

Art & Cultural Affairs

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ 20,000	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 775,441	\$ 1,835,858	\$ 2,034,867	\$ 738,100	\$ 3,352,207
Total Revenues	\$ 775,441	\$ 1,855,858	\$ 2,034,867	\$ 738,100	\$ 3,352,207
Expenses					
Personnel	\$ 232,824	\$ 250,871	\$ 259,063	\$ 259,012	\$ 270,814
Operating	\$ 85,183	\$ 80,932	\$ 230,777	\$ 99,318	\$ 302,481
Capital	\$ 357,379	\$ 487,687	\$ 535,000	\$ 400,504	\$ 660,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 330,000	\$ 134,979	\$ 1,311,150	\$ -	\$ 2,433,259
Total Expenses	\$ 1,005,386	\$ 954,469	\$ 2,335,990	\$ 758,834	\$ 3,666,554
Revenues Less Expenses	\$ (229,945)	\$ 901,389	\$ (301,123)	\$ (20,734)	\$ (314,347)



Chief of Staff

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ 609,500	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 20	\$ -	\$ -	\$ 200,000	\$ -
Total Revenues	\$ 20	\$ -	\$ -	\$ 809,500	\$ -
Expenses					
Personnel	\$ 501,841	\$ 682,704	\$ 758,098	\$ 703,598	\$ 911,496
Operating	\$ 17,024	\$ 106,383	\$ 775,759	\$ 1,460,400	\$ 486,851
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Total Expenses	\$ 518,865	\$ 789,087	\$ 1,533,857	\$ 2,363,998	\$ 1,398,347
Revenues Less Expenses	\$ (518,845)	\$ (789,087)	\$ (1,533,857)	\$ (1,554,498)	\$ (1,398,347)



City Attorney

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 338,920	\$ 396,145	\$ 100	\$ 100	\$ 100
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 7,745	\$ 32	\$ 200	\$ 200	\$ 200
Total Revenues	\$ 346,665	\$ 396,177	\$ 300	\$ 300	\$ 300
Expenses					
Personnel	\$ 5,240,593	\$ 5,075,733	\$ 4,978,316	\$ 5,182,781	\$ 5,462,889
Operating	\$ 536,498	\$ 594,552	\$ 466,589	\$ 648,589	\$ 475,450
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 5,777,091	\$ 5,670,285	\$ 5,444,905	\$ 5,831,370	\$ 5,938,339
Revenues Less Expenses	\$ (5,430,426)	\$ (5,274,108)	\$ (5,444,605)	\$ (5,831,070)	\$ (5,938,039)



City Clerk

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 10,903	\$ 18,428	\$ 34,946	\$ 25,961	\$ 34,946
Judgements, Fines, and Forfeits	\$ 639,818	\$ 769,648	\$ 800,000	\$ 800,000	\$ 800,000
Other	\$ (159)	\$ 352	\$ -	\$ -	\$ -
Total Revenues	\$ 650,562	\$ 788,427	\$ 834,946	\$ 825,961	\$ 834,946
Expenses					
Personnel	\$ 1,445,467	\$ 1,543,275	\$ 1,604,080	\$ 1,503,911	\$ 1,809,673
Operating	\$ 335,662	\$ 365,987	\$ 348,820	\$ 340,007	\$ 350,580
Capital	\$ -	\$ 57,595	\$ 35,000	\$ 35,000	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 1,781,128	\$ 1,966,857	\$ 1,987,900	\$ 1,878,918	\$ 2,160,253
Revenues Less Expenses	\$ (1,130,566)	\$ (1,178,429)	\$ (1,152,954)	\$ (1,052,957)	\$ (1,325,307)



City Council

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 1,386,026	\$ 1,453,594	\$ 1,569,959	\$ 1,525,442	\$ 1,670,412
Operating	\$ 61,095	\$ 98,756	\$ 81,947	\$ 104,067	\$ 87,897
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ 1,500	\$ -	\$ 900	\$ -
Other	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Total Expenses	\$ 1,447,121	\$ 1,558,850	\$ 1,651,906	\$ 1,630,409	\$ 1,758,309
Revenues Less Expenses	\$ (1,447,121)	\$ (1,558,850)	\$ (1,651,906)	\$ (1,630,409)	\$ (1,758,309)



City Planning

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ 120,000	\$ 120,000	\$ 120,000
Intergovernmental	\$ -	\$ -	\$ -	\$ 50,000	\$ -
Charges for Services	\$ -	\$ -	\$ 54,000	\$ 54,000	\$ 54,000
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Total Revenues	\$ -	\$ -	\$ 174,000	\$ 224,000	\$ 574,000
Expenses					
Personnel	\$ -	\$ 335,052	\$ 614,774	\$ 734,926	\$ 1,096,439
Operating	\$ -	\$ 1,670	\$ 20,194	\$ 1,070,089	\$ 1,001,401
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ -	\$ 336,722	\$ 634,968	\$ 1,805,015	\$ 2,097,840
Revenues Less Expenses	\$ -	\$ (336,722)	\$ (460,968)	\$ (1,581,015)	\$ (1,523,840)



Community Redevelopment Agency

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ 33,914,534	\$ 42,749,854	\$ 50,254,775	\$ 50,225,472	\$ 60,863,603
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ 10,240	\$ -	\$ -	\$ -
Other	\$ 5,960,584	\$ 7,796,187	\$ 7,562,100	\$ 7,281,021	\$ 6,008,000
Total Revenues	\$ 39,875,118	\$ 50,556,281	\$ 57,816,875	\$ 57,506,493	\$ 66,871,603
Expenses					
Personnel	\$ -	\$ 1,478,627	\$ 1,885,662	\$ 1,392,690	\$ 2,119,473
Operating	\$ 3,149,413	\$ 4,129,210	\$ 10,718,122	\$ 23,337,354	\$ 10,898,333
Capital	\$ 9,505,864	\$ 18,629,483	\$ 29,040,379	\$ 95,010,623	\$ 40,509,587
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ 287,595	\$ -	\$ 2,478,882	\$ 2,500,000
Other	\$ 8,800,162	\$ 9,229,399	\$ 16,622,872	\$ 13,783,324	\$ 10,989,354
Total Expenses	\$ 21,455,439	\$ 33,754,314	\$ 58,267,035	\$ 136,002,873	\$ 67,016,747
Revenues Less Expenses	\$ 18,419,679	\$ 16,801,967	\$ (450,160)	\$ (78,496,380)	\$ (145,144)



Construction Services

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 13,676,457	\$ 13,669,183	\$ 13,637,200	\$ 14,700,000	\$ 14,600,000
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 98,695	\$ 265,462	\$ 161,000	\$ 200,000	\$ 212,000
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 289,827	\$ 1,358,223	\$ 2,338,148	\$ 51,124	\$ 4,520,550
Total Revenues	\$ 14,064,979	\$ 15,292,868	\$ 16,136,348	\$ 14,951,124	\$ 19,332,550
Expenses					
Personnel	\$ 7,564,203	\$ 8,148,136	\$ 9,873,348	\$ 9,836,835	\$ 11,225,912
Operating	\$ 4,284,667	\$ 5,167,698	\$ 5,289,287	\$ 5,271,444	\$ 6,487,786
Capital	\$ 461,316	\$ 82,335	\$ 280,000	\$ 338,788	\$ 761,229
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 548,884	\$ 1,210,832	\$ 693,713	\$ 664,913	\$ 857,623
Total Expenses	\$ 12,859,071	\$ 14,609,001	\$ 16,136,348	\$ 16,111,980	\$ 19,332,550
Revenues Less Expenses	\$ 1,205,909	\$ 683,867	\$ -	\$ (1,160,856)	\$ -



Contract Administration Department

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 33,856	\$ 34,847	\$ 25,000	\$ 34,000	\$ 25,000
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 26	\$ (410)	\$ -	\$ -	\$ -
Total Revenues	\$ 33,882	\$ 34,437	\$ 25,000	\$ 34,000	\$ 25,000
Expenses					
Personnel	\$ 7,981,461	\$ 8,736,002	\$ 9,556,484	\$ 9,504,577	\$ 10,390,618
Operating	\$ 387,032	\$ 933,043	\$ 620,566	\$ 943,666	\$ 633,288
Capital	\$ 85,385	\$ 72,839	\$ 350,520	\$ 350,520	\$ 400,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 8,453,878	\$ 9,741,885	\$ 10,527,570	\$ 10,798,763	\$ 11,423,906
Revenues Less Expenses	\$ (8,419,996)	\$ (9,707,447)	\$ (10,502,570)	\$ (10,764,763)	\$ (11,398,906)



Convention Center & Tourism

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 5,865,337	\$ 4,671,123	\$ 10,868,100	\$ 9,806,638	\$ 11,164,522
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (517,373)	\$ 32,690,798	\$ 335,420	\$ 487,674	\$ 224,000
Total Revenues	\$ 5,347,964	\$ 37,361,921	\$ 11,203,520	\$ 10,294,312	\$ 11,388,522
Expenses					
Personnel	\$ 4,343,044	\$ 4,214,242	\$ 4,438,149	\$ 4,482,801	\$ 4,732,576
Operating	\$ 4,532,865	\$ 5,201,176	\$ 6,821,676	\$ 5,878,382	\$ 7,285,366
Capital	\$ 3,225,215	\$ 10,687,085	\$ 142,000	\$ 40,668,536	\$ 5,310,000
Debt	\$ -	\$ 64,053	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ 108,420	\$ 48,210	\$ -
Total Expenses	\$ 12,101,124	\$ 20,166,557	\$ 11,510,245	\$ 51,077,929	\$ 17,327,942
Revenues Less Expenses	\$ (6,753,160)	\$ 17,195,364	\$ (306,725)	\$ (40,783,617)	\$ (5,939,420)



Development & Economic Opportunity

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 1,079,138	\$ 30,801	\$ 632,950	\$ 32,950	\$ 232,950
Total Revenues	\$ 1,079,138	\$ 30,801	\$ 632,950	\$ 32,950	\$ 232,950
Expenses					
Personnel	\$ 1,101,286	\$ 293,171	\$ 652,550	\$ 652,549	\$ 1,385,016
Operating	\$ 681,668	\$ 274,157	\$ 894,253	\$ 825,840	\$ 347,203
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 538,000	\$ 538,000	\$ 538,000	\$ 538,000	\$ 538,000
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 2,320,954	\$ 1,105,327	\$ 2,084,803	\$ 2,016,389	\$ 2,270,219
Revenues Less Expenses	\$ (1,241,815)	\$ (1,074,526)	\$ (1,451,853)	\$ (1,983,439)	\$ (2,037,269)



Development & Growth Management

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 1,568,000	\$ 520,455	\$ 179,000	\$ 587,579	\$ 585,000
Intergovernmental	\$ 12,407,323	\$ 12,601,139	\$ 18,677,725	\$ 18,677,725	\$ 14,594,003
Charges for Services	\$ 1,195,158	\$ 779,051	\$ 588,000	\$ 1,416,872	\$ 627,500
Judgements, Fines, and Forfeits	\$ 3,315	\$ -	\$ -	\$ -	\$ -
Other	\$ 405,009	\$ 503,366	\$ 559,500	\$ 7,478,912	\$ 4,631,840
Total Revenues	\$ 15,578,805	\$ 14,404,011	\$ 20,004,225	\$ 28,161,088	\$ 20,438,343
Expenses					
Personnel	\$ 7,898,428	\$ 6,623,587	\$ 9,287,355	\$ 9,804,720	\$ 10,273,160
Operating	\$ 11,076,618	\$ 10,844,820	\$ 17,295,974	\$ 34,077,630	\$ 17,920,655
Capital	\$ 756,984	\$ 2,500	\$ -	\$ 2,970,700	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ 200,000	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 19,732,030	\$ 17,470,907	\$ 26,583,329	\$ 47,053,050	\$ 28,193,815
Revenues Less Expenses	\$ (4,153,225)	\$ (3,066,896)	\$ (6,579,104)	\$ (18,891,962)	\$ (7,755,472)



Equal Business Opportunity

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 504,138	\$ 514,047	\$ 639,620	\$ 460,715	\$ 678,539
Operating	\$ 75,701	\$ 150,860	\$ 395,621	\$ 151,180	\$ 577,132
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 579,839	\$ 664,907	\$ 1,035,241	\$ 611,895	\$ 1,255,671
Revenues Less Expenses	\$ (579,839)	\$ (664,907)	\$ (1,035,241)	\$ (611,895)	\$ (1,255,671)



Facility Management

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ 6,588	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ 12,500	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (10,053)	\$ 40,862	\$ -	\$ 2,100	\$ 1,000,000
Total Revenues	\$ (10,053)	\$ 47,450	\$ -	\$ 14,600	\$ 1,000,000
Expenses					
Personnel	\$ 5,115,222	\$ 5,378,141	\$ 6,199,165	\$ 5,857,939	\$ 6,713,376
Operating	\$ 8,667,909	\$ 9,775,746	\$ 9,899,664	\$ 10,176,967	\$ 12,127,936
Capital	\$ 2,168,080	\$ 5,971,823	\$ 105,715,240	\$ 122,919,870	\$ 21,461,795
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ 186,610	\$ -	\$ 250,000
Total Expenses	\$ 15,951,212	\$ 21,125,710	\$ 122,000,679	\$ 138,954,776	\$ 40,553,107
Revenues Less Expenses	\$ (15,961,264)	\$ (21,078,260)	\$ (122,000,679)	\$ (138,940,176)	\$ (39,553,107)



Fire

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 4,813,785	\$ 4,870,571	\$ 3,663,891	\$ 5,390,554	\$ 4,073,765
Charges for Services	\$ 18,388,913	\$ 20,496,263	\$ 21,445,168	\$ 22,164,352	\$ 24,443,937
Judgements, Fines, and Forfeits	\$ 23,625	\$ 22,125	\$ 25,000	\$ 35,000	\$ 25,000
Other	\$ 2,864,499	\$ 1,833,911	\$ 2,024,400	\$ 2,248,898	\$ 2,022,400
Total Revenues	\$ 26,090,822	\$ 27,222,870	\$ 29,158,459	\$ 31,838,804	\$ 32,565,102
Expenses					
Personnel	\$ 82,973,599	\$ 98,176,629	\$ 103,352,671	\$ 105,582,555	\$ 110,496,695
Operating	\$ 9,701,708	\$ 12,185,867	\$ 11,595,761	\$ 14,208,292	\$ 12,998,336
Capital	\$ 2,078,613	\$ 4,927,280	\$ 10,014,074	\$ 19,160,856	\$ 5,096,424
Debt	\$ 9,867	\$ -	\$ 5,000	\$ 5,000	\$ 224,275
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 2,833,699	\$ 1,724,128	\$ 2,000,000	\$ 2,111,465	\$ 2,000,000
Total Expenses	\$ 97,597,487	\$ 117,013,904	\$ 126,967,506	\$ 141,068,168	\$ 130,815,730
Revenues Less Expenses	\$ (71,506,665)	\$ (89,791,035)	\$ (97,809,047)	\$ (109,229,364)	\$ (98,250,628)



Fleet Maintenance

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 41,216	\$ 68,986	\$ 60,000	\$ 120,000	\$ 120,000
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 23,593,957	\$ 30,430,550	\$ 23,347,317	\$ 25,939,712	\$ 29,754,723
Total Revenues	\$ 23,635,174	\$ 30,499,536	\$ 23,407,317	\$ 26,059,712	\$ 29,874,723
Expenses					
Personnel	\$ 5,229,064	\$ 5,833,644	\$ 6,617,610	\$ 6,540,627	\$ 7,286,641
Operating	\$ 10,846,875	\$ 13,597,612	\$ 12,539,707	\$ 16,282,100	\$ 17,142,511
Capital	\$ 79,209	\$ 266,577	\$ 380,000	\$ 653,097	\$ 815,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ 9,000	\$ -	\$ 42,571
Total Expenses	\$ 16,155,148	\$ 19,697,833	\$ 19,546,317	\$ 23,475,824	\$ 25,286,723
Revenues Less Expenses	\$ 7,480,026	\$ 10,801,703	\$ 3,861,000	\$ 2,583,888	\$ 4,588,000



Golf Courses

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 2,969,051	\$ 4,175,162	\$ 3,137,402	\$ 3,137,402	\$ 4,194,415
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 2,596,782	\$ 2,170,066	\$ 1,673,691	\$ 1,673,691	\$ 1,066,506
Total Revenues	\$ 5,565,833	\$ 6,345,228	\$ 4,811,093	\$ 4,811,093	\$ 5,260,921
Expenses					
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	\$ 4,214,491	\$ 4,343,221	\$ 4,211,093	\$ 4,211,093	\$ 4,718,421
Capital	\$ 352,526	\$ 155,609	\$ 600,000	\$ 903,887	\$ 542,500
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 432,248	\$ 200,705	\$ -	\$ -	\$ -
Total Expenses	\$ 4,999,265	\$ 4,699,536	\$ 4,811,093	\$ 5,114,980	\$ 5,260,921
Revenues Less Expenses	\$ 566,569	\$ 1,645,693	\$ -	\$ (303,887)	\$ -



Governmental Affairs & Strategic Initiatives

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ 5,000	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 194,844	\$ 274,953	\$ 320,120	\$ 320,119	\$ 340,872
Operating	\$ 253,455	\$ 252,654	\$ 366,116	\$ 366,116	\$ 373,252
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ 75,000	\$ 75,000	\$ 75,000
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 448,299	\$ 527,608	\$ 761,236	\$ 761,235	\$ 789,124
Revenues Less Expenses	\$ (448,299)	\$ (522,608)	\$ (761,236)	\$ (761,235)	\$ (789,124)



Human Resources & Talent Development

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 83,244	\$ 79,908	\$ 79,908	\$ 79,908	\$ 85,183
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 92,775,586	\$ 94,902,677	\$ 105,114,646	\$ 103,342,341	\$ 111,463,216
Total Revenues	\$ 92,858,830	\$ 94,982,585	\$ 105,194,554	\$ 103,422,249	\$ 111,548,399
Expenses					
Personnel	\$ 5,433,645	\$ 6,022,371	\$ 6,546,494	\$ 6,845,755	\$ 7,462,066
Operating	\$ 85,371,287	\$ 95,393,981	\$ 100,327,181	\$ 102,822,723	\$ 106,882,569
Capital	\$ 35,832	\$ -	\$ 132,825	\$ 186,169	\$ 255,000
Debt	\$ 7,988	\$ 7,988	\$ -	\$ 10,058	\$ 14,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 517,090	\$ 787,956	\$ 2,756,940	\$ 590,134	\$ 2,296,844
Total Expenses	\$ 91,365,842	\$ 102,212,296	\$ 109,763,440	\$ 110,454,839	\$ 116,910,479
Revenues Less Expenses	\$ 1,492,988	\$ (7,229,711)	\$ (4,568,886)	\$ (7,032,590)	\$ (5,362,080)



Infrastructure & Mobility Administration

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ (206)	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ (206)	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 570,094	\$ 1,055,005	\$ 1,122,638	\$ 1,172,137	\$ 1,184,833
Operating	\$ 23,498	\$ 15,472	\$ 18,969	\$ 18,769	\$ 24,065
Capital	\$ 449,259	\$ 3,736,100	\$ 14,000,000	\$ 30,170,200	\$ 18,000,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 1,042,851	\$ 4,806,578	\$ 15,141,607	\$ 31,361,106	\$ 19,208,898
Revenues Less Expenses	\$ (1,042,851)	\$ (4,806,784)	\$ (15,141,607)	\$ (31,361,106)	\$ (19,208,898)



Internal Audit

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 357	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 357	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 724,154	\$ 756,365	\$ 838,947	\$ 799,747	\$ 877,719
Operating	\$ 27,694	\$ 49,884	\$ 35,307	\$ 36,122	\$ 36,381
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 751,848	\$ 806,249	\$ 874,254	\$ 835,869	\$ 914,100
Revenues Less Expenses	\$ (751,491)	\$ (806,249)	\$ (874,254)	\$ (835,869)	\$ (914,100)



Logistics & Asset Management

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 221,794	\$ 218,697	\$ 221,593	\$ 230,063	\$ 329,967
Operating	\$ 14,623	\$ 17,548	\$ 27,359	\$ 15,585	\$ 31,979
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 236,418	\$ 236,245	\$ 248,952	\$ 245,648	\$ 361,946
Revenues Less Expenses	\$ (236,418)	\$ (236,245)	\$ (248,952)	\$ (245,648)	\$ (361,946)



Marketing & Communications

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ 406	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ 406	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 1,328,826	\$ 1,346,566	\$ 1,235,978	\$ 1,091,976	\$ 1,179,072
Operating	\$ 223,047	\$ 241,013	\$ 149,973	\$ 127,973	\$ 157,840
Capital	\$ 22,190	\$ -	\$ -	\$ -	\$ 115,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 1,574,063	\$ 1,587,579	\$ 1,385,951	\$ 1,219,949	\$ 1,451,912
Revenues Less Expenses	\$ (1,574,063)	\$ (1,587,173)	\$ (1,385,951)	\$ (1,219,949)	\$ (1,451,912)



Neighborhood & Community Affairs

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 45,025	\$ 28,084	\$ 442,300	\$ 442,300	\$ 442,300
Judgements, Fines, and Forfeits	\$ 423,429	\$ 579,336	\$ 508,000	\$ 508,000	\$ 508,000
Other	\$ 439,413	\$ 525,528	\$ 571,166	\$ 571,166	\$ 615,424
Total Revenues	\$ 907,867	\$ 1,132,948	\$ 1,521,466	\$ 1,521,466	\$ 1,565,724
Expenses					
Personnel	\$ 8,491,074	\$ 9,524,705	\$ 11,010,503	\$ 10,402,267	\$ 11,816,122
Operating	\$ 1,988,926	\$ 1,872,450	\$ 3,384,039	\$ 2,958,764	\$ 2,552,290
Capital	\$ 234,601	\$ 385,344	\$ 1,029,400	\$ 1,029,400	\$ 1,241,000
Debt	\$ 5,325	\$ 7,100	\$ 8,816	\$ 8,816	\$ 8,816
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 10,719,925	\$ 11,789,600	\$ 15,432,758	\$ 14,399,247	\$ 15,618,228
Revenues Less Expenses	\$ (9,812,058)	\$ (10,656,652)	\$ (13,911,292)	\$ (12,877,781)	\$ (14,052,504)



Non Departmental

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ 310,698,779	\$ 337,698,511	\$ 346,742,660	\$ 357,275,294	\$ 395,161,991
Licenses and Permits	\$ 36,161,883	\$ 38,481,958	\$ 39,554,938	\$ 40,919,692	\$ 42,553,293
Intergovernmental	\$ 77,853,130	\$ 84,856,583	\$ 125,899,087	\$ 134,066,092	\$ 98,635,607
Charges for Services	\$ 5,608,693	\$ 3,697,600	\$ 168,000	\$ 168,000	\$ 139,310
Judgements, Fines, and Forfeits	\$ 4,846,851	\$ 4,721,820	\$ 5,570,000	\$ 5,731,038	\$ 5,970,000
Other	\$ 128,155,541	\$ 103,567,072	\$ 245,639,339	\$ 277,990,762	\$ 172,682,763
Total Revenues	\$ 563,324,879	\$ 573,023,546	\$ 763,574,024	\$ 816,150,878	\$ 715,142,964
Expenses					
Personnel	\$ 45,799,960	\$ (86,717,250)	\$ 2,600,000	\$ 4,000,000	\$ 2,600,000
Operating	\$ 11,555,293	\$ 12,611,897	\$ 18,019,638	\$ 16,914,415	\$ 19,608,732
Capital	\$ 402,970	\$ 431,227	\$ 310,000	\$ 652,531	\$ 240,330
Debt	\$ 100,334,469	\$ 53,685,129	\$ 77,914,736	\$ 78,648,287	\$ 53,301,992
Grants	\$ 31,179,879	\$ 35,211,000	\$ 39,454,268	\$ 40,773,758	\$ 51,876,979
Other	\$ 36,410,434	\$ 46,871,235	\$ 70,691,145	\$ 94,319,249	\$ 49,748,197
Total Expenses	\$ 225,683,006	\$ 62,093,238	\$ 208,989,787	\$ 235,308,240	\$ 177,376,230
Revenues Less Expenses	\$ 337,641,873	\$ 510,930,308	\$ 554,584,237	\$ 580,842,638	\$ 537,766,734



Office of the Mayor

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (548)	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ (548)	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 596,078	\$ 579,625	\$ 617,277	\$ 585,277	\$ 644,510
Operating	\$ 20,800	\$ 98,133	\$ 156,875	\$ 156,875	\$ 157,620
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 616,878	\$ 677,758	\$ 774,152	\$ 742,152	\$ 802,130
Revenues Less Expenses	\$ (617,426)	\$ (677,758)	\$ (774,152)	\$ (742,152)	\$ (802,130)



Parking

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ 13,458,051	\$ 16,142,333	\$ 17,388,765	\$ 22,601,425	\$ 23,981,825
Judgements, Fines, and Forfeits	\$ 1,382,359	\$ 2,584,410	\$ 2,501,000	\$ 2,200,000	\$ 2,600,000
Other	\$ 6,435,342	\$ 1,180,648	\$ 807,012	\$ 806,112	\$ 1,631,112
Total Revenues	\$ 21,275,752	\$ 19,907,391	\$ 20,696,777	\$ 25,607,537	\$ 28,212,937
Expenses					
Personnel	\$ 5,435,843	\$ 3,078,613	\$ 5,147,223	\$ 4,944,847	\$ 6,170,816
Operating	\$ 9,453,448	\$ 10,128,836	\$ 10,380,150	\$ 10,224,150	\$ 11,132,515
Capital	\$ 2,389,625	\$ 719,802	\$ 4,319,843	\$ 5,709,053	\$ 184,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 302,880	\$ 440,630	\$ 430,000	\$ 530,000	\$ 1,880,000
Other	\$ 4,573,988	\$ 717,862	\$ 3,855,404	\$ 3,282,535	\$ 8,845,606
Total Expenses	\$ 22,155,783	\$ 15,085,744	\$ 24,132,620	\$ 24,690,585	\$ 28,212,937
Revenues Less Expenses	\$ (880,031)	\$ 4,821,648	\$ (3,435,843)	\$ 916,952	\$ -



Parks & Recreation

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 513,571	\$ 786,906	\$ 1,078,792	\$ 677,882	\$ 652,185
Intergovernmental	\$ 86,000	\$ 249,222	\$ 10,000	\$ 139,784	\$ 10,000
Charges for Services	\$ 2,509,842	\$ 3,732,694	\$ 3,985,894	\$ 4,988,857	\$ 4,692,296
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 370,086	\$ 1,540,451	\$ 4,900,815	\$ 643,855	\$ 7,463,757
Total Revenues	\$ 3,479,498	\$ 6,309,273	\$ 9,975,501	\$ 6,450,378	\$ 12,818,238
Expenses					
Personnel	\$ 29,963,122	\$ 31,990,396	\$ 39,687,521	\$ 33,578,634	\$ 38,335,364
Operating	\$ 13,853,097	\$ 15,660,566	\$ 17,049,396	\$ 15,823,304	\$ 17,569,957
Capital	\$ 3,835,489	\$ 2,847,773	\$ 11,164,010	\$ 20,868,189	\$ 47,717,091
Debt	\$ -	\$ -	\$ -	\$ -	\$ 117,975
Grants	\$ -	\$ -	\$ 89,000	\$ 89,000	\$ -
Other	\$ -	\$ 2,788	\$ 4,056,142	\$ -	\$ 4,835,757
Total Expenses	\$ 47,651,708	\$ 50,501,523	\$ 72,046,069	\$ 70,359,127	\$ 108,576,144
Revenues Less Expenses	\$ (44,172,210)	\$ (44,192,250)	\$ (62,070,568)	\$ (63,908,750)	\$ (95,757,906)



Police

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ 8,200,000
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 11,405,521	\$ 13,329,726	\$ 7,367,824	\$ 22,612,517	\$ 7,619,252
Charges for Services	\$ 9,747,930	\$ 10,447,356	\$ 10,362,056	\$ 15,227,033	\$ 15,581,156
Judgements, Fines, and Forfeits	\$ 1,133,168	\$ 1,005,641	\$ 183,100	\$ 803,466	\$ 183,100
Other	\$ 5,330,612	\$ 4,673,485	\$ 9,469,526	\$ 5,677,165	\$ 13,041,971
Total Revenues	\$ 27,617,230	\$ 29,456,208	\$ 32,382,506	\$ 49,320,181	\$ 44,625,479
Expenses					
Personnel	\$ 148,967,725	\$ 156,750,500	\$ 160,426,205	\$ 170,981,517	\$ 178,626,546
Operating	\$ 15,170,978	\$ 16,645,810	\$ 18,558,138	\$ 21,596,409	\$ 19,888,994
Capital	\$ 6,873,016	\$ 6,382,349	\$ 7,495,762	\$ 14,204,744	\$ 23,181,453
Debt	\$ 659,359	\$ 734,443	\$ 725,000	\$ 725,000	\$ 1,252,125
Grants	\$ 56,250	\$ 56,250	\$ 69,250	\$ 74,250	\$ 114,250
Other	\$ 5,026,375	\$ 4,916,250	\$ 8,700,048	\$ 5,600,000	\$ 12,237,669
Total Expenses	\$ 176,753,703	\$ 185,485,601	\$ 195,974,403	\$ 213,181,920	\$ 235,301,037
Revenues Less Expenses	\$ (149,136,472)	\$ (156,029,394)	\$ (163,591,897)	\$ (163,861,739)	\$ (190,675,558)



Public Works

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ -	\$ -	\$ -	\$ -	\$ -
Operating	\$ -	\$ -	\$ -	\$ -	\$ -
Capital	\$ -	\$ -	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ -	\$ -	\$ -	\$ -	\$ -
Revenues Less Expenses	\$ -	\$ -	\$ -	\$ -	\$ -



Purchasing

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 23	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 23	\$ -	\$ -	\$ -	\$ -
Expenses					
Personnel	\$ 2,580,275	\$ 2,853,446	\$ 3,019,403	\$ 3,059,863	\$ 3,243,618
Operating	\$ 78,966	\$ 47,119	\$ 73,676	\$ 73,676	\$ 79,725
Capital	\$ 1,736	\$ 44,764	\$ 30,000	\$ 30,179	\$ -
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 2,660,977	\$ 2,945,330	\$ 3,123,079	\$ 3,163,718	\$ 3,323,343
Revenues Less Expenses	\$ (2,660,954)	\$ (2,945,330)	\$ (3,123,079)	\$ (3,163,718)	\$ (3,323,343)



Revenue & Finance

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 569,215	\$ 188,157	\$ 476,653	\$ 476,653	\$ 476,653
Total Revenues	\$ 569,215	\$ 188,157	\$ 476,653	\$ 476,653	\$ 476,653
Expenses					
Personnel	\$ 8,786,202	\$ 9,123,968	\$ 9,861,629	\$ 9,449,733	\$ 10,718,032
Operating	\$ 275,835	\$ 477,860	\$ 627,736	\$ 827,736	\$ 609,420
Capital	\$ -	\$ 40,092	\$ 250,000	\$ 439,316	\$ 250,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ -	\$ -	\$ -
Total Expenses	\$ 9,062,037	\$ 9,641,920	\$ 10,739,365	\$ 10,716,785	\$ 11,577,452
Revenues Less Expenses	\$ (8,492,822)	\$ (9,453,764)	\$ (10,262,712)	\$ (10,240,132)	\$ (11,100,799)



Solid Waste & Environmental Program Management

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 686,915	\$ 803,081	\$ 754,000	\$ 760,488	\$ 764,400
Intergovernmental	\$ -	\$ -	\$ -	\$ 380,000	\$ -
Charges for Services	\$ 95,700,032	\$ 96,775,308	\$ 97,933,800	\$ 104,316,208	\$ 103,279,900
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 54,227,720	\$ 43,069,635	\$ 29,720,066	\$ 18,022,574	\$ 119,524,775
Total Revenues	\$ 150,614,667	\$ 140,648,024	\$ 128,407,866	\$ 123,479,270	\$ 223,569,075
Expenses					
Personnel	\$ 23,066,530	\$ 19,320,567	\$ 27,130,638	\$ 26,424,532	\$ 30,404,106
Operating	\$ 55,110,457	\$ 53,139,470	\$ 56,042,795	\$ 57,095,962	\$ 67,165,973
Capital	\$ 23,860,795	\$ 29,474,870	\$ 32,559,846	\$ 53,273,511	\$ 118,865,300
Debt	\$ 39,016,703	\$ 140,814	\$ -	\$ -	\$ -
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 39,866,482	\$ 18,479,067	\$ 17,647,727	\$ 17,704,040	\$ 6,533,596
Total Expenses	\$ 180,920,967	\$ 120,554,788	\$ 133,381,006	\$ 154,498,045	\$ 222,968,975
Revenues Less Expenses	\$ (30,306,300)	\$ 20,093,236	\$ (4,973,140)	\$ (31,018,775)	\$ 600,100



Stormwater Engineering

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ 26,580,404	\$ 28,779,716	\$ 29,895,000	\$ 29,895,000	\$ 30,062,000
Intergovernmental	\$ 15,833,903	\$ 6,785,303	\$ -	\$ 15,302,524	\$ -
Charges for Services	\$ 590	\$ 1,500	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 3,113,214	\$ 3,341,958	\$ 24,112,295	\$ 47,825,538	\$ 51,716,054
Total Revenues	\$ 45,528,111	\$ 38,908,477	\$ 54,007,295	\$ 93,023,062	\$ 81,778,054
Expenses					
Personnel	\$ 8,909,269	\$ 9,572,733	\$ 10,459,167	\$ 9,838,092	\$ 11,616,939
Operating	\$ 6,291,430	\$ 7,956,233	\$ 8,986,550	\$ 8,775,171	\$ 8,385,172
Capital	\$ 46,706,603	\$ 25,193,242	\$ 13,025,000	\$ 105,462,958	\$ 22,825,000
Debt	\$ 459,853	\$ 421,516	\$ 375,000	\$ 688,542	\$ 375,000
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 5,858,723	\$ 5,678,604	\$ 11,161,578	\$ 8,188,192	\$ 20,575,943
Total Expenses	\$ 68,225,878	\$ 48,822,328	\$ 44,007,295	\$ 132,952,955	\$ 63,778,054
Revenues Less Expenses	\$ (22,697,767)	\$ (9,913,851)	\$ 10,000,000	\$ (39,929,893)	\$ 18,000,000



Technology & Innovation

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -
Charges for Services	\$ -	\$ -	\$ -	\$ -	\$ -
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (30,227)	\$ 1,617,821	\$ 54,000	\$ 262,690	\$ -
Total Revenues	\$ (30,227)	\$ 1,617,821	\$ 54,000	\$ 262,690	\$ -
Expenses					
Personnel	\$ 14,778,028	\$ 15,711,639	\$ 16,631,105	\$ 16,472,261	\$ 18,160,242
Operating	\$ 9,055,658	\$ 9,958,201	\$ 12,032,577	\$ 11,835,363	\$ 12,087,091
Capital	\$ 3,543,401	\$ 12,630,632	\$ 3,241,669	\$ 8,116,590	\$ 4,265,742
Debt	\$ -	\$ -	\$ -	\$ -	\$ 200,001
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ -	\$ -	\$ 54,000	\$ 27,000	\$ 2,355
Total Expenses	\$ 27,377,087	\$ 38,300,472	\$ 31,959,351	\$ 36,451,214	\$ 34,715,431
Revenues Less Expenses	\$ (27,407,313)	\$ (36,682,650)	\$ (31,905,351)	\$ (36,188,524)	\$ (34,715,431)



Transportation

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ 39,934,567	\$ 18,658,320	\$ 12,385,000	\$ 12,485,000	\$ 11,000,000
Licenses and Permits	\$ 4,462,519	\$ 8,009,724	\$ 3,481,000	\$ 3,645,080	\$ 2,500,229
Intergovernmental	\$ 12,159,216	\$ 7,966,050	\$ 35,090,593	\$ 36,985,676	\$ 11,580,550
Charges for Services	\$ 456,135	\$ 391,924	\$ 312,000	\$ 367,595	\$ 312,000
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 21,395,401	\$ 30,223,967	\$ 97,849,865	\$ 26,209,181	\$ 33,180,440
Total Revenues	\$ 78,407,839	\$ 65,249,986	\$ 149,118,458	\$ 79,692,532	\$ 58,573,219
Expenses					
Personnel	\$ 12,342,082	\$ 14,648,843	\$ 15,949,302	\$ 15,402,918	\$ 17,889,351
Operating	\$ 12,580,244	\$ 12,970,224	\$ 14,049,285	\$ 14,024,355	\$ 15,812,189
Capital	\$ 15,588,084	\$ 22,640,136	\$ 39,603,564	\$ 83,142,573	\$ 23,650,979
Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Grants	\$ 65,984	\$ 28,274	\$ 445,000	\$ 654,143	\$ -
Other	\$ 4,328,337	\$ 4,732,664	\$ 80,044,565	\$ 10,588,790	\$ 9,311,700
Total Expenses	\$ 44,904,730	\$ 55,020,141	\$ 150,091,716	\$ 123,812,779	\$ 66,664,219
Revenues Less Expenses	\$ 33,503,108	\$ 10,229,844	\$ (973,258)	\$ (44,120,247)	\$ (8,091,000)



Wastewater

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 134,035	\$ 114,265	\$ 127,800	\$ 142,500	\$ 127,800
Charges for Services	\$ 120,094,640	\$ 130,654,466	\$ 137,108,654	\$ 140,808,293	\$ 145,962,668
Judgements, Fines, and Forfeits	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 213,067,063	\$ 86,109,653	\$ 212,239,369	\$ 32,528,197	\$ 226,875,261
Total Revenues	\$ 333,295,738	\$ 216,878,385	\$ 349,475,823	\$ 173,478,990	\$ 372,965,729
Expenses					
Personnel	\$ 34,102,001	\$ 22,784,677	\$ 32,063,935	\$ 30,843,456	\$ 34,591,394
Operating	\$ 55,655,716	\$ 55,918,979	\$ 60,242,855	\$ 62,125,403	\$ 68,449,546
Capital	\$ 49,806,459	\$ 73,570,536	\$ 193,893,200	\$ 232,815,073	\$ 194,570,700
Debt	\$ 17,010,140	\$ 7,769,871	\$ 11,319,594	\$ 11,319,594	\$ 16,041,278
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 8,399,065	\$ 11,890,222	\$ 51,956,239	\$ 31,784,761	\$ 59,312,811
Total Expenses	\$ 164,973,380	\$ 171,934,284	\$ 349,475,823	\$ 368,888,287	\$ 372,965,729
Revenues Less Expenses	\$ 168,322,358	\$ 44,944,101	\$ -	\$ (195,409,297)	\$ -



Water

	FY2020 Actuals	FY2021 Actuals	FY2022 Adopted	FY2022 Projected	FY2023 Recommended
Revenues					
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -
Licenses and Permits	\$ -	\$ -	\$ -	\$ -	\$ -
Intergovernmental	\$ 599,500	\$ 4,444,405	\$ -	\$ 380,280	\$ -
Charges for Services	\$ 132,931,106	\$ 142,876,452	\$ 156,258,085	\$ 161,566,881	\$ 180,281,722
Judgements, Fines, and Forfeits	\$ 21,721	\$ 20,825	\$ 18,600	\$ 18,600	\$ 18,600
Other	\$ 363,403,955	\$ 112,942,475	\$ 217,066,872	\$ 73,968,811	\$ 204,727,700
Total Revenues	\$ 496,956,281	\$ 260,284,158	\$ 373,343,557	\$ 235,934,572	\$ 385,028,022
Expenses					
Personnel	\$ 31,497,153	\$ 24,010,563	\$ 33,592,643	\$ 32,693,137	\$ 38,647,888
Operating	\$ 60,324,613	\$ 58,604,846	\$ 70,143,006	\$ 68,879,079	\$ 77,467,253
Capital	\$ 52,275,790	\$ 77,886,120	\$ 171,139,605	\$ 279,280,418	\$ 167,876,213
Debt	\$ 98,010,492	\$ 21,301,783	\$ 23,142,598	\$ 23,240,598	\$ 28,578,695
Grants	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ 25,778,949	\$ 24,894,506	\$ 75,087,972	\$ 68,314,852	\$ 68,387,271
Total Expenses	\$ 267,886,997	\$ 206,697,818	\$ 373,105,824	\$ 472,408,084	\$ 380,957,320
Revenues Less Expenses	\$ 229,069,284	\$ 53,586,340	\$ 237,733	\$ (236,473,512)	\$ 4,070,702

