD Office.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of Tampa uses the recapture provision in 24 CFR 92.254(a)(5)(ii)(A)(1) to ensure long-term affordability of the assisted property. The full amount of the direct HOME subsidy becomes due and payable upon transfer of ownership interest during any point of the affordability period. To impose and ensure the affordability and recapture provision, the City uses a mortgage note attached to each property in the amount of assistance. The City's HOME program policy and procedures, as well as the mortgage and contract documents, are available for public review at the City's HCD Office.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City does not anticipate using any HOME funds to refinance existing debt secured by multi-family housing units that are being rehabilitated with HOME funds. In the event that it becomes necessary to refinance such existing debt, the City will seek HUD's prior approval as needed on a case-by-case basis.

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The City of Tampa issues an RFA for funding consideration under the Emergency Solutions Grant (ESG) grant program. ESG funding was available for emergency shelter and housing services for homeless persons throughout the City of Tampa.

- No more than 5% of Emergency Solutions Grant funds may be utilized for administrative costs.
- ESG Project Sponsors must ensure the consistent participation in UNITY the local Homeless Management and Information (HMIS) system administered by the Tampa Hillsborough Homeless Initiative.
- Successful Applicants must utilize the Tampa Hillsborough Homeless Initiative's Coordinated Intake and Assessment System (CI&A). Further, the successful Applicant will establish a Memorandum of Understanding (MOU) with the community organizations participating in the Coordinated Intake & Assessment (CI&A) process established by the Tampa Hillsborough Homeless Initiative.
- The awarded agencies must also agree to abide by the policies and procedures written and provided by the Tampa Hillsborough Homeless Initiative any subsequent amendments. ESG grant funds must be matched, dollar for dollar, with locally generated amounts.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Tampa Hillsborough CoC has adopted the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) as the method to assess individuals and families who are experiencing homelessness. The VI-SPDAT is an evidence-informed approach to assessing an individual's or family's acuity. The tool, across multiple components, prioritizes who to serve next and why, while concurrently identifying the areas in the person/family's life where support is most likely necessary in order to avoid housing instability.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

ESG funds are only awarded through the RFA process. As a result of the COVID-19 pandemic, applicants were unable to attend a mandatory workshop where they are given the opportunity to ask questions about the application, process and requirements. A taped webinar was available at www.tampagov.net/hcdf for three weeks explaining the application process and requirements. They are given approximately two weeks to ask additional questions before submitting their application. Applications are reviewed by a review committee made up of subject matter experts and are scored during a public meeting which applicants are encouraged to attend. Following the review meeting, City staff verify that all requirements have been met and awards are announced.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The Tampa Hillsborough Homeless Initiative is the lead entity for the Continuum of Care (COC) planning process in Tampa and Hillsborough County. The Initiative is responsible for establishing and maintaining strategic efforts to develop long-term constructive solutions that address the underlying causes of homelessness as well as meet the immediate needs of currently homeless people. The City of Tampa is an active partner in working with the Tampa Hillsborough Homeless Initiative to develop the Continuum of Care needs assessments and strategically plan the use of community resources.

5. Describe performance standards for evaluating ESG.

The City of Tampa adheres to using IDIS as the main reporting tool for the ESG program. ESG providers are also required to submit their HMIS data in the SAGE HMIS reporting system. In addition, the City requires that all providers awarded with City ESG funds use and maintain an active participant role in using the local HMIS known as UNITY. Both IDIS and UNITY capture the federally required reporting fields to assist in evaluating the program goals and objectives.

City of Tampa ESG providers are also asked to submit quarterly reports which mirror the reporting forms in IDIS. As a result, the City is able to review program goals and objectives quarterly to ensure that goals are being met. The City also conducts onsite monitoring to ensure that program compliance is being met.

HOPWA Method for selecting project sponsors:

The Housing and Community Development Division (HCD) released Request for Proposals for HOPWA projects in PY 2021. Information on the application and eligible programs was located on HCD's website while the application was open. Potential sponsors are welcome to view the funding available and eligible and ineligible uses.

Each year, staff review every application. The applications were provided to the reviewers and the Reviews/Scoring was completed during the development of the plan. Reviewers were selected who had knowledge of the programs to be funded through the various grants to help reduce subjectivity. The Reviewers attended a workshop to review the rating form and guidelines for reviewing the applications. All Reviewers were required to sign a conflict of interest form, which was reviewed prior to final selection. Based on the scores from the Reviewers and the staff threshold evaluations, the HOPWA agencies were awarded.