

**SOLID WASTE & ENVIRONMENTAL PROGRAM MANAGEMENT  
CAPITAL IMPROVEMENT PROJECTS SUMMARY REPORT**

PROGRAM / PROJECT	FUNDING SOURCE	FY24	FY25	FY26	FY27	FY28	TOTAL
<b>McKay Bay Waste-to-Energy Facility Program</b>							
McKay Bay WTE Asphalt/Roadway Paving	Rates/Debt	\$0	\$0	0	\$350,000	\$0	\$350,000
McKay Bay WTE Ash Metals Recovery Repairs	Rates/Debt	\$0	\$0	\$2,500,000	\$7,000,000	\$2,500,000	\$12,000,000
McKay Bay WTE Back-end Lime System	Rates/Debt	\$0	\$0	0	\$1,500,000	\$0	\$1,500,000
McKay Bay WTE Bull Nose Replacement & Water Wall Tube Replacements	Rates/Debt	\$1,500,000	\$0	0	\$900,000	\$900,000	\$3,300,000
McKay Bay WTE Carbon Silo Refurbishment	Rates/Debt	\$0	\$1,050,000	\$0	\$0	\$0	\$1,050,000
McKay Bay WTE Feed Chute Refurbish	Rates/Debt	\$0	\$300,000	\$150,000	\$150,000	\$0	\$600,000
McKay Bay WTE Feed Tables Rebuild	Rates/Debt	\$0	\$0	\$0	0	\$700,000	\$700,000
McKay Bay WTE Freewheeling - Electric Power Transmission	Rates/Debt	\$0	\$0	\$0	\$4,000,000	\$2,000,000	\$6,000,000
McKay Bay WTE Furnace Water Walls Tubes	Rates/Debt	\$0	\$2,500,000	\$2,500,000	\$5,000,000	\$0	\$10,000,000
McKay Bay WTE Lime Silo Refurbishment	Rates/Debt	\$0	\$375,000	\$1,100,000	\$0	\$0	\$1,475,000
McKay Bay WTE Locker Room and Bathrooms Upgrades/Renovations	Rates/Debt	\$0	\$500,000	\$0	\$0	\$0	\$500,000
McKay Bay WTE ID Fan VFDs	Rates/Debt	\$0	\$0	\$0	\$1,000,000	\$0	\$1,000,000
McKay Bay WTE Maintenance-Warehouse Expansion	Rates/Debt	\$0	\$0	0	\$1,100,000	\$0	\$1,100,000
McKay Bay WTE Wet Scrubber Replacements	Rates/Debt	\$0	\$250,000	\$250,000	\$0	\$0	\$500,000
McKay Bay WTE Facility Retrofit/Upgrades	Rates/Debt						\$0
<i>McKay Bay WTE ABB DCS Upgrade</i>	Rates/Debt	\$150,000	\$0	\$0	\$0	\$0	\$150,000
<i>McKay Bay WTE Ash Floors and Bunkers Repairs</i>	Rates/Debt	\$6,100,000	\$0	\$0	\$0	\$0	\$6,100,000
<i>McKay Bay WTE Burner Replacement</i>	Rates/Debt	\$1,700,000	\$0	\$0	\$0	\$0	\$1,700,000
<i>McKay Bay WTE Cooling Tower and Condensate Replacement</i>	Rates/Debt	\$3,987,000	\$0	\$0	\$0	\$0	\$3,987,000
<i>McKay Bay WTE Logistics-Warehouse</i>	Rates/Debt	\$0	\$0	\$0	\$13,650,000	\$0	\$13,650,000
<i>McKay Bay WTE Main Transformer Replacement</i>	Rates/Debt	\$7,900,000	\$0	\$0	\$0	\$0	\$7,900,000
<i>McKay Bay Waste-to-Energy Projects Management Coordination/Contract</i>	Rates/Debt	\$3,562,000	\$0	\$0	\$0	\$0	\$3,562,000
<i>McKay Bay WTE Pump and Equipment Improvements</i>	Rates/Debt	\$7,150,000	\$0	\$0	\$0	\$0	\$7,150,000
<i>McKay Bay WTE Refuse Crane Replacement</i>	Rates/Debt	\$10,000,000	\$5,500,000	\$0	\$0	\$0	\$15,500,000
<i>McKay Bay WTE Stack Repairs</i>	Rates/Debt	\$1,246,000	\$0	\$0	\$0	\$0	\$1,246,000
<i>McKay Bay WTE Turbine Overhaul</i>	Rates/Debt	\$4,778,000	\$0	\$0	\$0	\$0	\$4,778,000
<b>Total McKay Bay Waste-to-Energy Facility Program</b>		<b>\$48,073,000</b>	<b>\$10,475,000</b>	<b>\$6,500,000</b>	<b>\$34,650,000</b>	<b>\$6,100,000</b>	<b>\$105,798,000</b>
<b>Solid Waste Environmental Coordination Program</b>							
Spruce Street Brownfield Remediation	Rates/Debt	\$0	\$0	\$0	\$11,000,000	\$0	\$11,000,000
<b>Total Solid Waste Environmental Coordination Program</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,000,000</b>	<b>\$0</b>	<b>\$11,000,000</b>
<b>Solid Waste Management &amp; Infrastructure Improvements Program</b>							
Cemex Property Acquisition	Rates/Debt	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000
Land Use Alternatives for Solid Waste Properties at 34th Street/McKay Bay Complex	Rates/Debt	\$100,000	\$0	\$0	\$0	\$2,500,000	\$2,600,000
McKay Bay Complex Perimeter Fencing	Rates/Debt	\$100,000	\$0	\$0	\$0	\$2,500,000	\$2,600,000
McKay Bay Scale House Fast Pass System	Rates/Debt	\$100,000	\$0	\$0	\$0	\$800,000	\$900,000
Original Transfer Station Renovation	Rates/Debt	\$580,000	\$1,500,000	\$250,000	\$0	\$0	\$2,330,000
Solid Waste Relocation to 34th Street/McKay Bay Complex	Rates/Debt	\$43,000,000	\$19,900,000	\$0	\$0	\$0	\$62,900,000
Solid Waste Route Optimization	Rates/Debt	\$3,500,000	\$500,000	\$175,000	\$0	\$0	\$4,175,000
Solid Waste Truck Wash Facility Renovations	Rates/Debt	\$400,000	\$0	\$0	\$0	\$0	\$400,000
<b>Total Solid Waste Management &amp; Infrastructure Improvements Program</b>		<b>\$51,780,000</b>	<b>\$21,900,000</b>	<b>\$425,000</b>	<b>\$0</b>	<b>\$5,800,000</b>	<b>\$79,905,000</b>
<b>SOLID WASTE CIP PROJECTS TOTAL</b>		<b>\$99,853,000</b>	<b>\$32,375,000</b>	<b>\$6,925,000</b>	<b>\$45,650,000</b>	<b>\$11,900,000</b>	<b>\$196,703,000</b>

The Capital Improvement Program Budget does not include cost allocation.